

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,041

Thursday September 25 1986

D 8523 B

Bleak outlook for Europe's job prospects, Page 2

## World news Business summary

### Daniloff release talks stalled

The US and the Soviet Union appeared deadlocked yesterday in efforts to resolve the case of Mr. Nicholas Daniloff, the US journalist charged with espionage in Moscow.

However, White House spokesman Larry Speakes said both sides "continued to work" towards a solution.

The US has found unacceptable a Soviet Union proposal that Mr. Daniloff and an unnamed Soviet political dissident be exchanged for Mr. Gennadi Zakharov, the Soviet citizen and United Nations employee arrested in New York on espionage charges in August. Page 4.

### Chinese-Soviet talks

China and the Soviet Union will hold a ninth round of talks on normalising their political relations in Peking next month.

### Decision deferred

French President Francois Mitterrand deferred a decision on a controversial proposal to change the country's electoral map by decree, avoiding a head-on clash with the ruling government.

### Police detain five

French police detained five people for questioning about bomb attacks in Paris in the past few weeks.

### Shultz meeting

US Secretary of State George Shultz will hold talks in New York next week with foreign ministers of the six frontline states which are spearheading Africa's opposition to South Africa.

### House bombed

A white South African government official, dubbed the Iron Lady of Soweto since her efforts to quell a rent boycott, escaped unharmed in a bomb attack on her home in a whites-only Johannesburg suburb. Meters month, Page 3.

### 13 killed in Togo

Togo government forces killed seven members of a commando force which crossed into the West African state from Ghana and killed six civilians in dawn attacks in the capital Lomé. Page 3.

### Aquino returns

Philippine President Corason Aquino flew back to Manila after a nine-day visit to the US in which she called attention to her country's economic plight and sought help in handling its \$26bn foreign debt.

### Missionary dies

American Lyle Hutton, one of three missionaries detained last week on security charges, died in Kenya's criminal investigation headquarters.

### Arrest revoked

Leath's military rulers have revoked an order placing former premier Chief Leabua Jonathan, toppled in a bloodless coup last January, under house arrest.

### Greek boycott

Greece turned down an invitation to take part in a four-week Nato exercise, sticking to its threat to boycott Nato military manoeuvres because of its rift with fellow-member Turkey.

### Flights maintained

Air France maintained all its long-distance flights and 90 per cent of its medium-distance schedule despite a 24-hour strike by ground and navigational staff.

### Nuclear prediction

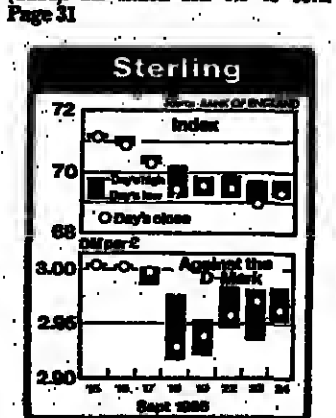
A report by senior researchers at an East-West research institute predicted a serious nuclear accident every three or four years and said this would accelerate the use of methane as a world energy source.

### OECD demands 'work for all'

OECD called for economic policies to maintain growth and combat the "scandal" of unemployment. It said that "work for all" had to be a clear objective. Page 18

**CARLO DE BENEDETTI**, Italian industrialist, is seeking to extend his publishing interests in France with a takeover bid for Presses de la Cité, France's second largest publishing group. Page 28

**STERLING** closed in New York at \$1.4670. It finished weaker in London at \$1.4465 (\$1.4480), DM 2.9625 (DM 2.9725), SF 2.3975 (SF 2.4050), FF 9.7025 (FF 9.72) and Y223.5 (Y224). Its index fell 0.3 to 60.4. Page 31



**DOLLAR** closed in New York at DM 2.0460, SF 1.5855, FF 7.0720 and Y154.15. It fell in London to DM 2.0475 (DM 2.0610), SF 1.5850 (SF 1.58) and Y154.50 (Y154.80), but was unchanged at FF 7.0725. Its index was unchanged at 110.7. Page 31

**GOLD** rose \$1 in London to \$434. In New York the Comex December settlement was \$430.00. Page 30

**WALL STREET:** The Dow Jones industrial average closed up 5.88 at 1,903.29. Page 38

**LONDON:** Announcement of a revised £1.5bn (\$2.17bn) August trade deficit delivered a body blow to the London gilt-edged market. Equities were consoled by the expected over-subscription of the Trustee Savings Bank share issues. The FT ordinary index closed 7.4 down at 1,204.5. Page 38

**TOKYO:** Heavy purchases of large-capital and blue chip stocks by leading investment trust companies drove share prices sharply higher. The Nikkei market average ended 249.46 higher at 17,955.78. Page 38

**FRANCE:** Postponed decision on future of CGCT, state-owned telecommunications group. Page 18

**TSB:** Applications closed in flotation of British banking group with at least £5bn chasing £1.5bn (\$2.17bn) of shares. Page 18; Editorial comment, Page 16

**AMARI:** Independent metals and plastics distributor is to join the London Metal Exchange, the first new member since last year's tin crisis. Page 7

**NATIONAL Semiconductor:** California-based microchip manufacturer, and Thomson, French state-owned electronics group, are to develop together the next generation of integrated circuits for telecommunications. Page 28

**BANKAMERICA** corporation, struggling US west coast banking giant which has been hit by heavy loan losses, has dropped plans to take over Orbicon Financial Services Corporation, a small bank in the state of Oregon. Page 28

**WAH KWONG Shipping:** Hong Kong ship-owning group that collapsed in January with debts close to US\$500m, has called a meeting of its Japanese creditors for what may prove to be a last-ditch attempt to salvage a corporate reconstruction plan. Page 22

**SPORTS:** West German maker of sports cars, said the sharp fall in the dollar had worsened trading conditions after a year in which sales had risen 12 per cent to DM 3.57bn (\$1.7bn) and "satisfactory" profits had been made. Page 29

## Honeywell seeks worldwide venture with Bull, NEC

BY ANATOLE KALETSKY IN NEW YORK AND DAVID MARSH IN PARIS

HONEYWELL, the third largest US manufacturer of mainframe computers, is seeking to combine its \$2bn information systems business with NEC of Japan and Bull of France in what will be the first attempt at a worldwide joint venture between US, European and Japanese computer giants.

Yesterday's announcement from Honeywell's headquarters in Minneapolis came after weeks of speculation about the future of the company's computer business in the wake of the merger between Burroughs and Sperry in May. Like these two other major US computer manufacturers, Honeywell has been struggling with great difficulty to maintain the profitability of its computer operations in a weakening market which is overwhelmingly dominated by IBM.

For Honeywell, the joint venture with NEC and Bull, no details of which have yet been worked out between the three companies, appears to be the logical culmination of a growing dependence on outside partners for computer manufacturing and design.

NEC, the world's largest manufacturer of semiconductors, originally entered the computer business with the aid of a technology exchange agreement with Honeywell dating back to 1982. Today NEC manufactures the central processors for Honeywell's most important product, the DPS-90 top of the line mainframe computer.

Company	World-wide	Computer-related
IBM	50.06	42.55
Digital Equip.	7.03	7.03
Sperry	5.53	4.78
Burroughs*	5.04	4.59
Fujitsu	4.56	4.51
NEC	4.30	3.78
DEC	3.88	3.88
H. Packard	3.81	3.88
Siemens	3.57	3.27
Hitachi	2.92	2.89
Olivetti	3.07	3.52
Wang	2.49	2.43
Korax	2.73	1.98
Honeywell	2.52	1.85
Crescent Data	1.79	1.79
Apple	1.76	1.75
AT&T	34.91	1.50
TRW Inc.	5.92	1.45
Hitachi	21.22	1.45

\*Now merged Source: Datamation/IDC Europa

which competes with IBM's Sierra range.

Bull, which was taken into public ownership in 1982 by the Mitterrand Government, was originally a joint venture in which Honeywell held a 47 per cent stake and has continued to have close relationships with the US company since its nationalisation.

Bull produces the DPS-7 mid-range computer which Honeywell markets in the US. It also distributes Honeywell products in Europe.

Among the most important benefits of the joint venture, according to Honeywell, is the compatibility of most of the computers produced by all three companies, since all of them are based originally on Honeywell computer architecture. The partners' intention appears to be that they will each continue to engage in some of the development and manufacturing for a combined product range which they will then attempt to sell in a truly worldwide market.

Honeywell, in particular, insisted yesterday that the joint venture did not indicate any intention to withdraw from computer manufacturing.

Suspensions remain, however, that the move is actually a defensive response to the rapid consolidation in the industry and the sharp decline in Honeywell's profits. Last year information systems provided 30 per cent of Honeywell's \$6.6bn revenues and 35 per cent of operating profits. This made the computer division the most important part of the company's operations, which also includes control systems, aerospace and military equipment. But Honeywell announced a 31 per cent decline in profits to \$36m in the second quarter of 1986 and said that the profits from information systems were "down sharply".

Honeywell said yesterday that the inevitable merger, Page 19.

## Dollar close to competitive level - Volcker

BY STEWART FLEMING IN WASHINGTON

MR PAUL VOLCKER, Chairman of the US Federal Reserve Board, said yesterday that the decline in the value of the dollar over the past 18 months had brought the currency "reasonably close" to a level which should allow US companies to compete effectively with other industrial countries.

But he warned that the prospects for a continuation of the US economic expansion through 1987 and beyond "are heavily dependent on an improved trade balance... (of which) there are still no clear signs."

He again stressed that a combination of complementary economic policies by the US and its main industrial trading partners would be needed to correct the imbalances in the world economy.

"Exchange rate changes alone will not assure the lasting competitiveness of our industry or the large shift of resources necessary here and abroad to restore better balance to the world economy."

Mr Volcker's comments came amid public arguments between US and, indirectly, European officials over the dollar's exchange rate. They seemed aimed in part at focusing attention on what he sees as the fundamental issues that should be addressed in Washington later this week at the annual meetings of the World Bank in the International Monetary Fund.

The meetings will be attended by the finance ministers and central bankers of the major industrial countries.

In his testimony to the House Ways and Means committee yesterday Mr Volcker took the industrial nations to task over the public disputes. So much of the transatlantic and transpacific economic dialogue in recent months "with its focus in the timing or wisdom of particular policy measures... by one country or another" was tending to obscure the important main issues.

Mr Volcker has consistently argued, as he did yesterday, that the improvement in the \$150bn trade deficit which he hopes to see signs of in "the next quarter or two" will not be very vigorous without "a pretty buoyant world economy."

Reagan Administration officials are making it clear that in their view US trading partners, in particular West Germany, are not doing enough to ensure this buoyancy.

An Administration official yesterday, asked if Washington still felt that not enough was being done to boost demand in Japan and West Germany, according to the recent Japanese package of stimulatory fiscal measures as "a step in the right direction," although the US doubted.

Continued on Page 18  
Details, Page 6; Lombard, Page 17; Money markets, Page 31

## Deutsche Bank sets Euro-equity pace with Fiat deal

By Alexander Nicoll in London

BY MIDNIGHT on Tuesday night, the deal was as good as done.

Executives of Deutsche Bank Capital Markets in London, after cracking a few cans of beer, could go home to sleep with reasonable assurance that in the morning a \$2bn stock market and currency risk would be adequately laid off.

The London subsidiary of the West German bank, along with Italy's Mediobanca, had bought two-thirds of the package of Fiat shares being sold by Libya Bank London time on Tuesday, setting the stage for the largest secondary share placing the world's stock markets have seen.

The deal was also a crucial test for the rapidly growing Euro-equity market, in which syndicate managers accustomed to distributing Eurobonds apply their selling skills and techniques to cross-border equity placings.

There began an intensive round of telephone calls to the syndicate managers reckoned to have the largest placing power. Until late in the evening, the terms were a tight secret to all but those being invited in.

As well as the two lead managers, 16 co-lead managers were tapped: three Swiss, Swiss Bank Corporation, Union Bank of Switzerland, and Credit Suisse First Boston; two more German, Dresdner Bank and Commerzbank; two American, Shearson Lehman Brothers and Salomon Brothers; and Arab Banking Corporation, Daiwa Europe and Banque Paribas.

The idea was that each of these banks would place shares in its own country, with Mediobanca handling some \$500m worth in the domestic Italian market - in an additional co-management group, there are expected to be eight Italian and 13 international institutions. Perhaps most notable from a British point of view was the fact that even though the deal is being run from London, not a single British-based institution is in the co-lead management group.

There were no refusals and although Deutsche Bank had to wait until yesterday morning for one or two formal replies, it had been given sufficient verbal assurances to be certain that when the offering was formally launched yesterday morning, it would be instantly underwritten. Meanwhile, it carried the risk overnight.

Placing of a transaction this size is not a new thing for the Euro-market. Continued on Page 18

## Former IBM executive gets key Paris post

BY PAUL BETTS IN PARIS

MR Jacques Maisonneuve, the former chairman of IBM Europe and the only Frenchman ever to have reached the board of the world's largest computer group, has been appointed as the top civil servant in the French Industry Ministry.

His appointment yesterday as the new Director General of Industry marks a significant break with French government tradition. It is the first time a person from the private sector, with no previous civil service experience, has been appointed to one of the key jobs in the French Administration.

Mr Maisonneuve replaces Mr Louis Gallois, who has close ties with the Ceres left wing faction of the Socialist Party. Mr Gallois, who held the post for four years, was expected to step down after the defeat of the Socialists in the parliamentary elections last March.

The appointment reflects the efforts of Mr Alain Madelin, the French Industry Minister, to underline his commitment to liberal and

free market policies. Mr Madelin said yesterday that Mr Maisonneuve would be in charge of a reorganisation of the ministry, designed to make it more responsive to the needs of French industry.

As someone who spent 38 years with IBM, the appointment of Mr Maisonneuve is also highly symbolic, and represents an undisputed tribute to the part of the Government to US business. It also indicates the Government's resolve to internationalise further French industry and business and try to make it more competitive.

However, the appointment was not unanimously applauded in French industrial and business circles because of its close links with IBM and US industry. Mr Maisonneuve acknowledged that both the Government and himself were taking a risk. But he said he welcomed the challenge of his new task and the opportunity to serve his country.

He suggested that one of his pri-

orities would be to try to break down the barriers which still exist in France between industry, the Administration and the university and higher education system. He added that his job would be to reorganise the ministry and help enhance the competitiveness of French industry.

It was necessary to improve the business environment for small and medium-size enterprises to enable them to increase their profitability, he said. Other priorities include increasing French export performance, encouraging more French investment abroad and in turn, attracting more foreign investment in France.

The Government yesterday made a series of appointments of new members to the boards of several state groups due to be privatised by the conservative administration. Reflecting the Government's entrepreneurial emphasis, many of the new appointments include prominent

Continued on Page 18

## GrandMet tries to sell Liggett

BY CHARLES BATCHELOR IN LONDON

GRAND METROPOLITAN, the British brewing, leisure and hotels group, is making a second attempt to sell Liggett, its US cigarette-manufacturing business, in a deal expected to be worth between \$100m and \$150m.

Grandmet was on the verge of selling the Liggett business to its US management for \$325m in May 1984 but the deal collapsed when market conditions in the cut-price and of the market, where Liggett specialises, suddenly became much tougher.

The British group announced yesterday that it was negotiating the sale of Liggett but it said talks were unlikely to be concluded for several weeks.

The company refused to disclose the likely sale price or say with whom it was talking but stockbrok-

ers in London estimated Liggett's worth at \$100m to \$150m.

Liggett's management may once again be in the running to buy the company but it may also be attractive to some of the other large US tobacco groups such as BJR Nabisco, Philip Morris or American Brands, the analysts added.

Liggett makes the Chesterfield, L & M, Lark and five brands of cigarettes but made most impact on the US cigarette industry when it launched unbranded or "generic" cigarettes in plain packs a few years ago.

Unbranded cigarettes now account for about 4.5 per cent of the 125bn packs of cigarettes sold annually in the US. Liggett's success prompted other companies, notably Brown and Williamson, a subsidiary of BAT Industries, the British

conglomerate, to compete, and profits were forced down.

Cigarettes contributed just \$0.6m of operating income to GrandMet's total US consumer products income of \$81m in the year ended September 1985. In the previous year, it was the most profitable US division, making \$60.7m of the total \$151.8m of profit.

A slight improvement in cigarette profits is expected in the current year following two price increases and a decline in discounting by the large manufacturers.

GrandMet bought Liggett for \$500m in 1980 to establish a US base. It was mainly interested in Liggett's liquor distribution business which has contributed good profits and attempted from the outset to sell off the tobacco side.

## £ slides as British trade deficit soars

BY PHILIP STEPHENS IN LONDON

A RECORD British trade deficit last month triggered a new slide in sterling's value yesterday, forcing further intervention by the Bank of England on currency markets and raising concern over the outlook for interest rates.

The Department of Trade and Industry said that sluggish exports and booming imports led to a £1.49bn (\$2.16bn) deficit on Britain's trade in August, nearly three times the £500m shortfall recorded in July. The current account deficit, which includes financial and other invisible trade transactions, also reached a record £888m last month, compared with a small surplus of £12m in July.

The size of the twin deficits took financial markets by surprise prompting a sharp fall in the pound within minutes. The Bank of

England responded by selling for the second consecutive day what were described as modest amounts of dollars and D-Marks to steady the exchange rate.

The central bank's intervention, brokered sterling's slide in the immediate aftermath of the figures, but foreign exchange dealers said there was still uncertainty over the outlook.

Last month's deficit practically wiped out the £950m surplus on the current account which had been built up in the first seven months of the year, and government statisticians believe the trend points to another deficit in September.

That has raised the possibility that the current account could go into deficit this year for the first time since 1979, before North Sea oil began to make an impact.

## ADVERTISEMENT

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Now, here or there, and could be expected to slash up to a massive 90% of share values.

But Beckman warned that bear markets are very deceptive. Usually quick sharp falls are followed by prolonged slow gains. So most days the market appears to be recovering, but each recovery is outweighed by the next sudden plunge - which commentators write off as "temporary adjustments".

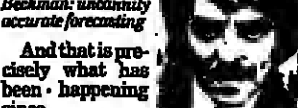
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## Beckman latest

Those who have already read *The Downward Beckman* may wish to obtain the official typescript of the 1986 *Beckman Lecture* *The Downward Beckman*, delivered on 27 April. In this, Bob Beckman updated a packed audience of 600 investors on what has happened since *The Downward Beckman* was published, and offered detailed advice on how to survive.

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*Business Interest Calculations* £16.50, 274 pages, paperback, Cooper books.

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EUROPEAN NEWS

German bankers urge rates cut as part of Western package

By Jonathan Carr in Frankfurt

LEADING West German bankers are advising the Bundesbank to be ready to cut key interest rates as part of a package deal to be thrashed out among Western industrial countries meeting shortly in Washington.

Europe's air transport 'in need of policy overhaul'

By Michael Donne, Aerospace Correspondent

THE AIR transport situation in Western Europe is in urgent need of a radical overhaul, which can best be achieved by a Europe-wide liberalisation policy.

France eases oil import restrictions

By Paul Betts in Paris

THE FRENCH Government yesterday further eased restrictions on crude oil and oil products imports for French-based oil refiners and independent distributors.

Sweden's trade with S. Africa falls sharply

By Sara Webb in Stockholm

SWEDEN'S trade with South Africa has fallen by 73 per cent in the last 12 months, according to a report from the Central Statistics Office.

Waldheim denies fresh claims

By David Thomas

PRESIDENT Kurt Waldheim of Austria rejects accusations by the World Jewish Congress that he handled anti-Jewish propaganda leaflets during the Second World War.

Hurd to seek reform of UK extradition law

By Sheila Jones in Bonn

THE BRITISH Government will shortly put before Parliament proposals for major reform of UK extradition law as part of an attempt to combat international terrorism.

of the 12 EEC Interior and Justice Ministers to discuss terrorism, at which Mr Hurd will preside.

EEC inflation rate declines

By Quentin Peel in Brussels

INFLATION IN the EEC as a whole recorded its first ever drop in July—of 0.1 per cent—as a senior Community official said.

Nuclear safety efforts dismissed

NUCLEAR accidents with potentially severe consequences will continue to happen in spite of efforts to limit their occurrence, according to an international study released yesterday in Vienna.



Mr Hurd: 'vital tool' in fight against terrorism.

MBFR talks resume in Vienna

The Vienna negotiations on reducing conventional forces in central Europe—the Mutual and Balanced Force Reductions (MBFR) talks—resumed today after their summer break.

Greece boycotts Nato exercises

Greece is sticking to its threat to boycott Nato manoeuvres because of its rift with fellow member Turkey.

N-weapons guidelines

Nato has drawn up new political guidelines to advise the Western allies on what and how to use nuclear weapons.

Danish deficit narrows

Denmark's trade deficit narrowed in August to Dkr 600m (€77m) compared with Dkr 2.4bn in July.

Air France strike

Air France planned to maintain all its long-distance flights and 90 per cent of its medium-distance schedule despite a 24-hour strike yesterday.

Europe 'fastest growing optical fibre market'

By David Thomas

THE EUROPEAN optical fibre market is the fastest growing in the world and will represent 34 per cent of the world market by 1991.

growth, the report says, will be the use by most countries of large amounts of optical fibre in their telephone networks.



European employment prospects fail to improve

George Graham in Paris on the OECD's jobless report

UNEMPLOYMENT in the industrialised world may stabilise over the next year, but it is unlikely to show any significant improvement.

Table with 5 columns: Country, 1983, 1984, 1985, 1986, 1987. Rows include US, Japan, Germany, France, United Kingdom, Canada, and OECD Total.

as they do in the formal economy. The unemployed, and especially the long-term unemployed, have relatively low levels of skills and training.

Advertisement for Montblanc Meisterstück watches, featuring the brand name and 'The Art of Writing' slogan.

Advertisement for Aktiebolaget Volvo, including a notice of redemption and contact information for various banks.

Advertisement for Financial Times, providing subscription rates and contact details for the New York office.



OVERSEAS NEWS

Angry S. African miners mourn Kinross dead

BY ANTHONY ROBINSON IN EMERALLENHLE

MR. CYRIL RAMAPOSA, general secretary of South Africa's black National Union of Mineworkers (NUM) was carried shoulder high around the dusty stadium of this township ten miles from Kinross mine yesterday, as over 5,000 miners mourned the 177 who died in last week's underground fire.

MRS Del Kevan, controversial director of housing in Soweto, became the first target of a bomb attack on a South African white suburb yesterday when a limpet bomb explosion shattered the empty morning silence of Craighall Park in northern Johannesburg.

Australians sign pact on work practices

By Richard Hubbard in Canberra

AUSTRALIA'S leading employer groups and the Australian Council of Trade Unions (ACTU) yesterday declared support for changes in work practices to improve efficiency and enhance industrial productivity.

Andrew Whitley talks to Irish Unifil soldiers in south Lebanon Peace and security still a dream

"WE'VE been very busy lately," said Commandant Morris Canavan, operations officer of the 851-strong Irish battalion serving with the United Nations peacekeeping force, Unifil, in southern Lebanon.

The Irish have been with Unifil since the start. In early 1978 they were deployed, as part of an optimistically named "interim force," to supervise the withdrawal of the Israeli army from one of its periodic incursions into its neighbour's territory.

Israeli Prime Minister Shimon Peres yesterday sharply criticised Wednesday's renewed UN Security Council call for Israel to withdraw to its international frontier with Lebanon. He said he hoped the Security Council would "come to terms with reality," adding that the UN peacekeeping force on its own was incapable of maintaining security either in Beirut or

in southern Lebanon. Mr Yitzhak Rabin, the Israeli Defence Minister, said a change in the deployment of the UN force would not solve its current problems, which he claimed were caused by pro-Israeli guerrillas. He also rejected right-wing calls in Israel for the extension of its Security Zone in Lebanon, saying Israel would continue to rely on its ally, the South Lebanon Army.

On average 2,500 cars pass across the bridge each day. Most are waved through by Lieutenant Deck O'Brian's platoon. It would be impossible to search more than a fraction. But, regularly, a find is made — and a confrontation ensues.

Nakasone moves to clarify US speech

By Gordon Cramb in Tokyo

JAPANESE GOVERNMENT officials attempted yesterday to limit damage to US and Latin American relations from remarks on race attributed to Mr Yasuhiro Nakasone, the Prime Minister, which had evoked anger in Washington and elsewhere overnight.

Lome terror kills 14

BY PETER BLACKBURN IN ABIDJAN

A terror attack on Lome, the capital of Togo, on Tuesday night, in which 14 people were killed, is the latest in a series of attempts over the past year to destabilise the regime of General Gnassingbe Eyadema.

The official Togolese radio described Tuesday's attackers as "an invading force of armed terrorists".

Nigeria names date for two-tier currency

BY OUR FOREIGN STAFF

NIGERIA'S MILITARY Government is reported to have agreed last week on the introduction of a two-tier foreign exchange system with effect from next Monday.

Ghana exchange auction results in 30% devaluation

BY PETER BLACKBURN IN ABIDJAN

GHANA'S first weekly foreign exchange auction resulted in a devaluation of 30 per cent against the US dollar, according to the Bank of Ghana (central bank).

the black market rate of about 180 to the dollar. There were 74 bidders, 29 of whom were successful, for an allocation of \$2.5m at last Friday's auction, according to Mr Yaw Komo-Sarpong, chairman of the Foreign Exchange Committee.

the weekly auctions are intended to help stabilise the exchange rate and improve the country's foreign exchange reserves by encouraging Ghanaians working abroad to send remittances through the banking system instead of the black market.

TURKEY 11.6%

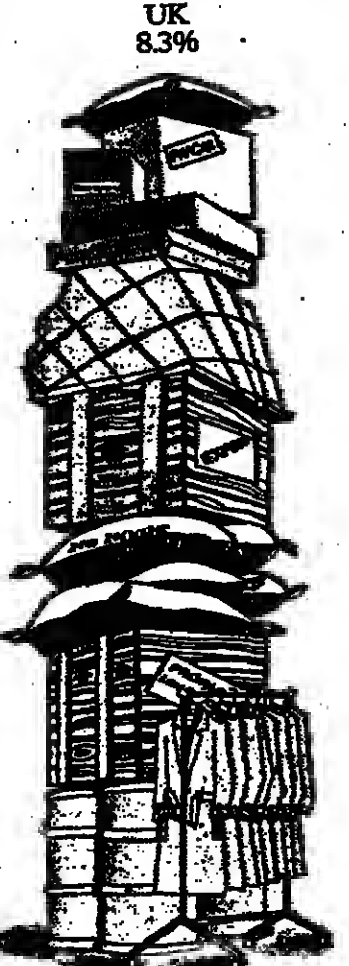
The growth of the Turkish economy is one of the fastest in the world. In 1985 export trade increased by an impressive 11.6%, far outstripping the growth rate of the largest industrial nations.

No wonder then that Interbank handles some 12% of this international trade. Our select portfolio of top-tier corporate clients dominate Turkey's import/export sector.

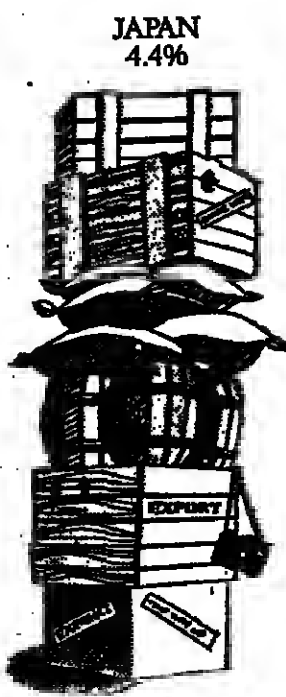
Interbank is a major player in Turkey's remarkable exporting success. As the country's leading wholesale bank, we provide the kind of international expertise, financing facilities and correspondent network needed to support an ever-growing volume of trade transactions.

Achieving — and maintaining — this market position requires experience and flair on an international scale. At Interbank, we have nearly a century of business between east and west behind us. And in front of us, ever-expanding possibilities for innovative and profitable banking.

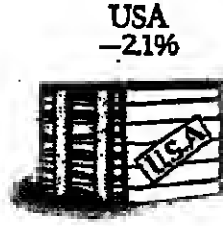
INTERBANK THE TURKISH BANK FOR INTERNATIONAL TRADE



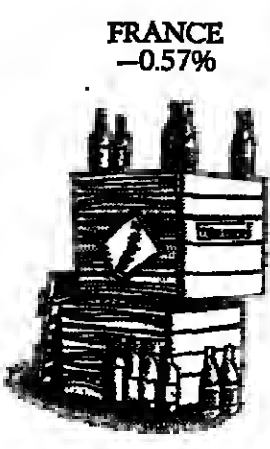
UK 8.3%



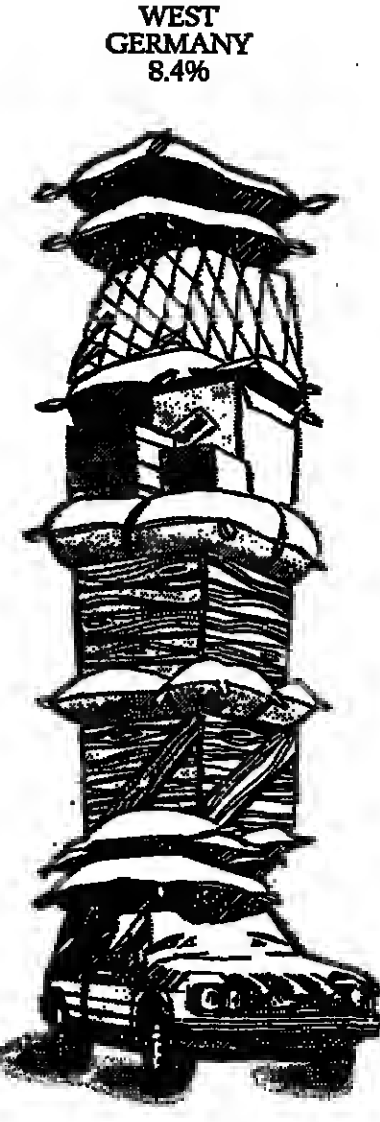
JAPAN 4.4%



USA -2.1%



FRANCE -0.57%



WEST GERMANY 8.4%

Export trade growth rates 1985

For more information on Interbank please contact N.A. SHEPARD, ULUSLARARASINDUSTRİ VE TICARET BANKASI, Ş. BÜYÜKDERE CAD. 108, ESENTEPE, İSTANBUL, TELEPHONE: 172 20 00, TELEX: 26 980 IBCT TR.



AMERICAN NEWS

# US rejects offer to swap Daniloff for Soviet spy

BY STEWART FLEMING, US EDITOR IN WASHINGTON

THE UNITED STATES and the Soviet Union were still deadlocked yesterday over the case of Mr Nicholas Daniloff, the US journalist charged with espionage in Moscow. White House spokesman Larry Speakes said both sides continued to work towards a solution.

In the wake of reports that the Soviet Union had proposed exchanging Mr Daniloff and an unnamed Soviet political dissident for Mr Gennadi Zakharov, the Soviet chess and United Nations employee arrested in New York on espionage charges in August, US officials said the terms of this proposal were not acceptable.

On Wednesday Mr George Shultz, the Secretary of State, and Mr Edward Shevardnadze, the Soviet Foreign Minister, held two meetings in New York in an effort to break the impasse. Mr Speakes said although no further meetings were scheduled "that does not rule out having one."

The US stressed that it cannot accept a straight swap of Mr Daniloff, who it says is an innocent man being framed by Moscow, for a spy. The US says that such an arrangement would be tantamount to tacitly accepting that the Soviet Union can use the UN as a base for espionage.



Nicholas Daniloff: Case still deadlocked

Both sides have been holding back from actions which might aggravate the problem. Moscow has yet to retaliate against the US decision last week to order the expulsion of 25 diplomats from the Soviet UN mission. Meanwhile in the federal court in New York yesterday the US postponed a move to set an early trial date for Mr Zakharov.

Patrick Cockburn in Moscow says a senior Soviet official yesterday strongly attacked President Reagan's speech to the UN saying that it threw in doubt the US desire to reach any agreement on disarmament. Mr Yuli Voronov, the first deputy foreign minister, told a news conference it was full of "routine stereotypes about the USSR."

He said the analysis presented by President Reagan to the UN raised the question: "Is the American leadership prepared or really willing to look for agreements that would lead to the termination of the arms race, to real disarmament?"

# Shell halts oil and gas drilling off Nova Scotia

By Bernard Simon in Toronto

ROYAL DUTCH SHELL'S Canadian subsidiary is to halt its 22-year oil and gas exploration programme off the coast of Nova Scotia in the latest setback in the development of Canada's energy resources.

Shell Canada said yesterday it would close its offices in Halifax when drilling on a final well was completed.

Mr Lorne Kingwell, general manager for frontier exploration, said the company had made several attractive offshore gas discoveries since drilling began in 1969, but none were large enough to be developed under current pricing projections. Mr Joel Matheson, Nova Scotia's Mines and Energy Minister, said an oil price of US\$20-25 a barrel was needed to justify offshore production.

Shell and its partners have spent C\$730m (\$365m) and drilled 63 wells off the Nova Scotia coast. Earlier this year, a consortium led by two Canadian companies, Ensky Oil and Bow Valley Resources, said it was pulling its last rig out of Nova Scotia.

The cutbacks in oil and gas exploration are a major blow to eastern Canada, where high energy prices earlier this decade raised hopes of a bright economic future. Far from the major markets of North America and with a limited resource base, the region depends heavily on Government subsidies. It has a lower average income and a substantially higher unemployment rate than the rest of the country.

Several east and west coast banks are known to be interested in moving into the state but are wary of taking over deeply troubled institutions. Bankers are also waiting to see whether Japanese financial institutions will try to buy their way into what was until recently one of the most lucrative banking markets in the US.

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# Manley takes guard for next innings

Canute James in Kingston talks to Jamaica's Opposition leader



Michael Manley: Champing at the bit

"I AM now doing something which I find very enjoyable. I am writing a book on the evolution of West Indian cricket, using it as a metaphor for Caribbean social history." This, along with efforts to secure another term as Prime Minister of Jamaica, is the current pre-occupation of Mr Michael Manley, leader of the social democratic People's National Party.

He has few doubts about the eventual success of either the literary or political undertaking. In late July the PNP scored a landslide victory in municipal elections over the conservative Jamaican Labour Party led by Mr Edward Seaga, the Prime Minister.

But the early return of Mr Manley is likely to be frustrated. For, in rejecting Mr Manley's call for a general election, Mr Seaga is playing by the constitutional rule-book, and says he will not call a general election before one is due in two years. Mr Manley, whose party refused to contest a snap general election called by Mr Seaga in December 1985 and by Mr Seaga's Labour Party, Mr Manley had called an early election after rejecting economic austerity measures suggested by the International Monetary Fund (IMF) as conditions for continuing financial support. Mr Seaga recently criticised the IMF in words which sounded like Mr Manley's script of six years ago.

Despite support from the Fund, Jamaica's economy, based on bauxite, tourism, sugar and bananas, has stagnated over the past decade. "A lot of things went wrong in 1979," the PNP leader recalls. "We had a model that contemplated an active and dynamic place for the private sector, but the poor relations which developed with the sector meant it was not pulling as it should."

"We were caught without the general recognition which now exists of how difficult the IMF is and how wrong its policies are. A rallying of sympathetic support for a Government in our circumstances just was not on the cards at that time."

To that list must be added Mr Manley's close relations with Cuba, which frightened local business and conservative, and infuriated Washington, and confusion over Government policy with conflicting statements from the PNP's moderate and left factions. Not unlike Mr Neil Kinnock in the British Labour Party, Mr Manley has done battle with the PNP's left, leaving it relatively silent.

He has promised that if he is re-elected he will restore diplomatic links with Cuba, which Mr Seaga severed in 1981. "But we will not repeat the high profile of the previous links," he says. "We have been deliberately and successfully mending fences with Washington," he adds. "I will never be regarded by Mr Reagan as fondly as Mr Seaga is but that is not to say that I am not mending fences. What we are seeking is an amicable respectful relationship."

There are few details so far of either plan. Mr Seaga has promised that he will give details only if he is forced to implement the programme, but an indication of the PNP's proposals can be gleaned from Mr Manley's attacks on Mr Seaga's economic policies. "Under his restructuring programme Mr Seaga has opened up the economy to a flood of imports, and is pushing exports willy-nilly. He has taken the economy back to the early 20th century pattern of total dependence on imports. If he succeeds in his try for another term, Mr Manley will be faced with one of the problems which dogs Mr Seaga—managing the island's \$3.50 billion foreign debt which demands a 60 per cent service ratio. After 25 years in politics, Mr Manley refuses to be drawn on his plans after the next general election, and after possibly another term in office. "I am really enjoying this book on cricket," he says.

# Texas relaxes banking laws to allow out-of-state rescues

BY WILLIAM HALL IN NEW YORK

TEXAS is to allow out-of-state banks to buy Texas banks and savings institutions, from January 1. The new law will make it easier for US bank regulators to organise rescue attempts for some of the weaker members of the depressed Texas banking industry.

The once high-flying Texas banks are suffering because of weak oil prices and the decline in the real estate business and in farming.

Texas banking officials say the aim of the new law is to open up the state to healthier financial institutions which will inject new capital. Governor Mark White, who signed the new law yesterday, said many Texas institutions would face irreversible attrition if they did not take aggressive steps to provide more options for recovery.

main banking trade associations supported the legislation, there are still some small banks which resent the move. A group of small bankers are thought to be planning to test the constitutional validity of Texas's interstate banking law in the courts. However, state officials do not expect the challenge to present a serious problem.

Over half of the states in the US already allow interstate banking, that is, activities within a state by out-of-state institutions, but until recently Texas bankers have steadfastly opposed the idea. However, the state's mounting economic problems and the growing financial difficulties facing several of its change banks, have led to a change in position. Texas is expected to become a battlefield in the wave of interstate banking mergers now sweeping the US.

Interest of Dallas and Houston's First City Bancorporation, are two of the biggest and weakest Texas banks. There has been considerable speculation that they may be taken over. Several east and west coast banks are known to be interested in moving into the state but are wary of taking over deeply troubled institutions. Bankers are also waiting to see whether Japanese financial institutions will try to buy their way into what was until recently one of the most lucrative banking markets in the US.

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# Unifil may have to retrench, says Chirac

UNITED NATIONS troops in Lebanon may have to retrench, after the killing of several French soldiers, Mr Jacques Chirac, the French Prime Minister, told the UN General Assembly yesterday, our UN Governor writes. He said the force was no longer just being caught in sporadic clashes between the conflicting elements it was supposed to separate, but had become the target of assaults. "The situation had become intolerable," he said, but he gave

no indication that France might withdraw its contingent, the largest in the UN force. On Friday, the UN Secretary General, Mr Javier Perez de Cuellar, said he could not recommend pulling out the force, in spite of the attacks upon it, but if the situation continued the Security Council might have to consider that possibility. Mr Chirac said unresolved conflicts and injustices were a source of terrorism, but "the rising tide of intolerance and

fanaticism" must also be denounced. The world community must condemn "the complicity of states that are willing to close their eyes to terrorist organisations' activities, or that do not hesitate to use them to their own advantage and even actually encourage them."

Calling for concrete measures by the UN to follow up its unanimous condemnation of terrorism, he said that, in particular, there was need to strengthen air and maritime security. Israel yesterday called for tough mandatory penalties for terrorist attacks on air travellers, including a life sentence if lives are taken, Meuter respects from the UN. The Israeli proposal, presented to the International Civil Aviation Organisation (ICAO) assembly, also called for air piracy agreements to be amended to allow states to prosecute terrorists whose crimes were committed elsewhere.

# BRITISH ELF

Born without fins or the ability to breathe under water, he acquired these during early adulthood. Now, as at home in the hostile waters of the North Sea, as out of them, Elf has a very significant interest in one of the country's major new oil and gas field developments — Alwyn North.

Elf is France's largest single industrial corporation. And hydrocarbon recovery, important as it is, is only part of its business; Elf is also a leading chemical company.

Vertical integration has led to Elf becoming a significant refiner, distributor and producer of plastics.

Now Elf Aquitaine is a powerful force in Britain's energy business. And growing ever more powerful every day.

The ubiquitous Elf Aquitaine.

Joint announcement

## RAND MINES LIMITED

(Incorporated in South Africa)  
Registration No. 01/00696/06

## VANSA VANADIUM S.A. LIMITED

(Incorporated in South Africa)  
Registration No. 84/11475/06

### Acquisition by Rand Mines Limited of a substantial shareholding in Vansa Vanadium S.A. Limited and possible development of mutual platinum interests

The boards of directors of Rand Mines Limited ("Rand Mines") and Vansa Vanadium S.A. Limited ("Vansa") announce the conclusion of agreements which will, subject to the fulfilment of certain suspensive conditions, have the following effect—

**Chrome mining operations**

In exchange for—

- (a) the issue and allotment of 145 million fully paid ordinary shares of no par value in Vansa; and
- (b) two million "A" options to acquire shares in Vansa at an exercise price of R 3.00 per share;

Rand Mines will dispose of 122 500 shares in Winterveld Chrome Mines Limited ("Winterveld") to Vansa, with the remainder of the issued share capital—i.e. 100 shares being retained by Rand Mines for its own benefit. The new ordinary shares to be issued by Vansa will rank *pari passu* with the existing ordinary shares in Vansa.

Chrome mining operations are carried on by Winterveld near Steelpoort in the eastern Transvaal.

Management of Winterveld will continue to be provided by Rand Mines, which will also have power to appoint the majority of the directors of Winterveld.

At market prices of the shares and options in Vansa on 23 September 1986, this transaction has a value of approximately R70 million. On completion of this transaction, Rand Mines will hold approximately 43 per cent of the issued ordinary share capital in Vansa.

**Development of vanadium mine**

Development of the vanadium mine proposed by Vansa in its prospectus issued in March 1986 has commenced. The mine is being established on the remaining extent of the farm Kennedy's Vale No. 361 KT measuring 1081.5308 hectares, in the eastern Transvaal ("Kennedy's Vale"). It will be managed by Vansa Securities Limited, but Rand Mines will be the sole agent for the marketing of the mine's output.

**Exploration and possible development of a platinum mine**

The reconnaissance exploration drilling programme contemplated in the prospectus issued in March 1986 has been completed by Vansa. The results warrant that the next stage of exploration drilling should be embarked on. To this end the rights to platinum group metals, and certain other metals and minerals found in mineralogical association therewith, presently held by Vansa in respect of Kennedy's Vale, will be transferred to its wholly-owned subsidiary, Rhodium Reef Limited ("Rhodium"), in exchange for preference shares in Rhodium. These rights apply to the Merensky reef, the UG2 reef and any other platinum horizon on the farm. The rights to chrome in the UG2 reef, will also be for the benefit of Rhodium.

All other rights to metals and minerals on Kennedy's Vale will be retained by Vansa.

A 50 per cent interest will be acquired by Rand Mines in the ordinary issued capital of Rhodium in exchange for the completion by Rand Mines of a prospecting programme and feasibility study to determine the economic

viability of exploiting Rhodium's platinum rights. Not less than five boreholes, with such deflections as Rand Mines may consider necessary, will be drilled. The feasibility study will take into account all factors relevant to a decision to start a mine, including various funding proposals.

In the event that Rand Mines and Vansa determine that the establishment of a platinum mine is economically viable, Rand Mines will be committed to subscribe R52.5 million in cash, or the equivalent thereof in initial infrastructure and mining assets, for preference shares in Rhodium. The preference shares owned by Rand Mines and Vansa in Rhodium will be converted into fully paid ordinary shares and at that stage Rand Mines will hold 60 per cent and Vansa 40 per cent in the issued ordinary share capital of Rhodium. In addition, Rand Mines will have the right to appoint the majority of the directors of Rhodium.

Responsibility for project management of the new platinum mine, and for management of the platinum mine once it comes into production will be undertaken by Rand Mines. The existing management contracts with Cyril Heuser and Associates and Sensus Securities Limited will then be cancelled in so far as they relate to the platinum mine.

**Composition of directors of Vansa**

The composition of the directors in Vansa will be such that seven directors (including the chairman and managing director) will be nominated by Econoval, with five directors being nominated by Rand Mines.

**Financial effects of the transaction**

The transaction is not expected to have any immediate material effect on either the earnings or the net asset value of Rand Mines.

It is estimated that the consent of Vansa will improve by approximately 10 cents per share for the 1987 financial year over the net asset value of Vansa. No estimate of the effect of the transaction on the net asset value of Vansa has been made as such a measure is considered unrealistic as it involves the assessment of mining resources.

Additional benefits are expected to be derived from the rationalisation of resources due to the close proximity of the Kennedy's Vale and Winterveld properties which are approximately 11 kilometres apart.

**General meeting of Vansa**

A circular, which is subject to approval by the Johannesburg Stock Exchange (JSE) providing full details of the proposals, and a notice convening a general meeting of members of Vansa, at which the special and ordinary resolutions necessary to approve the arrangements and to carry them into effect will be considered, will be issued by Vansa as soon as practicable.

**Listing of new shares in Vansa**

An application will be made for the new ordinary shares to be issued and allotted by Vansa and, if required, the Vansa "A" options to be listed on the JSE.

By order of the boards

Rand Mines Limited  
D T WATTS, Chairman

Vansa Vanadium S.A. Limited  
D C MARSHALL, Chairman

Registered offices:

Rand Mines Limited  
15th Floor, The Corner House, 63 For Street, Johannesburg 2001  
(P O Box 62370 Marshalltown 2107)

Vansa Vanadium S.A. Limited  
1st Floor, Apex House, 56 Marshall Street, Johannesburg 2001

JOHANNESBURG  
23 September 1986.



WORLD TRADE NEWS

**Kraftwerk beats rivals in bid for Egypt's N-plant**

BY TONY WALKER IN CAIRO

A technical evaluation committee, relying in part on a report of the Swiss consultants Koto Columbus, last year recommended KWU for the 1,000 MW plant to be located 150 km west of Alexandria on the Mediterranean coast, but a ministerial committee was unable to make a final decision.

At the same time, the West German credit agency supported KWU's bid, offering a DM 2bn credit facility. Exim Bank of the US provided \$300m backing for the Westinghouse bid.

Egypt says it has earmarked a special \$700m fund for construction of the Daba nuclear power plant, but doubts persist as to whether such funds are available.

Egypt is facing increasing problems servicing its \$38.5bn foreign debt. The IMF, in a recent report, noted a worrying build-up of arrears on debt service payments.

Egypt's nuclear programme, which had envisaged the construction of eight units by the year 2005 at an estimated cost of \$8bn, was possibly ambitious. Even if Egypt goes ahead with the El Daba project, the power station would not be in service before the mid 1990s.

**Philippine nuclear plant to make way for coal power**

BY SAMUEL SENOREN IN MANILA

The state enterprise National Power Corporation is to build a conventional coal-fired electric plant at a cost of about \$300m (€204m) to replace a completed nuclear plant which the government of President Corason Aquino has decided to dismantle.

The nuclear power plant which was completed last year at a cost of \$2.1bn was contracted by National Power from Westinghouse of the US to provide 600 MW of electricity.

National Power said it has received offers from international companies to build the coal thermal plant which will be located south of Manila. Among those which offered to undertake the project on a turn-

**Canada-US free trade talks under veto threat**

By Bernard Simon in Toronto

THE Canadian Provinces of Ontario and Quebec have added a serious complication to US-Canadian free-trade talks by asserting a right to veto any agreement between the two governments.

The premiers of Canada's two most industrialised provinces made their demand as the two free-trade negotiating teams prepared to meet in Washington yesterday for the final three-day session in the first phase of the negotiations, which began last May.

The four meetings held so far have centred on subjects to be included in the negotiations and the identification of barriers to bilateral trade. An official of the Canadian Trade Negotiations office in Ottawa said yesterday that some of the areas to be discussed will include customs procedures, government procurement policies, subsidies, trade in services and safeguards.

The demand by Ontario and Quebec for a veto follows several meetings between Prime Minister Brian Mulroney and premiers of Canada's 10 provinces to clarify the provinces' role in the talks. Ottawa has so far promised only to consult the provinces throughout the negotiations.

Although the federal government has an undisputed constitutional right to negotiate foreign treaties, many aspects of Canada's international trade fall within provincial jurisdiction. The provinces themselves have a number of restrictive devices favouring local producers.

Quebec's premier Mr Robert Bourassa said in Toronto that the province "reserves the right, once negotiations are concluded, to make a final evaluation in light of our fundamental interests, and to grant or refuse our approval." His Ontario counterpart Mr David Peterson endorsed Mr Bourassa's views.

Both Ontario and Quebec have expressed reservations about free trade, reflecting fears that many industries in the two provinces will be unable to compete with lower-cost US manufacturers.

Mr Bourassa said while Quebec supports free trade in principle, it wants adjustment programmes, transition periods and provisions to protect domestic jobs against a surge in imports from the US.

**Patrick Cockburn in Moscow on the shake-up of foreign trade Soviet plan to boost joint ventures**

A CENTRAL aim of the Soviet decision to end the Foreign Trade Ministry's monopoly control over exports and imports, announced this week, is to make it easier to set up joint ventures with Western companies.

In the biggest shake-up in the organisation of Soviet commerce since the 1920s, the new decree gives some 21 ministries and 67 state enterprises the right from the beginning of 1987 to import and export on their own account outside the control of the Ministry.

Soviet foreign trade, worth a total of \$60bn last year, consists largely of the export of raw materials such as oil, oil products and gas and the import of machinery and grain. Soviet manufactured exports, apart from arms, are very limited.

The weakness of the Soviet trading position has been underlined by the fall in the price of oil and a steep decline in Soviet exports, apart from arms, are very limited.

Exports are largely denominated in dollars and imports in West European currencies. It now takes five times the amount of Soviet foreign trade because of the price of oil was at its peak.

Under the new decree it is hoped that manufactured exports by those industrial ministries considered to have export potential will be increased. These 21 ministries, out of a total of about 60, will be given priority in allocation of foreign exchange if the equipment purchased can be used to increase exports or substitute for imports.

The reorganisation will initially affect only some 6 per cent of Soviet foreign trade because the Foreign Trade Ministry's control of raw materials exports and imports will not be affected. The ministry will also continue to handle the import of new plant requiring major

SOVIET FOREIGN TRADE PERFORMANCE  
January-June 1986\*  
Foreign Trade Rubles, bn

	1985 (1st half)	1986 (1st half)
Trade turnover	70.4	67.3
All countries	43.2	45.2-45.7
Socialist	27.3	21.6-22.2
Non-socialist, USSR	11.2	29.7-30.4
Exports		
All countries	34.2	32.5-34.5
Socialist	21.5	22.8-23.1
Non-socialist	12.7	10.4-11.7
Non-socialist, USSR	14.5	14.3-14.1
Imports		
All countries	36.2	32.8-33.8
Socialist	21.4	22.4-22.6
Non-socialist	14.6	10.3-11.4
Non-socialist, USSR	16.7	14.8-15.7

\* Plan Econ estimate based on officially reported 4 per cent drop in total trade turnover to R67bn, a level of exports of R34bn as reported in the Soviet press, and official foreign trade performance during the first quarter 1986, as reported in "Foreign Trade."

appropriate ministry. Some ministries already have import and export departments but in the past the final say was always with the organisations.

The Soviet Union also intends to decentralise its external commerce to make it easier to set up joint ventures with Western companies, say Western diplomats in Moscow. This idea emerged earlier this year but was never spelled out.

It now appears that the Soviet Union wants to promote joint investment on a 51 per cent Soviet 49 per cent Western basis. These companies will be able to repatriate profits, control the prices of their own products and not be subject to any control by the state planning organisation Gosplan.

Joint venture companies will also allow the foreign partner to have a say in management and quality control. In the past the Soviet side refused Japanese companies the right to appoint their own quality control manager in joint venture projects, which as a result did not get off the ground.

Soviet officials, aware of their lack of marketing organisations, are clearly conscious that they need Western marketing networks.

The new state committee will also try to promote Soviet and Western supply of plant to third countries. This may prove attractive to companies wanting to do business in countries such as Libya or Iraq which have close links to the Soviet Union.

Foreign companies have so far proved cautious about the idea of joint ventures. But the decentralisation of the powers of the Ministry of Foreign Trade combined with a campaign against corruption within the foreign trade organisation is disrupting traditional links between suppliers and clients. This will probably lead to ministries looking for alternative suppliers.

Under a new organisation, called the State Foreign Economic Commission of the Council of Ministers (SFECCM), the 21 ministries will be able to establish direct links with foreign suppliers for imports of equipment.

They will be able to arrange compensation deals and use 90 per cent of their hard currency export earnings to import equipment to increase production capacity for home or foreign markets. The government will take 10 per cent of their hard currency earnings in tax.

In the past Soviet enterprises, even where they produce a product with export potential, have seen little benefit in exporting since they received no benefits themselves and had to produce better quality goods. The Vaz car plant at Togliatti is one of the few Soviet enterprises to sell manufactured exports requiring major capital invest-

**Finland gloomy on exports to Moscow**

By Olli V. Virtanen in Helsinki

FINLAND EXPECTS exports to the Soviet Union to decline by a fifth in 1987 because of the low value of oil imports in the barter trade between the two countries.

Trade with the West, however, is expected to grow by 5 per cent, leaving Finland with a decline of 0.5 per cent in visible exports, compared with 1986.

The estimates are contained in the Government's budget proposal presented to Parliament this week.

Officials at the Ministry of Finance concede, however, that the 20 per cent decline in trade with the Soviet Union may be optimistic. Some estimates put the figure at around 40 per cent.

Finland's top export performer is expected to be the forest industry while metal, textiles and food industries are projected to lose ground in Western markets.

Overall, imports are expected to grow by 1.5 per cent with Finland's trade balance declining to FM 6.5bn (\$1.3bn). The balance of payment deficit, however, will grow from FM 1.2bn to FM 1.7bn next year.

Finland trade officials are in Moscow this week where they face their toughest-ever negotiations with their Soviet counterparts.

The reason for the bleak prospects is the effect of the declining oil prices on the barter agreement between the two countries which stipulates that exports will be balanced by imports.

**EEC, Comecon talks break up**

The EEC and the Soviet-led Comecon trading block ended secret talks yesterday on ways to establish formal relations. They are considering holding a second meeting, according to an EEC statement, AP reports from Geneva.

The three-day discussions "did not touch upon specific areas of co-operation," but focussed on a draft joint declaration

**Turkey to increase trade with Iran**

TURKEY has agreed to buy up to \$500m of non-oil products from Iran in an attempt to boost trade between the two countries to \$2.2bn this year.

Turkey has been one of the chief suppliers of Iran since the Gulf War began in 1980. Last year Turkish exports to Iran were worth \$1,078m, while Iran's exports to Turkey, mostly of crude petroleum, reached \$1,264m.

Iran is believed to have told Turkey earlier this year that as a result of the fall in crude oil prices, Turkey would have to buy substantial quantities of non-oil products or products for re-export.

Proposals by Iran to sell minibuses and buses to Turkey are currently being studied by government firms. If the deal goes ahead, the Iranian buses would be marketed by a Turkish firm, probably Otomarsan, the

local subsidiary of Mercedes Benz.

Turkey proposes to export \$300m worth of plastics and chemicals, \$215m of machinery and spare parts, \$200m of iron and steel (conditional on some re-exports), and \$30m of paper and pulp.

Iran's non-oil products include \$33m of unspecified mining products, \$67m of textiles, \$114m for trucks and buses; and \$42m of leather goods.

**Westinghouse in French venture**

WESTINGHOUSE Electric Corp has reached a deal with French computer firm Industrie et Technologie de la Machine Intelligente (ITMI) giving Westinghouse improved access to the French market, Mr Jean-Claude Latombe, ITMI president, said yesterday.

The financial, technical and commercial accord will co-ordinate research and sales activities and give Westinghouse a 16.8 per cent stake in ITMI and a 4.7 per cent stake in ITMI's US subsidiary Seniotics.

ITMI, based near Grenoble, was set up in 1982 and expects a turnover this year of FFr 20m (\$3m).

**Impala Platinum Holdings Limited**

(Incorporated in the Republic of South Africa)

Registration No. 57/01973/06

	1985/6	1984/5
Consolidated Profit for year	290.3	234.2
Profit after taxation and lease consideration	192.7	144.4
Dividends paid	77.8	77.8
per share	135 cents	135 cents

EXTRACTS FROM THE STATEMENT BY THE CHAIRMAN, Mr. C. R. NETSCHER

**MARKET**  
World demand for platinum was maintained at the high level of the previous financial year. Industrial consumption grew in line with the economies of the major markets, but this improvement, together with increased demand for bullion coins and minings, was largely off-set by adjustments to dealer and industry inventories.

Consequently, the share of total platinum demand taken by the investment sector reduced, while that accounted for by industrial consumption increased due mainly to growth in the requirements of the automobile and jewellery industries.

The London dealer price for platinum improved dramatically, rising from US\$269 in July 1985 to US\$432 in June of this year. While the decline in the value of the dollar with respect to other major currencies has contributed to the strengthening in the platinum price, it is significant that a more favourable perception of the metal's market fundamentals and strategic value has allowed a premium over the price of gold to develop.

The platinum market in the USA firmed during the year, due almost entirely to the higher level of purchases by the automobile industry. Consumption of metal in Japanese industry has remained strong and a decline in imports largely reflected destocking and liquidation of investment holdings which have been used to supply industrial needs.

World supplies of platinum rose marginally in spite of the negative influence of the Impala strike in January 1986. The growth is chiefly attributable to an increase in secondary production from the refining of scrap.

**OPERATIONS**  
The programme for shaft sinking and the elimination of process constraints to improve operating efficiencies continued. Capital expenditure at R110 million was lower than forecast, whilst for the current year, it is expected to be of the order of R130 to R140 million.

Remanning following the strike was successfully completed by mid February and mine production returned to pre-strike levels early in May.

**SAFETY**  
In the 1985 Chamber of Mines safety awards for platinum mines, Wildebeestfontein North Mine won the Lynne van den Bosch trophy for the lowest fatality rate for underground and surface employees. The Bafokeng North, Bafokeng South and Wildebeestfontein North mines retained their five-star ratings in the International Safety Rating Scheme for mines, as did Mineral Processes.

**OUTLOOK**  
In the USA an economic slowdown appears likely and is expected to reduce consumer spending on durables, which could in turn adversely influence platinum consumption in the automobile and electronics industries.

The dramatic strengthening of the yen, against the dollar, is likely to inhibit export-led growth in Japan. In addition, the higher platinum price relative to gold will begin to work through to the retail level in the jewellery industry, and the volume of metal consumed is therefore likely to remain fairly constant.

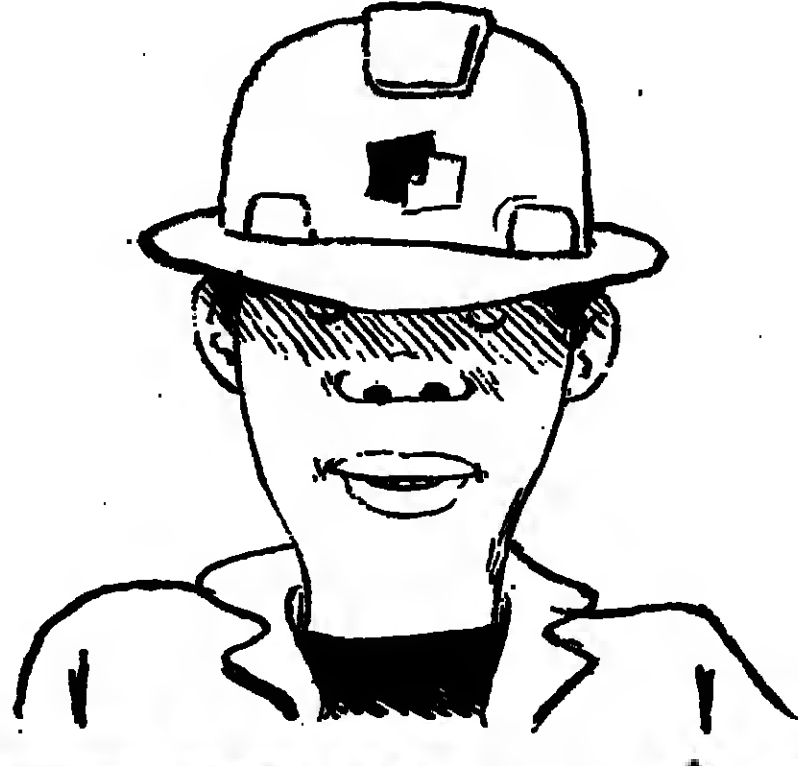
When considering the probable platinum price trend, conflicting influences are apparent. The oil price appears set to remain low for some months at least and this, together with low inflation levels in the major world economies, could well exert a restraining influence on the price as appears to have been the case with gold in the early months of 1986.

However, in the short-term at least, economic and political pressures on South Africa are likely to increase fears regarding the availability of metal. These considerations are therefore expected to strengthen the market price and encourage investment in platinum in the first half of the 1986/87 financial year.

The long-term outlook for platinum demand, despite the current political and economic vagaries, remains encouraging for the automobile and jewellery sectors in which the company has a significant share of the markets.

Johannesburg, 9 September 1986

Copies of the Annual Report including the full Chairman's Statement may be obtained from the London Transfer Secretaries, 6 Greencoat Place, London SW1P 1PL.



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UK NEWS

Austin Rover is still languishing in car market

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

MR GRAHAM DAY, chairman and chief executive of the Rover Group, formerly B.L., today will announce the half-year results, knowing that Austin Rover, the volume car subsidiary, so far has made no recovery from its recent poor showing in the UK car market.

In the first 20 days of September, Austin Rover's share languished at 14.6 per cent, down from 16 per cent in August and well below the 18 per cent achieved in 1985.

Rover already has revealed to the unions, when pay talks started recently, that Austin Rover suffered an operating loss of about £90m in the first half of this year, compared with a £200,000 profit in the same months of 1985.

Some observers estimate Austin Rover's full-year operating loss could be about £30m, and there is considerable speculation about possible further management changes now that Mr Day, who joined from British Shipbuilders in May, has settled in.

The two former Rover Group executive directors, Mr Ray Horrocks, who ran the car division, and Mr David Andrews, responsible for commercial vehicles, have already resigned.

Society of Motor Manufacturers and Traders statistics show that total car sales have fallen sharply this month following the recent August. After 20 days of September registrations were 11 per cent below those for the same period last year at 97,078.

Ford, which claimed that it was short of some popular models to August, continued to increase its market leadership with a 28.8 per cent in the first 20 days of September compared with 26.5 per cent for last month.

General Motors, the Vauxhall-Opel group, has also suffered a sharp setback in market share this month and after 20 days accounted for 12.6 per cent of total car sales compared with 14.8 per cent in August and 16.5 per cent for 1985.

Worries grow over removal of the oil revenue cushion

LAST MONTH'S dramatic rise in Britain's trade and current account deficits may prove to be one of those erratic fluctuations which bedevil all economic data, but there is no escaping the underlying deterioration in the trade position over the last year.

Part of that is a straightforward reflection of the halving of the oil price which drastically reduced export revenues from the North Sea. The surplus on oil trade totalled £771m in the three months to August, down from just over £2m in the same period in 1985.

There are also distinct signs, however, of more fundamental problems. One of the best guides to the underlying trend is found in the Department of Trade and Industry's volume indices for exports and imports, which strip out the distortions on the value of trade flows caused by exchange-rate movements and price changes.

The export index stood at an average of 118.8 in 1985 (1980=100). For the latest three months, June to August, the index averaged 121.5. That means the volume of exports has risen by around 2.5 per cent in the latest three months compared with the average for last year.

Philip Stephens reports on trends in trade behind Britain's worst balance of payment figures

The expected revival in world trade in coming months should thus put British exporters in a good position to capitalise on the increased competitiveness resulting from sterling's fall.

A lower exchange rate will also boost the sterling value of income from Britain's overseas assets, suggesting that the current official "guesstimate" of a £900m monthly surplus on invisible transactions may understate the real position.

Simulations by the Treasury and Bank of England suggest that over time these factors will offset the impact of declining oil revenues.

There is none the less considerable unease among economists that the removal of the cushion provided over the last five years by ever-rising oil export revenues could signal the return of the "external constraint" which dogged British economic policy during most of the 1960s and 1970s.

The National Institute for Economic and Social Research, among the most pessimistic of forecasters, is suggesting that the £2bn current account surplus typical of the past few years could be translated into a £2bn deficit in 1987.

Labour 'out of step' with tax proposals

CONSERVATIVES stepped up their attacks on Labour policies yesterday in the run-up to next week's Labour Party conference in Blackpool, John Hunt writes.

Mr Nigel Lawson, Chancellor of the Exchequer, singled out Labour's taxation proposals and repeated his claim that they would mean a 70 per cent marginal rate of income tax for well over 1m people.

The Government's policy was clear, he said. It wanted to see lower taxes for everyone, and this aim was shared by governments in many other industrialised countries. Over the past few months the US, France and Germany had all announced plans to reduce income tax. In Britain, however, opposition parties "resolutely march in the opposite direction vying with each other over who would increase taxes most," he said.

He said that if Mr Roy Hattersley, Labour's shadow Chancellor, was able to raise his projected £3.6bn, it would affect many families well below the top 5 per cent of taxpayers and would still cover only a small fraction of Labour's public expenditure commitments.

Liberal assembly report, Page 7

SIX charges of theft totalling about £2,500 against a former assistant manager in the banking department of Johnson Matthey Bankers, which collapsed in October 1984, were only sample or holding charges. Guildhall magistrates in the City of London were told.

Mr Michael Flaws was remanded on unconditional bail until December 3. Reporting restrictions were not lifted.

SIR MICHAEL HAVERS, the Attorney-General (Government's senior legal officer), announced that he would stand down as MP for the London constituency of Wimbledon at the next general election - a decision that immediately led to strong speculation that he would be the next Lord Chancellor, the legal minister who presides over the House of Lords and senior courts.

MR NICHOLAS HORSLEY is to give up his post as chairman of Northern Foods and hand over the top seat on the board to Mr Christopher Haskins, group chief executive. Mr Haskins said health problems had affected his mobility and he also had an extra workload as a result of his appointment last April as chairman of the newspaper, News on Sunday.

BRITAIN'S 126,000 coal miners last week achieved a new productivity record by producing 3.24 tonnes per man-shift, British Coal said. The new peak was achieved despite an overtime ban in the south Wales coalfield.

NEWS INTERNATIONAL is urging sacked printworkers to accept its package aimed at settling the eight-month-old dispute at Wapping, east London, and to "put the strike behind them."

HALIFAX Building Society revealed plans to establish a national estate agency chain. Its first acquisition is the north of England firm of Henry Spencer.

Consumer groups seek action on EEC rulings

BY LYNTON MCLEIN

EUROPEAN consumer organisations are to meet Mr Michael Howard, president of the council of ministers for consumer affairs, at the European Community today to press for action on common EEC consumer policies.

In a letter setting out its objectives, the consortium of consumer organisations in member states of the European Community, told Mr Howard that it was "essential to establish what was the European consumer protection measures necessary to achieve the commission's ambitious aim of a common market without frontiers by 1992."

European Community consumer council meeting on October 29, under the presidency of Mr Howard, to take decisions on protecting consumers over credit issues. The consumer organisations want the commission to be given "a clear mandate and timetable to come forward with a follow-up directive on the annual percentage rate."

The consumer organisations also have long-term aims including legislation on product safety, the reduction of consumer interests against unfair commercial practices, and a request that consumer interests be taken into account in other EEC policies.

Call to ensure energy supplies

BRITAIN needs a much better co-ordinated policy for ensuring its future energy supplies, says a report published yesterday by the Institute of Energy, the professional body for engineers in the energy sector.

The report, produced by a group led by Professor Ian Fells, professor of energy at Newcastle University, suggests in particular that more emphasis should be put on energy saving and increased efficiency.

It says that the latest technology could be applied to produce considerable savings. In domestic and institutional buildings, improved insulation could reduce fuel consumption by up to 50 per cent.

The group also advocates a change of policy to encourage more use of public transport in urban areas, by legislation or changes to the tax system. In the longer term it suggests that town cars will need to run on batteries or hybrid small engine and battery systems.

However, it says: "A policy to use energy more efficiently cannot rely solely on self-discipline, or the pressure of costs."

Although the UK Energy Efficiency Office at the Department of Energy tries to identify the most promising opportunities for savings, regulations may be needed to set minimum energy-saving standards for buildings and machinery, the report says.

The report also suggests the need for an overview of investment priorities in different energy sectors. Oil and gas exploration and recovery, coal mines, electricity generation plant, transport and transmission could all produce greater energy efficiency, it says.

On a global scale the report says that energy reserves look generally better than they did in 1972, when the institute produced its last report. In 1971 oil reserves were expected to last for between 18 and 19 years, but present projects suggest a life of 30 to 32 years for conventional oil reserves. Taking all future reserves into account, oil could be expected to last for 116 years. This could be extended to a maximum of 445 years if expensive oil from tar sand and shale rock was added.

The report says the world's known coal reserves will last for between 120 and 180 years at expected rates of consumption. However, if future reserves, including lignite or "brown coal," were included, the life of the reserves might be 2,500 years. Present reserves of uranium, however, would last for only about 38 years.

Energy for the Future, 1986, from the Institute of Energy, 12 Devonshire St, London, W1N 2AU, price £25.

Max Wilkinson on a report urging efficiency

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DAI-ICHI KANGYO BANK (Advertisement) DKB ECONOMIC REPORT September 1986: Vol. 15, No. 9 Lower commodity prices the key to expansion of domestic demand. The Economic Planning Agency has announced its White Paper on Economy for Fiscal 1986 entitled "The Japanese Economy in Search of International Harmony..."

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UK NEWS

# Steel accelerates bid to repair split on defence

BY PETER RIDDELL, POLITICAL EDITOR

MR DAVID STEEL, the Liberal Party leader, has accelerated his bid to repair the split in the party over defence policy with the Social Democratic Party (SDP). This followed the highly damaging rebuff to Mr Steel on Tuesday when the Liberal assembly in Eastbourne narrowly voted against a possible British/French nuclear deterrent after Polaris.



Mr David Steel

There was yesterday considerable backbiting at all levels of the Alliance as Liberal MPs and delegates realised the possibly serious impact of the vote. They fear that it will provide considerable ammunition for the Tories and Labour by focusing on Alliance divisions which will be underlined again today when the Liberals take a different view from the SDP on civil nuclear power.

Mr Mike Thomas, the former SDP MP who is close to Dr David Owen, the party leader, yesterday accused many Liberals by describing the assembly as "a ramshackle gathering" and said the vote was "very serious".

Mr Steel himself immediately counter-attacked, starting at a heated late night meeting of MPs when he urged greater discipline. He made it plain in interviews yesterday that, given a majority of only 27 votes out of 1,300 cast, he would carry on with his recently started initiative with Dr Owen to explore the possibility of a joint European nuclear deterrent.

Mr Steel has decided to rewrite his closing speech tomorrow to concentrate on defence. He has already talked to Dr Owen ahead of a joint television interview tonight.

The two leaders are aware of the tight timetable ahead of a general election and want decisions to be accelerated if possible. After Mr Steel visits West Germany next week, further European meetings are planned, and the two parties' policy committees will hold joint discussions.

One possibility is that any deal would be put to a meeting of all Parliamentary candidates for approval in December or January, and last night, the Liberal Parliamentary Association, representing candidates, suggested a joint meeting of all Alliance candidates then. Any policy could be ratified at a large rally of Alliance supporters planned for London at the end of January.

The main worry of Alliance leaders is over the presentation of Tuesday's vote since they believe that there are ambiguities in the amended motion which might allow eventual agreement. They point out that both parties have accepted a joint commission report which leaves open the possible replacement of Polaris.

Some Liberal MPs and prominent activists have criticised Mr Steel for rushing into the British/French plan against advice and without adequate consultation.

At a fringe meeting tonight Mr Steel is expected to be criticised for being out of touch as a result of having too limited a circle of advisers.

SDP and Liberal leaders last night sought to limit the political damage. Mr Jim Wallace, the party's defence spokesman, said that the Liberals remained opposed to unilateralism and were agreed on most defence policy with the SDP.

THE ALLIANCE'S nightmare has occurred. The attempt by Mr David Steel and Dr David Owen to resolve the differences between the Liberals and the Social Democratic Party (SDP) over nuclear defence through a British/French initiative has been unravelled, but not necessarily irretrievably.

There is no doubt about the immediate political damage as Liberal delegates discovered to their surprise reading yesterday's papers and watching television. Liberal MPs had already faced up to the implications at a heated late-night post-mortem.

In retrospect, there are plenty of obvious reasons why the Liberal assembly narrowly voted to insist upon a non-nuclear future for Britain's contribution to European defence. This reflected past misunderstandings, mistrust between leaders and the introspection of party activists.

Yet the fundamental problems, which all these moves have - and will continue - to be aimed at resolving, is a long-standing difference between the Alliance partners about Britain's position of nuclear weapons. The Liberals have consistently opposed an independent British deterrent, and hence the replacement of Polaris, while the SDP believes that, unless there is a major change in international arms talks, Britain should remain a nuclear power and should be prepared to replace Polaris.

To resolve these and other differences the two leaders set up in 1984 a joint commission of politicians and experts to consider defence and disarmament as a whole. In a carefully balanced compromise the report recommended that Polaris need not be replaced now, and "no decision on whether and, if so how, British nuclear weapons should be maintained beyond Polaris can properly be made except in the light of certain important criteria."

## Liberal Party assembly

These included the progress of arms talks, the balance of relations within Nato and the range of political and technical alternatives to maintain a minimum European deterrent.

Initially, Dr Owen felt the wording was not sufficiently clear-cut, and he reacted to an accidental and partial leak by Mr Steel by distancing himself from the commission's report.

This provoked bitter clashes not only with the Liberals but also within the SDP leadership. However, tempers cooled after the holidays with other Alliance leaders regarding Dr Owen as more reasonable.

The two leaders sought a solution through talks with European leaders. This led to the now famous visit to Paris earlier this month when French politicians of all parties assured Mr Steel and Dr Owen of

their interest in increasing nuclear co-operation with Britain.

Proposals were then floated for, first, co-operation on deployment and refitting of existing submarines and on targeting and, second, the use of the Vickers submarines now being built not as a launching pad for Trident missiles but for French ones. However, separate political control of British and French weapons would continue.

This plan, enthusiastically adopted by the two leaders, was presented as an alternative to an independent British deterrent. And, together with Dr Owen's eventual endorsement of the commission report, the leaders hoped the compromise would be acceptable to both Alliance conferences.

The SDP conference 10 days ago duly backed the plan, both because of its belief in the priority of Alliance unity and because SDP delegates thought there had been no concessions of substance.

The Liberal assembly is a less disciplined affair. Within very loose rules any party member who wishes can attend. People often come and go during the week so that fewer than 1,300 out of over 1,800 registered delegates voted on Tuesday.

The assembly is essentially a rally

of enthusiasts, very conscious of its Liberal roots and always prickly about the SDP. Despite Dr Owen's conciliatory speech on Monday about disarmament, many activists resented the Alliance leaders pushing the British/French initiative without adequate consultation or discussion. They also felt the plan itself was flawed.

Moreover, Liberal delegates tend to be introspective, and on Tuesday virtually no one mentioned the wider political impact of being seen to divide the Alliance and rebuff Mr Steel. That only sunk in to many yesterday. The debate was also swayed by emotional anti-nuclear speeches with generally poor performances on the leadership's side.

The amendment, narrowly carried, can be seen as ambiguous and has been seen so since the vote by Mr Steel. He has argued that the proposers of the amendment did not preclude discussions with the French on current weapons while they also accepted that they could not get all of what they wanted in any joint Alliance programme.

However, both the amendment and the proposers of the speeches clearly rule out the replacement of the present Polaris system even if they do not rule out short-term talks.

Hence, the net result of the two conferences is to reaffirm the long-standing approaches of the two parties. With a general election in sight some form of compromise will no doubt be agreed, but there are plenty of hurdles ahead to be overcome.

## ALLIANCE DEFENCE AGREEMENT:

British membership of Nato, continuing US bases in the UK, cancellation of Trident, inclusion of Polaris in arms control talks and reduction in battlefield nuclear weapons.

## DISAGREEMENT:

SDP majority believes Britain will probably have to remain a nuclear power beyond Polaris in foreseeable circumstances. Liberal assembly, though not leadership, believes Polaris should not be replaced when obsolete and does not want a new European nuclear system.

The fear of Alliance strategists is the immediate result will be to push its opinion rating down well below the recent low point of 25 per cent, thus negating the normal boost expected after the conferences.

The longer-term question, which the other parties were not allowing the Alliance to forget, is that there are two fundamentally different views about British nuclear weapons within the Alliance and that only a fudge looks likely to cover the gap in the short term.

# Amari provides boost for metal exchange

BY STEFAN WAGSTYL

AMARI, one of Europe's largest independent metals and plastics distributors, is to join the London Metal Exchange in a move which will give the beleaguered market a needed confidence boost.

Amari is buying the metal trading business of Boustead group, an international trader which owns an LME seat. Mr Michael Brown, LME chief executive, yesterday said: "We are absolutely thrilled that we can welcome a company of the stature of Amari at this difficult time."

Amari will be the first company to join the LME since Shearson Lehman Brothers, a subsidiary of the American Express financial services group, started trading in July last year, a few months before the tin crisis erupted, bringing heavy losses to many exchange members. Since then, six traders have either left or suspended plans to leave the exchange floor, cutting the membership to 22.

Ms Nicola Brookes, Amari's finance director, said yesterday that the company was still negotiating with Boustead. However, it is understood the deal should be completed by the beginning of next month. The LME authorities conditionally approved Amari's application to join the market at a meeting earlier this week.

Ms Brookes said the LME had a good future once it had sorted out its problems.

Amari will take over the staff, LME seat and client lists of Boustead Davis, Boustead's metals subsidiary. Amari is not buying Boustead Davis outright to avoid assuming any liabilities which might arise from the low suits which have hit the LME in the wake of the tin crisis.

Amari, which has expanded rapidly since it was floated on the stock market in 1984, is the UK's largest independent aluminium stockholder. Earlier this year it raised £10.5m in a rights issue to help fund a series of acquisitions in North America. The group made £7.2m pre-tax last year on turnover of £10m.

Joining the LME would put Amari in a position to offer hedging services to its considerable client list, particularly in aluminium. Boustead, which confirmed it was negotiating with Amari, has made losses in each of the past three years, including losses in the tin crisis. The disposal of Boustead Davis has looked possible since the group sold its loss-making soft commodities business last year.

Uncertainty still surrounds the future of the LME. The exchange is considering reforms which are aimed at increasing efficiency and making the market conform with the rules of the Securities and Investments Board, the embryonic City of London regulatory body.

Commodities, Page 30



# Transatlantic business travellers...

I like it. Flying the Atlantic in TWA's Ambassador Class. It makes flying on business a real pleasure. Just look at the business of getting on the plane. TWA makes it as effortless as possible. Boarding cards and seat reservations (smoking or non-smoking) settled before you even leave the office!

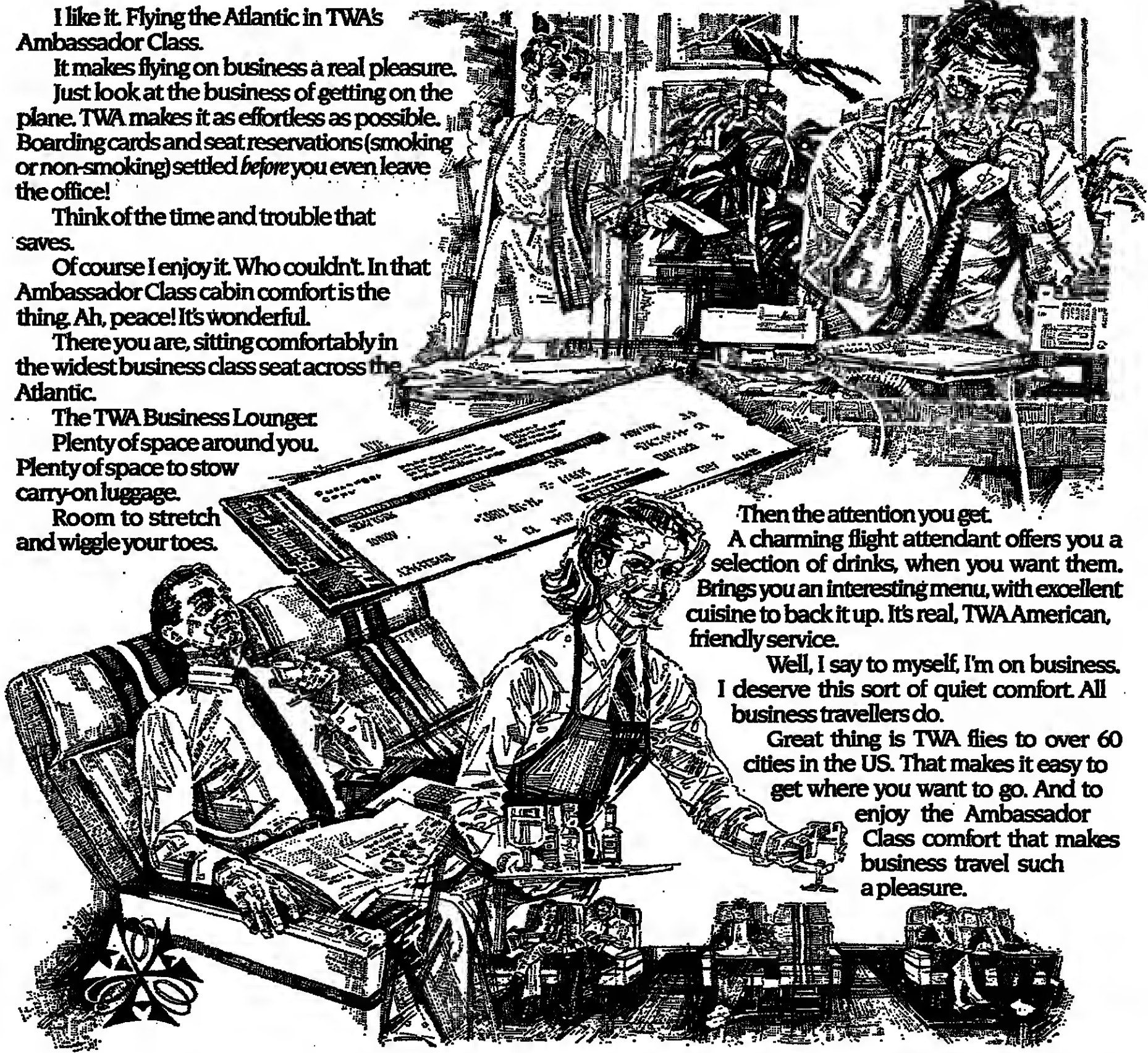
Think of the time and trouble that saves. Of course I enjoy it. Who couldn't. In that Ambassador Class cabin comfort is the thing. Ah, peace! It's wonderful. There you are, sitting comfortably in the widest business class seat across the Atlantic.

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 Redemption Price: 101% of Principal Amount  
 Payment Date: 3rd November, 1988.

Notice is hereby given to the holders of the 11 1/2 per cent Guaranteed Notes due November 1, 1988 (the "Notes") of Dow Chemical Overseas Capital N.V. (the "Company") that pursuant to Condition 5(c) of the terms and conditions of the Notes the Company has elected to redeem all the outstanding Notes on November 1, 1988 (the "Redemption Date") at a redemption price of 101% of the principal amount thereof.

Payment of the Redemption Price, together with the interest due on 1st November, 1988 will be made on or after 3rd November, 1988 (the "Payment Date") upon presentation and surrender of the Notes, together with all Coupons appertaining thereto maturing after the Redemption Date at the offices of the Fiscal Agent or the Paying Agent set forth below.

The Notes will no longer be outstanding after the Redemption Date. The Redemption Price, together with the interest due on 1st November, 1988 will become due and payable on 3rd November, 1988. The interest on Notes shall cease to accrue from 1st November, 1988.

**Fiscal Agent:**  
 Kuwait International Investment Co. S.A.K.  
 Gates No. 1-3, Al Salihiya Commercial Complex  
 5th Floor, Block No. 1  
 P.O. Box 22792 Safat  
 13065 Kuwait

**Paying Agent:**  
 Morgan Guaranty Trust Company of New York  
 Avenue des Arts 35  
 B-1040 Brussels, Belgium

by  
 Kuwait International Investment Co. s.a.k.  
 (Fiscal Agent)



MANAGEMENT SPECIAL: The Battle for Allied-Lyons

Christopher Parkes traces the UK brewing and food group's efforts to win institutional support

Holding the front line

DAY 8 Monday, Oct 28 1985

THE AFTERNOON lobby group meeting started with a mild skirmish. Allied's men had been thinking over warnings about the list of people to be published. All hub-bub, don't let on we are lobbying for a reference. There's local authorities, the CBI, the world and his wife. How can we keep it quiet? Warburg's assessor trundled forward. We are here to decide who are the main people to do the lobbying in the two-week programme and who is going to release them in what to say," said Hugh Richardson.

heels of the Elders offer document. Unfazed, Clemes undertook to be ready "within hours" of publication to brief Cazenove's men on the Allied response, and with answers to the most serious of Elliott's charges. Cazenove would then contact the main institutions to calm any nerves which might be twitching. Cazenove's partners and salesmen would also need a visit from Sir Derrick to tell them more, insisted Henderson. "There's no use in our troops going to see these institutions without guidance."



The company made stylized use of its name (above) in its advertisements to denote growth, while Elders went heavily on the attack. "Knocking" advertising was later to be vetoed by the Takeover Panel.



The atmosphere chilled perceptibly as the video records were put away. Henderson plunged straight in: "The big institutions say clearly that you must not fight dirty whatever you do. They say here a better street fighter than we are."

Richardson looked at his watch and chimed in: "We are talking about a very short-term programme was already under way and getting reactions. An initial letter to MPs from managers of Allied companies had resulted in a cheering measure of support. But Richardson was unhappy. "Some of these regional people are probably better at making cakes than lobbying MPs. Allied's men, striving to involve their rank and file management, looked a little more nervous. The mood was not improved by the news that, once again, Elliott had stolen a march on them. Fronting in Australia's conservative Liberal Party, he had taken advantage of his connections to visit Central Office. Sir Derrick was promptly pencilled in for a counter-charge on Norman Tebbit, Tory Party chairman. Richardson tentatively reviewed the list of contacts as yet unmade. Someone in the company had to get in touch with about 100 constituency MPs who had Allied companies on their patch. There were a further 21 with ministerial responsibilities, legal men, trade union MPs, Opposition spokesmen, Liberals, peers, select committees. The lobby would probably have to last more than the two weeks Warburgs had allowed. The timetable was being disrupted. The "knights of the shires" —

A lawyer, who had sat blinking and silent during the rignarole, passed on the intelligence that he thought 20 pages should be enough for the "charge sheet" to be submitted to the Office of Fair Trading. "That sounds disturbingly succinct," snorted Richardson, holding his forefinger and thumb a good 2 inches apart. "I'm an inches man myself."

"And the process has to start early. There can be nothing worse or more unpredictable than a fund manager who has made his mind up early and then gets stamped on by his board. The process would be tricky, he warned. Direct phone calls were to be avoided... as were crowd Sir Derrick, for example, had to beware of broaching the subject in the boardroom of the Midland Bank, of which he was a non-executive director. Anything like this is bound to be talked about, particularly by non-executive directors," Henderson claimed. "Wherever there is more than one man, a trustee of a pension fund you could be in trouble."

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"Another for the panel," grumbled Hugh Richardson. Satchis had information as well. Rapid-return polls among a small group of institutional shareholders and brokers showed Elliott to have established himself as a dynamic entity. "Some see him as a pirate, some as a clown," said Satchis's man Terry Dalley. Most liked the tone and conduct of the defence so far, but there was some criticism that Allied had not yet addressed the charges levelled at it. A poll among the group's publicists showed a large proportion liked Elliott's idea that they should take an equity stake in their pubs. Richard Martin, brewer's boss, blinked but resisted playing the heavy-handed brewer. Warburgs demanded direct action. The question in the next poll should be such that 90 per cent would say no, said Michael Valentine.

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4 pm It was Sir Derrick's turn to be on the defensive as the Pratt Committee assembled, set on pleading with him to meet national union leaders. "All I am doing is defending the ground I have been taught to defend for ever. I don't want the unions to think they have an Allied-Lyons debating ground," he argued.

"They have a common interest in jobs," ventured Richard Martin. "We could tell them the bid is unprecedented. Do it once. Do it nicely."

Sir Derrick made a decision and presented it as a concession. "I can marshal the Neddy boys. They will look at it from the point of view of Great Britain. I will do what he always intended to do. Everyone smiled. Putty in his hands.

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DAY 9

Mark Seligman has a dunnage of the defence document cover: burgundy, barley stalk in gold and a new design across the middle. Allied-Lyons — an outstanding company. "Anyone got any better ideas?" he challenges. A sullen silence. "I like the boring, classy approach." A back-hander from Tony Pratt.

Sir Derrick and Sir Alex — were going to be pushed for time. At 4 pm, Harry Henderson of stockbrokers Cazenove was sitting alone in the boardroom, grinning at the full-page newspaper advertisements placed by Allied and Elders. Amazing, last night the two wheels went so much on advertising to get at a couple of hundred people. Introduced to the fly, he observed, clearly shocked. "You could do well out of this." The fly blinked, uncomprehending. Henderson was the link between the company, the stock Exchange and the institutional fund managers who controlled the future of Allied. He had been called into the first of the weekly shareholders' meetings, chaired by Allied's finance director, John Clemes, to discuss what could ultimately be the most vital campaign of all. "The key item is getting at the institutions," began the indefatigable Richardson. Henderson shuffled his feet. He clearly did not think that page press ads were the way. By contrast with the hesitancy, ill-temper and nervousness which had characterised many meetings so far, there was a bullish atmosphere. Clemes, a gaunt, clear-thinking man, was confident about offering the institutions a substantial set of interim figures and an equality if not more impressive full-year forecast. "It's all pretty good news," said Richardson, with an eye to levelling the Allied share price gently upwards and increasingly away from Elliott's 25p offer. "We have got the share price stabilised at the moment a little bit above the offer. Do we need to push it up?" asked Clemes. Henderson volunteered that turnover in Allied equity had virtually dried up and there was little pressure at the moment. "The next stage is to persuade them that it will trade without a bid at about 275p, and get them thinking of £3 without a bid. I hope it will be nudging £3 by Christmas," he said.

10 am Pratt Committee

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DAY 10

The fly visits a brewery. The press, starved of news on the bid, had given a good spread to Warburgs ponderous press release attacking the banks behind Elders. Reporters had swooped on a paragraph querying the legality of the banks' involvement. And the Takeover Panel had swooped on Allied-Lyons. This, the company's first overtly aggressive move, had resulted in a slap on the wrist from the authorities and a demand for a clarification. He had talked himself out of his aggression. "Most of the men are very happy with their lot." But he still had his grievances. "This year's pay deal was done in one day," he protested. "I can't get the buggers on this site to stop work over money issues."

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DAY 11

Mark Seligman supported by a silver-topped cane, limped unsuspecting into negotiations on the defence document. He had chosen a bad day to be abrasive. Linnett almost leapt at him when he proclaimed that the end of the shareholders' video had to be changed to get Sir Derrick off the sofa, away from the lovely Ms Judd, and safe behind a desk. "No," grated Linnett. "That would be very unpopular."

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DAY 15

4 pm Shareholders Policy Committee

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DAY 16

Mike Jackaman looked a little down-in-the-mouth at the Communications Council. Tagging the line "An Allied-Lyons product" on the end of Christmas TV advertisements would be expensive and tricky to manage.

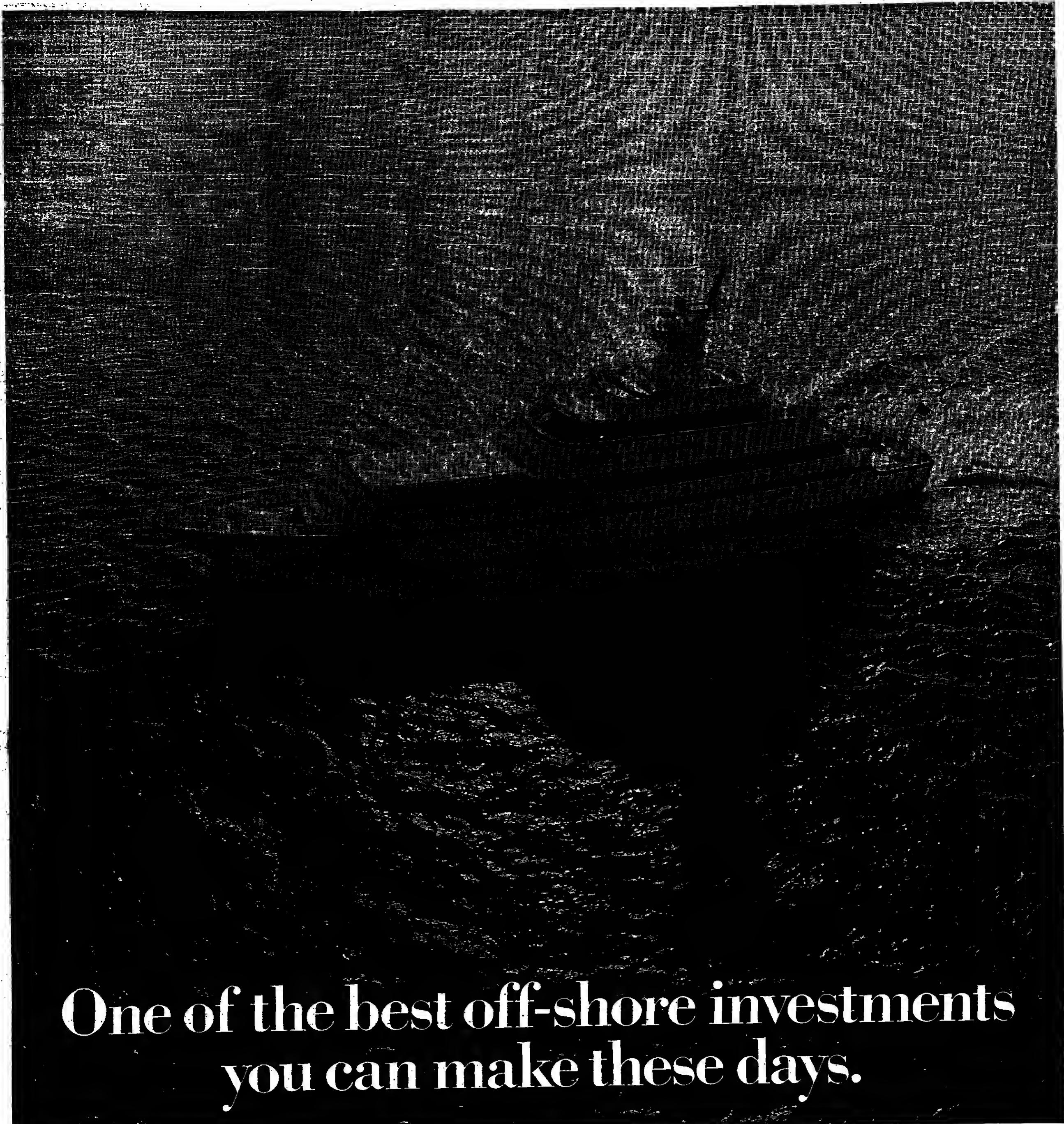
10 am Pratt Committee

Tony Pratt repeated the Warburgs' demands. Where were the data on market share, innovation and the effects of breaking up Allied on the nation's balance of payments? "I think we should all be given a full copy of all the information sent to Warburgs," protested Godfrey Linnett, corporate affairs manager. "If this goes on they'll end up knowing more about the company than we do."

Progress was slow. The task before the committee was dull, not what the members expected, and they responded truculently. "Let's get on. It'll only take 10 days," someone volunteered. "Well, get Warburgs to do it and it'll only take two," murmured John Mills. Sir Derrick was still being difficult about direct contacts with the national unions, the committee heard. He was insisting that in his own way and in his own time he would speak to those he knew personally from the food and drink Economic Development Council. Mills reported on the monopolies lobby with a list of MPs who must not be approached under any circumstances on grounds of alleged incompetence, arrogance or weakness. One divisional MD had reported back from a meeting with his local parliamentarians. The target had written saying "thank you for a nice lunch. PS, I have just received a letter

from Mr Elliott. I think he makes a very good case for taking you over. "But he's as thick as two short planks," came a disgruntled murmur. Pratt, the politician/psychologist, had saved a piece of good news until last. Warburgs, he announced, had cleared several complaints from shareholders with the Takeover Panel about statements in press releases and advertisements made by Hill Samuel, Elliott's banker.





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## TECHNOLOGY

## STOCK EXCHANGE OF HONG KONG

## Excitement is no longer part of the bargain

By Alan Cane

THE SUBDUED, almost clinical, atmosphere which now distinguishes the trading floor of the Stock Exchange of Hong Kong is disturbed every so often by a slice of drama which recalls vividly the hurly-burly of trading in pre-computerised times.

The dealers, up to 3,000 of them, sit in rows of small carrels running parallel to all four walls, facing video screens conveying trading information. The central area, an expanse of red carpet, is bare except for a solitary microphone in the centre.

A trader, notebook in hand and wearing the exchange's distinctive red tabard inscribed with his firm's number in gold, walks up to the microphone and announces he has a large parcel of shares for sale.

There is instant commotion as dealers rush out to take up the offer, noting details in their own books, much as they have done since the Hong Kong exchange opened in 1860. The bargains completed, they return to their carrels and the floor calms down as the traders concentrate on absorbing the electronic information before them.

These brief, hectic interludes where particularly large packages of shares are disposed of by face-to-face trading, seem to serve as a form of catharsis in the Hong Kong exchange, a welcome triumph of human negotiation over computer calculation.

While there is nothing but praise for the efficiency of the Exchange's prestigious new computerised trading system, it is also clear that the dealers feel the adrenaline flows less strongly these days.

Ms Jill Gallie, one of the five daughters (all dealers) of long established Hong Kong stockbroker F. R. Zimmern is typically ambivalent. "Now we have a 21st Century system" she says. "We all think it is brilliant." She adds, however, "But we seem to have lost the human aspect. There is a loss of atmosphere, and the excitement is missing." Her sister, Carol, had forecast such a conclusion a year ago while the exchange was still being constructed: "One fears a lack of excitement on the new stock exchange" she told a reporter doubtfully. "Perhaps to a greater extent



Roger Taylor

than any other exchange worldwide, Hong Kong has attempted to cling to what it saw as the best of its old trading ways while exploiting new technology to improve its efficiency and its attractiveness to foreign investors.

The result is an idiosyncratic method of trading which seeks to replicate the manual method of yesterday in electronic terms, a focus for dissent with senior stockbrokers like Mr William Phillips, managing director of Baring Securities (Hong Kong) and Mr Christopher Mallows of Warburg publicly declaring that the proposed system would be a disastrous mistake. Now they generously accept they were wrong and that the system—built by Jardine Logica Systems, a joint company formed from Jardine Matheson and Logica, the UK-based computing services company—is everything it was cracked up to be.

Mr Phillips says: "Having looked at the alternatives, I think we have a very good compromise here."

A compromise it may be, but

Hong Kong—which opens its doors formally for trading on October 2—is still a paradigm of the kind of problems the use of technology poses for stock exchanges the world over, as they gear themselves up for trading in the 1990s.

First, it has to be accepted that for many exchanges, technology seems to hold the only answer to some of their seemingly intractable operational problems.

The US over-the-counter market, NASDAQ, for example, with brokers and market makers scattered countrywide has no trading floor, and electronic links only connect the players.

Its remarkable growth seemed to give the lie to the idea that a physical trading floor and person-to-person dealing was essential for a liquid central market in securities.

Nevertheless, London which had to develop its automated quotations system, SEAO, and telephone trading to overcome the problem of physically distributed brokers and market makers, after Big Bang on October 27, will retain a market

floor for the foreseeable future.

As Mr J. Dundas Hamilton, a former deputy chairman of the London Stock Exchange, and one of the most informed observers of stock exchange automation points out: "In order to make markets in the traditional manner and to 'feel' the atmosphere of future price movement, there seems little doubt to me that the central floor of The Stock Exchange plays an important part."

The foreign exchange and Eurobond markets, have, of course, always done without a central trading floor, but Mr Dundas Hamilton points out: "It must be said that the telephone market of Eurobond dealing is less liquid and less efficient, partly due to this factor."

The new Hong Kong exchange was forced to automate because it was formed from four smaller exchanges—Hong Kong, Far East, Kam Ngan and Kowloon. Trading involved large "whiteboards" around the walls of the trading hall, one to each stock, and carrying the price and columns of numbers indicating

the firms willing to trade at a particular price.

A closed circuit television system carried trading information around the floor and to brokers' offices elsewhere in Hong Kong.

Trading was carried out face-to-face in front of the boards. The thought of 3,000 dealers trading by open outcry convinced the exchange authorities that technology was the only answer.

But the Hong Kong broking community was split between those who wanted no part of electronic trading and those who argued that if automation was to be adopted, it was best to go all the way—automated dealing, automated small order execution, automated settlement.

The solution, driven by Exchange chairman Ronald Li Fook Shu, and implemented by the chairman of its computer development committee Dr Philip Wong, fell somewhere between the two extremes.

Each whiteboard would be represented by a "screen" of information transmitted to each



'The system is brilliant. But the atmosphere has gone'—Jill Gallie, dealer with F. R. Zimmern

Oriental mind. There has to be flexibility so that dealers can have a last minute change of mind. Automated matching would cut out the human element and that is an important factor in Hong Kong."

Dr Wong, therefore, ensured acceptance of the system by making as little change as possible to their trading methods.

Since it went live in April this year, volumes traded on the exchange have reached new heights, but it is unclear how much of this is due to automation and how much to market factors. Unkind observers suggest that some part at least is due to an end to the practice of on-floor trades between dealers where the dealing slip was simply torn up and the information never passed through the exchange. "These days" Dr Wong smiles "There is no slip of paper to tear up."

But what of that missing excitement, the most important human factor of all?

There were plans at one stage to create artificially the right atmosphere by piping in recorded background noise, from the four original exchanges, over the public address system. That notion, perhaps fortunately, was quickly abandoned.

The best technology can manage, in fact, is an area of unusually interesting bargains—the kind that would invoke a bubbling of noise in a conventional dealing room—a few seconds repeatedly for a few seconds.

Within a few weeks, London will discover whether it, too, can survive and prosper without some of the adrenaline generated by face-to-face trading. Those apprehensive about the future could take heart from the fact that not all Hong Kong brokers and the change from scribbles to screen watching is congenial. Dr Wong recalls being button-holed by a dealer some weeks after the trading system went live: "Hey Philip! he said, paunch straining his shirt buttons "See what you've done. Because of your system, I've put on weight!"

Dr Wong says: "That would have been too much of a change. It would not have suited the

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By Geoffrey Charlsh

RODIME, the Scottish computer world in 1983 by introducing "mini" of the hard 2.5 inch Winchester disk before the Japanese and US competition. Now it is introducing a 40-megabyte version, the RD 8900, to quadruple the memory capacity of the original model which Mr Malcolm Dudson, deputy managing director, says is now getting a bit elderly. "The tiny disks are used with microcomputers for bulk, rapid access storage of data. In addition, Rodime is making a move into the supermini and mainframe computer disk markets with a new eight-inch model that can hold 696 megabytes (about 696 characters)."

The new machines should help to restore Rodime's business position, which Dudson predicts "will be flat" for 1986-87. He says that the pioneering 2.5 inch products of 1983 were "scapegoated" by the competition and that Rodime intends to do the same thing in reverse. The new 2.5 inch models have an average access time of 22 milliseconds (the sum of a second) and can transfer data to and from a computer at 5m bits a second. More from Glenrothes, Fife, on 0522 774704.

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# FINANCIAL TIMES SURVEY

Thursday September 25 1986

## Botswana

This rare African democracy has built a strong economy, but faces strains from drought, growing unemployment and the consequences of rising political tension in Southern Africa

### An oasis of tolerance

WHEN BOTSWANA marks its 20th anniversary of independence on September 30 it will celebrate a combination of economic development and political tolerance without equal in Africa.

Once little more than a sprawling, dusty cattle ranch, Botswana was saved from incorporation into what was then the Union of South Africa by the determination and shrewdness of its leaders and the unattractiveness of its own poverty.

Fortunately for Botswana the discovery of three major diamond bearing deposits came after independence. The mines have driven economic development in a way unmatched by any other one oil-producing country in Africa, averaging 13 per cent real growth in GDP since then.

Proceeds of the diamond bonanza have been cautiously and wisely spent, building an infrastructure which had barely existed before, providing health services which have reduced infant mortality to the lowest rate in Black Africa, and introducing universal primary education.

The Government's free enterprise philosophy and prudent financial management has created an open business environment, maintained a hard domestic currency, and kept the debt service ratio to single figures. Substantial foreign exchange reserves, currently standing at 23 months' import cover, are held in case of con-

tingencies ranging from further poor weather (the drought is in its fifth year) to an outbreak of foot-and-mouth disease, which would hit beef, the country's third-largest export.

On the political front Botswana is rare in Africa as a multi-party democracy. Opposition leaders have no inhibitions about attacking government policies and Botswana has no political prisoners.

What, then, could disturb this African anomaly? There are two issues in particular:

By Michael Holman

vulnerability to political upheaval in southern Africa, and the fact that the country's mineral production seems to have reached a plateau, when problems of growing unemployment, high population growth and a fragile agricultural system have yet to be resolved.

As to the first, there is little Botswana can do than walk a political tightrope. South Africa demands on the one hand that its neighbour live as a compliant, *de facto* homeland, willing to enter defence pacts and an economic hostage — 85 per cent of Botswana's imports come through or are from the Republic.

On the other side is growing pressure for tougher economic sanctions against South Africa's neighbour. It is also likely that

African National Congress (ANC) guerrillas will make increasing use of the hundreds of miles of border between South Africa and Botswana.

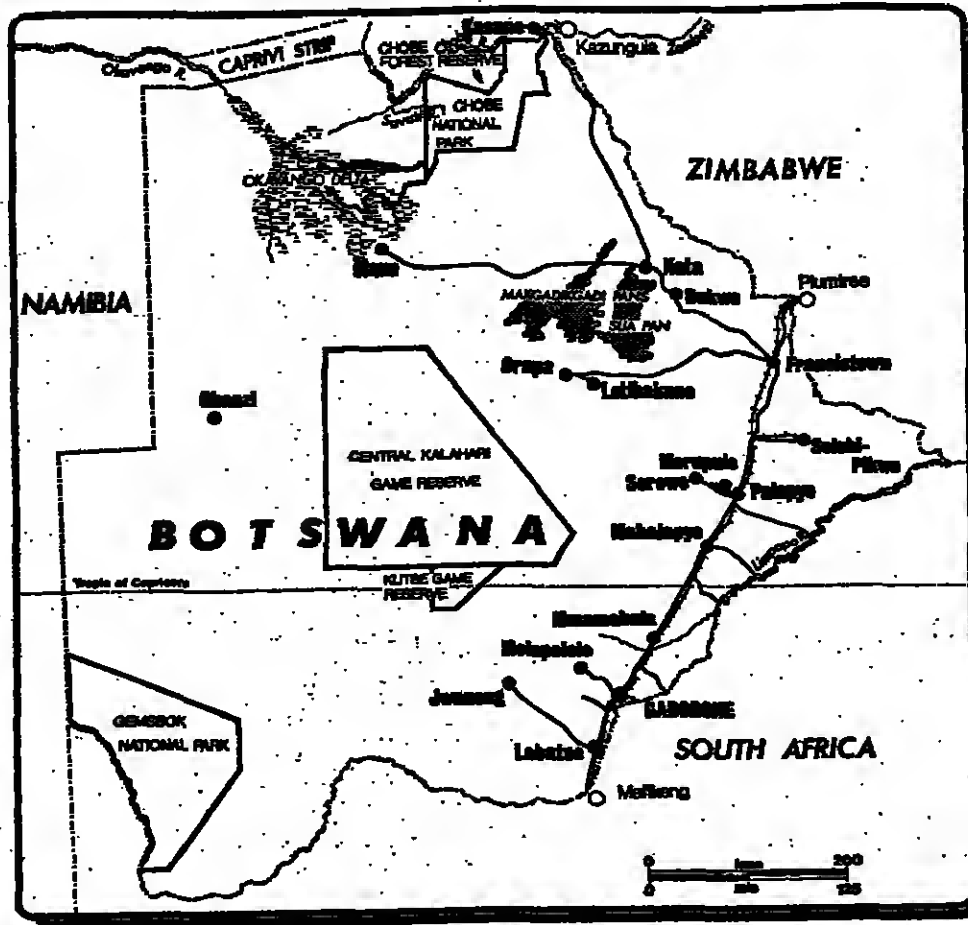
Botswana has so far managed to perform the difficult balancing act as one of the initiators of the nine-member Southern African Development Co-ordination Conference (SADCC) prompted by Sir Seretse Khama, Botswana's founding president. It is quietly pursuing the aim of reducing trade and transport links with South Africa.

The Government has also resisted Pretoria's efforts to get it to sign a formal non-aggression pact modelled on the Nkomati agreement with Mozambique, under which both countries agreed not to harbour guerrillas. Botswana says it has never provided the ANC with bases and does not intend to do so.

Yet Pretoria has twice attacked targets in Botswana, on June 1985 and in May this year providing scant evidence to back up the action.

On the other hand, President Quett Masire who succeeded Sir Seretse in 1980 has made it clear that given Botswana's vulnerability to economic action by Pretoria, his government is in no position to impose or encourage sanctions. But he has also said that western governments should not use the vulnerability of Botswana or other southern African states as an excuse for not pursuing sanctions.

The second challenge the country faces — the need to



#### GUIDE TO TERMS

The people of Botswana are called the *Botswana*; an individual citizen is called a *Botswana*.

The language of the country is *Setswana*.

The unit of currency is the *pula*, a word meaning rain, which is also the national motto.

best jobs and agricultural output — may seem more susceptible to government efforts. But this is proving demanding. The drought has made agricultural production targets and accompanying programmes impossible to achieve.

To the Government's credit, however, is the way a potential national catastrophe has been quietly and competently contained and managed. Botswana can boast that there has not been a single drought-related death among its 1.6 million people, of whom around 85 per cent are assisted by government feed-

ing schemes.

But the cost of the drought has been enormous. The national cattle herd has been reduced by a third, and last season the country grew only 10 per cent of its food. Jobs in a sector in which three quarters of the population depend for work have been reduced.

Meanwhile job creation in the industrial and manufacturing sectors cannot keep pace with the 20,000 school leavers coming on the market each year. Some 7,600 new jobs a year are forecast over the 1985-1991 Development Plan period. The results is growing unemployment, which together with housing shortages provides electoral ammunition for the main opposition party, the Botswana National Front (BNF), led by Dr. Kenneth Koma.

The Government's attempts to increase investment and jobs through grants, tax holidays and job subsidies, have yet to overcome the obstacles posed by the

small domestic market, difficulties in penetrating the regional market, a shortage of skill manpower and the high cost of utilities.

Employment prospects look even bleaker when set against the fact that with a 3.4 per cent annual growth rate, the population is expected to double in the next 20 years.

The Government still has time to find the answers, as its expenditure will not exceed income for some years and there are healthy reserves to draw on. Some plans and strategies at an early stage may bring results. Tourist potential — notably in the Okavango Delta — is considerable and has barely been tapped. Irrigated or rain-fed farming may succeed — great store is set by the Mpanzana scheme in the north-east.

But unless significant progress on the job front is made, the elections — due to be held by 1993 — may be more than the usual formality for returning the ruling Botswana Democratic Party to power.

President Quett Masire talks to Michael Holman and Victor Mallet about challenges facing his country

## In the shadow of sanctions

Q. How have Botswana's relations with South Africa been affected by the international campaign for sanctions against Pretoria?

A. Relations have changed first as a result of the unprovoked acts of aggression by the South African Defence Force against Botswana. In its argument against the imposition of sanctions, Pretoria points out that other countries, including Botswana, will be hurt, and has stated that as a reprisal it will impose its own sanctions against its neighbours.

South Africa's trading partners, including Britain, have also been saying they did not want to impose sanctions against South Africa because of their effects on black South Africans and neighbouring countries. So here in a country which attacks misce, without provocation and yet expects to use us in its defence (against sanctions).

This is unacceptable. It is also unacceptable that friends of South Africa should try to use us to justify their support for South Africa. We think they should stop being disingenuous.

Q. Would Botswana allow South African companies to use this country as a staging post for sanctions busting?

A. No. We could not do it with a clear conscience. It would not benefit us and it would delay our industrialisation. Companies should actually produce their products in Botswana.

Q. Do you support the Commonwealth package of sanctions agreed in London last August, including the call for a ban on air links with Pretoria?

A. It may be that various countries can apply the measures in varying degrees. Others may find they cannot, because of their circumstances.

Q. Would Botswana cut its air link with South Africa if the airport at Gaborone were to start direct connections with Europe?

A. Ask me when they have started.

Q. There now seems a good chance that the Saa Pan soda ash project will get under way,

with South African participation and South Africa itself as the expert market. Does this not run counter to the sanctions strategy?

A. It is a project that should be judged on its merits. It will be to the advantage of both countries. They want our soda ash, we want the resources the project will generate to develop Botswana and tackle our problems.

Q. Looking ahead over the next five or ten years, what do you see as Botswana's main challenge?

A. Industrialisation. In the past we marketed our labour in South Africa. Now we cannot draw labour from the Bantustans; second, because our people find it difficult to transfer from a democratic society to South Africa.

In the next eight years we have 27,000 entrants annually coming into the labour force, so we would like to develop industries, as well as develop agriculture to meet our food requirements.

As for drought, it is difficult to plan, as its effects vary from region to region. But we keep funds in reserve which we call on when needed. External aggression, drought and unemployment have been the most serious of our problems. Our future stability and economic development will depend on our success in handling these problems.

Q. Opposition parties in Botswana seem to be gaining strength. Does this pose a challenge?

A. Our democracy will benefit from a stronger, more responsible and enlightened opposition. Government might be more responsive to the needs of people if a more lively but responsible debate on issues takes place.

Q. Why do you think Botswana has succeeded politically and economically when many African countries are in such difficulties?

A. We have conducted elections

CONTINUED ON NEXT PAGE

# Botswana

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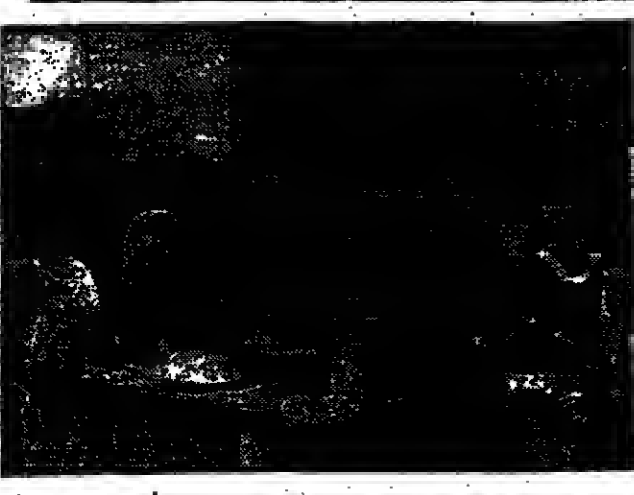
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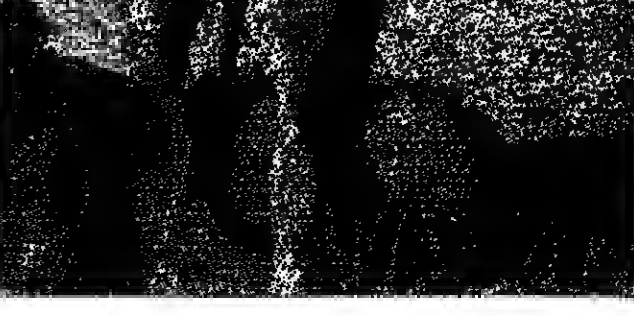
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Politics

Opposition gains strength

THE MOST remarkable feature of Botswana's domestic politics in the past few years has been the growth of a serious opposition to President Quett Masire and his ruling Botswana Democratic Party (BDP), the party which has led the country on a path of economic success and political moderation since independence in 1966.

Increasing unemployment, shortages of schools and housing, disgruntled civil servants and dissatisfaction with what many see as the tired complacency of the Government have boosted the fortunes of the Botswana National Front (BNF), a more radical group led by left-wing intellectual Dr Kenneth Koma.

The BNF is hoping to capitalise on the grievances of the young and the urban poor to mount a major challenge to the Government at the general election in 1989. Voting patterns at the last election in 1984 show a substantial swing to the BNF and a continuing enthusiasm for multi-party democracy.

The percentage voting was more than 77 per cent. The BDP's share of the vote fell to 68 per cent from 78 per cent and the BNF's rose to 29 per cent from 15 per cent. The BNF now has five of the 34 elected seats in parliament with the Government holding 28 and the Botswana People's Party (BPP) one.

BNF leaders are confident that their popularity is growing steadily, but they fear that the BDP's commitment to democracy will weaken in the face of a serious opposition challenge. "Our strength is growing, even in the smallest villages in the remote areas," Dr Koma says.

"I am also sure that the Democratic Party is growing different from parties in the rest of Africa. When they are threatened they will not be quite so willing to hand over power to us. They will cheat."

In the past, the Government has branded the BNF as subversive and it withdrew the passports of 17 BNF members about to go to a youth festival in Cape in 1978. But it seems willing to hang on to power at any cost.

"If any party in Botswana wins elections, there will be no problem. We will hand over," says vice-president Peter Mmusi. Mr Mmusi narrowly beat Dr Koma in the Gaborone South constituency in 1984. But a

court challenge after the discovery of an unopened ballot box led to a new election and victory for Koma. Mmusi is now one of the four members of parliament nominated by the Government.

Recognising the shortcomings in the BDP and the threat posed by the BNF, some leading members of the ruling party have formed an internal pressure group of "concerned citizens" to press for reforms. Their chief demands are for more consultation between government and voters and for an injection of new blood into the BDP leadership.

"Our democracy will benefit from a stronger more responsible and enlightened opposition," said President Masire. "Government might be more responsive to the needs of people if a more lively but responsible debate on issues takes place. Opposition might generate interest in politics and policies that government should follow."

There is no doubt that the BNF has correctly identified some of the problems facing Botswana, but its own policies are unclear, with different factions pursuing different ideals. Dr Koma himself, educated in Cape Town and in Moscow, says he has moderated his Marxist-oriented views.

"The most active element in the party could be described as social democrats," he said. The BNF wants more emphasis on agriculture and more intervention by the state to promote industrial development, but it generally agrees with the

Government's cautious foreign policy.

The urban influence of opposition parties was underlined by their performance in the town council elections held at the same time as the general election in 1984, when the BDP lost control of all the councils except that of Selebi-Phikwe. Gaborone's mayor is Mr Paul Rantso, who calls the BDP the petty bourgeoisie who took over from the British colonialists.

He accuses the country's rulers of ignoring the interests of workers, allowing the exploitation of the bushmen, and relying too much on South Africa.

"Almost everything we eat, almost everything we wear comes from South Africa," he says. Mr Rantso predicts that 14 of the 24 elected parliamentary seats will go to the BNF at the next general election.

"It is growing very fast," he says. "Until 1984 the BNF was almost non-existent. There was an upsurge in 1984 when more young clergies got interested in the politics of the BNF."

The possibility of an alliance between the BNF and the BPP, although remote at present, could further bolster the fortunes of the BDP's opponents. Mr John Mosepele, BPP secretary-general, does not seem enthusiastic about an alliance.

"We are certainly socialist-oriented," he says. "But we are not Marxists. The BNF are Marxists but they are trying to move away from that label."

**Victor Mallet**



Botswana President Quett Masire

Economy

Caution follows boom

AFTER TWO decades during which Botswana achieved one of the most remarkable growth rates in Africa, its government is preparing, with characteristic caution, for the possibility of more difficult times ahead.

"For the next two to three years," says Mr Peter Mmusi, the Minister of Finance, "the prospects are good, with balance of payments surpluses. But thereafter we expect to move into deficit, so the government is storing in the good years to prepare for the leaner years."

Diamond windfalls conveniently spaced over the post-independence period seem to have come to an end, at least for the time being, and production has reached a plateau. As the country's National Development Plan for 1985-91 says, none of the non-mineral sectors "has the clear potential to act as the locomotive of the economy."

Botswana's beef industry has survived the five-year drought well, but its prospects for expansion are limited. Manufacturing will have to face the obstacles of a tiny domestic market and strong competition from South Africa, while tourist potential may be a long time maturing.

There is no guarantee that the growth rates to which Botswana has become accustomed during the 1970s and 1980s will continue into the 1990s, the plan says. It is probable that economic growth will be slow.

The forecast is that GDP growth in real terms, which averaged 13 per cent a year between 1968 and 1984, will fall to an annual average of 4.8 per cent.

This is based on some critical assumptions: an end to the drought and a resumption of reasonable agricultural weather; diamond prices remaining steady; and no drastic developments in South Africa which might disrupt supplies from Botswana's vital trading partner.

Some calculations in the plan, published in December 1984, have not been borne out over the past 12 months. One of the most alarming graphs in the plan shows government expenditure overtaking grants and revenue by 1989-90 in the base scenario, while a more gloomy forecast suggested that this could occur by the end of 1986. According to the forecast, grants and revenues in 1985 ranged from Pula 750m to 80 per cent of its real 1979-80 level.

The projections massively underestimated diamond revenue, which has soared. This is in part because of former prices but largely due to movements in the exchange rate. Thus Mr Mmusi was able to say in his budget earlier this year that estimated 1985-86 government revenue was Pula 1,015m, some Pula 307m higher than anticipated.

There has also been a dramatic drop in foreign exchange reserves, which at the end of last month stood at Pula 2.2bn, some 23 months' import cover at 1985 levels.

The balance of payments, which enjoyed a surplus of

some Pula 500m last year, the highest since independence, looks set for another outstanding 12 months. In the six months to June 1986, exports were Pula 730m and imports at Pula 485m.

External debt service ratio is about 8 per cent, and although rising, is not expected to exceed 10 to 11 per cent in the early 1990s. It might then seem that Mr Mmusi's caution is unnecessary and the development plan's prognosis a near irrelevance.

The minister's caution, however, stems from the underlying realities of the economy stressed in the plan. The economy will be operating in different circumstances from recent years, and whether sooner or later than the plan's forecast, spending will exceed revenue. Mr Mmusi said.

The agricultural sector, from which at least 75 per cent of the country's tax revenue must draw a living, is vulnerable. Government programmes to boost output from the scrubland on which most peasant farmers operate have proved disappointing, largely because of the prolonged drought.

The tribal grazing land programme (TGLP), designed in part to improve the lot of small cattle owners is not meeting its targets. The widespread distribution of cattle ownership (nearly half of the national herd is owned by 7 per cent of cattle ranchers) has been reinforced during the drought, as losses have been proportionately more serious for owners of small herds.

The Arable Lands Development Project (ALDP), at the heart of efforts to increase the output of the 70,000 or so traditional farmers, has been slow in producing results. It, too, has been hard hit by the drought, but it has also been affected by the shortage of agricultural advisers and problems implementing a subsidised loan system designed to help small farmers purchase essential inputs. Outstanding agricultural loans by the National Development Bank (NDB) have soared from Pula 2.8m in 1979 to Pula 19m in 1983.

The Accelerated Rainfed Arable Programme (ARAP), introduced in 1985, which assists small farmers to clear land, hire draught power and receive seeds, fertiliser and fencing has also faced difficulties.

Over the six years of the last development plan—1979 to 1985—agricultural GDP fell to 80 per cent of its real 1979-80 level.

The consequences go beyond the fact that last year Botswana grew only 10 per cent of its

**Balance of Payments**

	1983	1985 revised preliminary	1985 preliminary
Adjusted balance of visible trade	+ 28	+ 122	+ 417
Balance on services	- 163	- 241	- 310
Balance on goods and services	- 125	- 119	+ 107
Net transfers	+ 137	+ 122	+ 150
Balance on current account	+ 2	+ 12	+ 266
Balance on capital account	+ 105	+ 144	+ 210
Net errors and omissions	+ 21	+ 8	+ 24
OVERALL BALANCE	+ 128	+ 165	+ 506

Sanctions shadow

which were free and fair. People must exercise self-determination. There is nothing that will satisfy them if they cannot exercise a free choice. Economically, I think the discipline developed as a result of meagre resources stood us in good stead. And in addition to frugal management, we were lucky to find diamonds.

Q. When you look back over 20 years, what is apparent in your thoughts?

A. The other day I saw the floodlights turned on in the new stadium in Gaborone. I remembered that in 1967 I flew to Kinshasa (Zaire) and saw streetlights and wondered if ever such lights would be seen in some towns in Botswana. We have come a long way since then. We have made phenomenal progress.

Q. Do you feel on a tight-rope in southern Africa—a powerful, often hostile neighbour, on the one hand and mounting pressure for sanctions, with possible repercussions for you, on the other?

A. Look out of my office window and you see the (South African) boundary, and you realise that we are on the spot, as it were.

PROFILE: BOTSWANA DEVELOPMENT CORPORATION BY VICTOR MALLET

Drive to widen public share holding

TWICE the Botswana Development Corporation tried to exploit fishing in Lake Ngami. Twice hungry pelicans ate all the fish. A brewery backed by the BDC failed and a hotel in the mining town of Selebi-Phikwe suffered problems in 1977, threatening the entire corporation.

"In the early days, some elemental mistakes were made," says Mr Mike Molefane BDC's deputy general manager.

There was no proper feasibility study for the Bosole Hotel. It was designed by an architect who had never done an hotel before, and in some of the shops and offices ended up with light fittings manufactured in some little village in Italy, which replaced the ones with replacements.

"We don't do that sort of thing nowadays."

Funds for the BDC, a government body charged with industrial and commercial development have more than doubled over three years to reach about Pula 50m. The corporation has grown at more than twice the rate of the economy. By 1991 it wants Pula 167m employed.

The BDC has more than 40 subsidiaries and associated companies in a variety of sectors, including industry, tourism, agriculture, property and financial services.

"Up to about three years ago a lot of projects were started by us. The ideas came from us and we had to find partners," says BDC general manager Mr Klaus Kuiper, an expatriate from Holland in charge since 1980. "But we are getting more and more ideas from the private sector."

The BDC, which finances companies through share capital and loans with the aim of selling out to Botswana citizens, is now looking at 40 new projects.

BDC expertise is playing a key role in offering shares to the public. In 1984 it set up the Sechebe Investment Trust, the first in the country, with shares in several BDC companies. It declared a 10.1 per cent dividend in 1985, followed by a 15.7 per cent dividend this year, and the shares increased by more than 20 per cent.

Share issues in Botswana, such as the sale of 10 per cent of Barclays Bank this year, have been oversubscribed, and a tiny Gaborone stock exchange for the handful of quoted companies is on the drawing board. At present the prospective trader has to work through the company secretary involved.

"We did a study earlier this year to see if we could have a central place to trade," Mr Kuiper says. "On such an exchange, probably operating once a month initially, you could not only sell and buy shares but also securities."

Botswana is swimming in cash looking for investment opportunities, which could augur well for the long-term growth of an exchange.

The emphasis is on spreading investments to citizens rather than institutions. Barclays kept its offer open for two months and now has 1,300 shareholders. There were 750,000 shares on offer at Pula 3, just below net asset value.

Mr Kuiper sees the BDC as a broker assisting local entrepreneurs and linking them to foreign investors (many of them South African). Funded by the Government, by its own cash flow and by overseas agencies, it plays a vital part in the development of Botswana, where investment skills are in short supply.

Some critics accuse the BDC of not putting enough cash into the country, perhaps less lucrative projects, although its "ambitious commercial fund" consisting of 10 per cent of profits is set aside for programmes unlikely to show quick returns.

It is not putting money at its disposal, it can compete with other lenders, and one senior commercial banker called it "more of an investment corporation than a development corporation." Its prudent, cautious approach is characteristic of Botswana.

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BOTSWANA 3

Agriculture

Long drought dries up production

AGRICULTURAL difficulties are to be expected in Botswana, a country largely covered with semi-arid bush with a few bushes. Add five years of drought, and an invasion of locusts and the problem becomes daunting.

The national cattle herd, which still outnumber people by two to one, has declined to just over 2m from a peak of about 3m, and crop production has slumped to some 10 per cent of the country's domestic needs.

"Five years without rain is a long period," says Mr Daniel Kwebagobe, the agriculture minister. "Farmers' resources were depleted and more and more of them moved away from the land and stayed in the villages hoping to get famine relief."

Critics of the Government accuse it of not putting enough resources into agriculture in a country where three quarters of the population are still rural, but the drought makes it difficult to judge the success or failure of a series of agricultural programmes designed to help farmers and increase production.

Pula, or rain, is the national motto and Botswana keeps on hoping for a plentiful supply.

Beef, the traditional mainstay of the economy, has been supplanted by diamonds but remains an important export. The state-owned Botswana Meat Commission (BMC) exports beef at four times the world price to the European Community under the accord between the Community and developing countries, although it cannot fulfil its annual quota of about 19,000 tonnes because some areas of the country do not meet ECAC requirements on the control of foot and mouth disease.

"The livestock industry will be destroyed if we didn't have this accord," says Mr Logo Serema, BMC marketing manager. South Africa is Botswana's second most important market, and BMC exports to Europe pass through South African ports, making the industry, along with Botswana's entire economy, vulnerable to retaliation in the event of sanctions against Pretoria.

Main Crops

	1980-81	1981-82	1982-83	1983-84	1984-85
<b>Sorghum</b>					
Production ('000 tonnes) ...	28.3	5.9	5.2	5.7	15.0
Area planted ('000 ha) ...	14.3	22.7	126.3	114.4	122.9
Yield (ton/ha planted) ...	1.98	0.26	0.04	0.05	0.12
(ton/ha harvested) ...	0.22	0.10	0.15	0.15	0.18
<b>Maize</b>					
Production ('000 tonnes) ...	11.4	12.4	8.5	0.5	1.4
Area planted ('000 ha) ...	87.1	64.0	32.9	25.9	47.7
Yield (ton/ha planted) ...	0.25	0.19	0.27	0.01	0.03
(ton/ha harvested) ...	0.26	0.23	0.43	0.15	0.19
<b>Millet</b>					
Production ('000 tonnes) ...	1.9	0.5	0.4	0.7	1.5
Area planted ('000 ha) ...	19.8	15.0	16.5	16.7	16.1
Yield (ton/ha planted) ...	0.10	0.03	0.02	0.04	0.11
(ton/ha harvested) ...	0.15	0.13	0.07	0.09	0.18
<b>Beans, Cowpeas</b>					
Production ('000 tonnes) ...	2.7	0.5	0.3	0.4	0.4
Area planted ('000 ha) ...	28.3	29.2	21.4	17.3	15.7
Yield (ton/ha planted) ...	0.10	0.03	0.01	0.02	0.02
(ton/ha harvested) ...	0.23	0.14	0.05	0.12	0.15
<b>Total production (000 tonnes)</b>	54.3	17.3	14.4	7.3	19.9

The crop year is from July to June. Source: Ministry of Agriculture.

Cattle have lost weight in the drought, and others have died on the way to the slaughterhouses in Lobatse and Maseru. The BMC kill is expected to fall below 200,000 this year after about 211,000 last year and 239,000 in 1984. If it rains, farmers will want to fatten their cattle and will sell even less.

Revenue in pula terms has held up because of exchange rate fluctuations, and the Bank of Botswana puts beef export value at Pula 102m (US\$54m) in 1985 against Pula 95m in 1984.

The scope for major expansion of the cattle industry, which completely consumes each animal for beef and by-products such as pet food and hides, is limited. Three million is thought to be close to the maximum herd Botswana can support.

"Attention is now being paid to increasing the annual take to about 15 per cent from under 10 per cent, and to improving the quality of the cattle. A new abattoir is planned for Francistown to increase production in the north. The drought has also highlighted the potential benefits of smaller stock. The total of sheep and goats rose in 1985

to 1.3m, a growth of 26 per cent," said vice-president and Finance Minister Peter Mmusi in his Budget speech this year.

"This is a reduction both of their herd sizes and that their natural food supplies are less affected by drought. Such diversification is to be welcomed, especially since ownership of smallstock is more accessible to poorer people."

Looking back on successive years of failure for rainfed agriculture, the Government last year adopted a national food strategy which would allocate more resources to irrigation, promote the breeding of drought-tolerant and early-maturing seeds to minimise risk, and double the strategic grain reserve to about 30,000 tonnes by 1991.

Last year arable production was about 19,000 tonnes, compared with 54,000 tonnes in 1981 and only 7,000 in 1984. Preliminary estimates for this year put the harvest at about 30,000 tonnes, nearly a third from an ambitious commercial farming project at Mpanzani in the north-east which Mr Mmusi describes as the potential breadbasket of Botswana.

Conditions in that area were particularly good in the season

just past but it is difficult to predict what the future holds for the scheme. It is remote from major markets and could be plagued by poor soils, although the area has more reliable rainfall than the rest of the country.

Other plans being investigated include a dam for irrigation south of the Okavango Delta and expansion of irrigation projects in the Tuli Block. Farms along the Limpopo river in the east where citrus, cotton and vegetables are already grown. Rice-growing experiments continue in the Okavango.

The Botswana Agricultural Marketing Board has increased its prices above those of imported grains in an effort to encourage local production, while permits are needed to import fresh milk and a range of vegetables, again to protect producers in Botswana.

Agriculture in Botswana abounds in acronyms for a range of schemes aimed at promoting production. They include the Arable Lands Development Programme (Aldep), which helps small farmers with subsidies for implements, drought power, fencing and water projects, and the Accelerated Rainfed Agriculture Programme (Arap), introduced last year with the aim of providing them with seeds, fertilizer and other inputs.

All the schemes have been affected by drought, which has forced farmers to default on their obligations and often frustrated progress which might have been achieved under better conditions. The Government has also come under fire for poor planning of some of the farm systems.

For Botswana, which faces growing unemployment and appears at least temporarily to have reached a plateau of mineral production, the development of arable agriculture could be an important source of jobs.

"It does appear agriculture would be the best reliable source of employment in the event of a major drought," says Mr Mmusi. "Unfortunately the climate is not so good."

Victor Mallet



Cattle outnumber people two to one but the herd has declined to almost 2m

Tourism

Paradise with an edge

THE Okavango Delta is advertised as the last Eden. It is a paradise with something of an edge to it, however. A huge oasis of waterways and islands where the hippos grunting in the reeds might one day feel inclined to overturn your fragile wooden canoe, and where the crocodiles and lions occasionally try to make meals out of tourists.

This unique inland water system, where the Okavango River loses itself and evaporates in the sands of northern Botswana, is the heart of the country's fledgling tourist industry, an industry increasingly being seen as ripe for exploitation.

"We think it could be our next wheel of development," says Mr Peter Mmusi, vice president and finance minister. The Government has so far devoted much attention to tourism, which is taking some Pula 20m a year in foreign exchange from an estimated 40,000 holidaymakers. Much of that money is spent on imported items such as petrol, but tourism ranks alongside textile exports as one of Botswana's main

foreign exchange earners, after diamonds, beef and copper-nickel matte.

In spite of sporadic efforts to encourage wealthy tourists from overseas, many customers are relatively small spenders from neighbouring South Africa, and many of the safari companies and lodges in the Okavango are themselves South African-controlled.

Botswana is keen to exploit the available cash more effectively for its own citizens, and to create much needed jobs in rural areas. "Past strategy in this sector emphasised high cost, low volume tourism based mainly on Botswana's major wildlife attractions," says the Government's latest national development plan.

"This emphasis will continue to be appropriate, but the great improvements in internal communications, which will continue, could create possibilities for significant expansion of the industry."

Chawa Bogosi, director of the State Tourism Division and its staff of 16, has the task of promoting the Okavango and other tourist attractions while

taking into account the needs of local inhabitants, and the rival demands of conservationists and farmers.

"We still have room for expansion," she said. "But we do not want mass tourism in Botswana. We do not want to overcrowd the tourist areas."

Botswana boasts eight national parks and game reserves covering 17 per cent of its land area, from the Gemsbok National Park in the south-west to Chobe in the north. But there is little control over the industry as a whole.

"We lose lots of money through tour operators who are not resident," says Ms Bogosi. "Payment is often done outside Botswana, so we have to apply strict measures. There are lots of loopholes."

Water is a valuable commodity in arid Botswana, and it is no surprise that farmers and businessmen have enviously eyed the water resources of the Okavango for many years. "It causes some concern," says Ms Bogosi, "because I as a Botswanan and a decision maker in the tourism industry may feel that I want the Okavango for tourism, but

at the same time if you look at who wants to benefit from the Okavango Delta if it is to be used for agricultural purposes, I would myself be split between the two... we are a cattle-keeping nation."

Conservationists are angry about what they see as the Government's failure to come to grips with tourism. They say that local authorities in the Okavango region have agreed to at least 15 new tourist camps last year in spite of a government moratorium.

Illegal tourist operations are common. "It is a free-for-all and the whole product is being spoilt," says Eleanor Warr of the Kalahari Conservation Society. "It is not that there are too many people, it is just that they are uncontrolled."

Aside from the money to be made by attracting visitors to look at remote rock paintings by bushmen, or to go fishing, bird watching and game viewing, the Government is examining plans to improve its management of wildlife for hunting and for food. A wildlife conservation policy paper published this year outlines ways to increase revenue from trophies, skins and meat says that a fifth of Botswana's land—over and above the existing reserves—could be set aside as wildlife management areas.

Research indicates that Botswana could be deriving far more economic value and employment without depleting its resources," says the paper. "In fact, an efficient use of our wildlife could be the best way of ensuring its protection."

As an international tourist destination, Botswana suffers from lack of publicity and distance from prospective customers. There are no direct flights from Europe to the capital, Gaborone, although negotiations are under way with British carriers who suspect sanctions against South Africa may cut off routes to Johannesburg.

But the country offers political stability and unmatched natural resources, and tourists can combine a trip to the Okavango and Chobe with a visit to neighbouring Zimbabwe and the Victoria Falls.

"It is a new discovery to the tourism world," says Ms Bogosi. "They have been going to Kenya, Tanzania and other places well known in Africa. Now they are beginning to look for new destinations and we happen to be among them."

Tourism is already a growth industry in Botswana but it is a somewhat haphazard one, it remains to be seen if the country can make the most of the possibilities.

Victor Mallet

Minerals

Diamonds put sparkle in economy

BOTSWANA'S diamond deposits, discovered shortly after independence 20 years ago, have transformed one of the world's poorest nations into an economic powerhouse. Last year diamonds worth Pula 1,056m (US\$644m) made up more than three-quarters of its exports, and they will continue as the basis for Botswana's development.

De Beers found one of the world's largest kimberlite deposits at Orapa in central Botswana in 1967. Smaller deposits nearby became the Letlhabane mine, Jwaneng, in the south, began production in 1982.

Production at the three mines has reached a plateau, but the mining company Debswana,

Diamond Production and Sales

	1980	1981	1982	1983	1984	1985
Production ('000 carats) ...	5,161	4,960	7,765	10,771	12,523	12,634
Sales value of production (P m) ...	213.4	282.1	487.1	582.2	874.4	894.9

Source: Department of Mines.

jointly owned by Botswana and De Beers of South Africa, could increase production if the world market continues to improve.

"There is still scope for marginal increase at very reasonable marginal costs," says Mr Archibald Mogwe, Mineral

Resources and Water Affairs Minister. "When the market permits we will increase production."

The mines, which yield a high proportion of gemstones with the less valuable industrial diamonds, produced 12.6m carats in 1985, compared with

12.9m in 1984. This year's output is expected to remain above 12m, and deposits should last 40 years.

Stones are sorted locally for export, but a small diamond-cutting operation has not been a success.

Debswana continues to prospect in the Kalahari, although Mr Louis Nchindo, resident director, says that no worthwhile new diamond pipes have been found. The company's stockpile has stopped growing.

Botswana has other minerals including copper, nickel and coal, and is looking for oil. The government is interested in developing huge deposits of soda ash, salt and other minerals in a lake of brine under the crust of the Sua Pan, a potential investment of Pula 500m which would create hundreds of jobs. South Africa, facing economic embargos wants to reopen negotiations on the project for soda ash which is used in the glass, paper and steel industries.

BP, the investor, is reluctant to go it alone on a project which would depend on South Africa as the principal customer, and is seeking partners.

The project is technically feasible and commercially viable subject to tariff protection, says Mr Mogwe. "It is not expected to generate high earnings but it will have significant multiplier effects."

Gold Fields and Southern Prospecting, two South African companies, are prospecting for platinum in southern Botswana. Placid Oil of the U.S. has shown an interest in oil exploration, while various agencies are providing funds for detailed reconnaissance.

Proposals for exploitation of coal resources have been shelved together with plans for a trans-Kalahari rail to Walvis Bay in Namibia, as the coal cannot be economically exported at current prices.

After diamonds, copper-nickel matte mined at Selebi-Phikwe is Botswana's main mineral export. The complex, operated by BCL, started in 1974 and last year earned Pula 120m in exports. But its future has been jeopardised by low prices and a huge debt burden, requiring the principal shareholders, Anglo American, Amax and the Government to organise restructurings.

This year Botswana RST, the holding company, reported an accumulated deficit of Pula 123m. BCL has agreed to pay Amax US\$30m to terminate a sales contract and is sending most of its matte to Norway for refining.

Botswana, anxious to preserve the 4,000 jobs, is injecting funds into the mine and exploring diversification.

Victor Mallet

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OF INTEREST TO OVERSEAS INVESTORS

1. CURRENCY

Botswana's strong currency is based on a persistent balance of payments surplus and is backed by foreign exchange reserves equivalent to more than 18 months' imports.

2. EXCHANGE CONTROL

- (a) Payments for imports of goods may be readily made on production of appropriate documents of importation
- (b) Free remittance of dividends and interest provided only that the requirements of the Income Tax Act have been met
- (c) Repatriation of foreign loan finance after two years
- (d) Generous limits for local borrowing by non-resident controlled companies
- (e) Expatriate employees may remit 50% of their gross Pula salary plus 100% of the end of contract gratuity and funds originally brought into Botswana from abroad plus typically an additional terminal allowance of P10,000.

3. FINANCIAL ASSISTANCE POLICY

Suitable investment projects can receive assistance from Government, e.g. capital grant, employment subsidy, tax relief, sales augmentation.

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THE ARTS

Cork urges devolution of English theatre

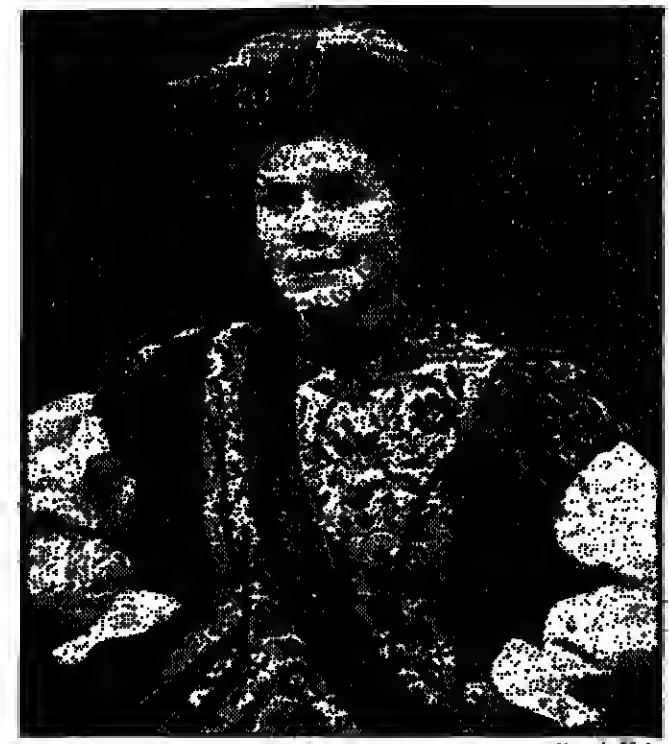
A radical shake-up of the structure and finance of English theatre was proposed in a report published yesterday. Among the main recommendations made to the Arts Council by the Enquiry Into Professional Theatre in England is a plan for six regional-based national companies.

British Library/Patricia Morrison Impressive pressed leaves

Illustrated leaves from a remarkable thirteenth-century English manuscript are now on view to the public in the British Library. J. Paul Getty II bought the Becket Leaves at Sotheby's in June for £1.5m. The four leaves, with 12 drawings, are all that remains of the only known illustrated leaf of St Thomas Becket.

The Fair Maid of the West/Swan, Stratford

Michael Coveney



Imelda Staunton as Bess

"Toilet," as T. S. Eliot is scurrilously anagrammatised in Alan Bennett's *Kajika's Dick* patronisingly dubbed Thomas Heywood "a facile and sometimes felicitous purveyor of goods to the popular taste."

Rossini/Barbican Hall

Max Loppert

Rossini's *Stabat mater*, one of the most various, varied, and impressive of 19th-century choral works, had a good performance in Tuesday's London Symphony Chorus and Orchestra concert.



Folio 2v from the Leaves show Becket parting from Henry II of England and Louis VIII of France after failing to reconcile them in 1169. The royal guards are shown laughing at Becket's expense

Tippett/Festival Hall

Richard Fairman

A festival of the music of Tippett and Britten is imminent. Tuesday's concert—an all-Tippett programme given by Neville Marriner and the Academy of St Martin-in-the-Fields—is not part of the festival and may well look like an impetuous intruder to the organisers.

Short list for Booker prize

The novels shortlisted for this year's Booker Prize for Fiction are: *The Old Devils*, by Kingsley Amis (Hutchinson, £9.95); *The Handmaid's Tale*, by Margaret Atwood (Cape, £9.95); *Gabriel's Secret*, by Paul Bailey (Cape, £9.95); *What's Bred in the Bone*, by Robertson Davies (Fighting World, by Kazuo Ishiguro (Faber, £8.95); *An Inlander*, by Timothy Mo (Chatto and Windus, £9.95).

Don Carlos, Jenufa/San Francisco Opera

Timothy Pfaff

One wonders whether Verdi, who left Paris in disgust the day after the Paris premiere of *Don Carlos*, would have been so taken with the new production of his grand opera which opened San Francisco Opera's fall season earlier this month.

and immediately introduces the important down-trodden masses. Given the inclusion of all that live music, the small cuts from the Elisabeth-Carlos exchanges in the outer acts seemed unwarranted.

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Arts Guide September 19-25 Exhibitions ITALY Venice: Palazzo Grassi: Futurism and Futurism: How open is art core on the Grand Canal with the largest exhibition to be devoted to the Futurist Movement, a movement born in Italy, and the first to exist technology, and try to convey speed on canvas. More than 300 works have been lent. The paintings are mainly from 1909-14, but there are also sections devoted to literature, theatre, music, architecture, fashion and furniture, showing futurism's influence up to 1930. Ends Oct 12.

October concerts at the Wigmore Hall German baritone Herman Frey is to return to the Wigmore Hall during October to give three Schubert recitals. These will be on October 10, 11 and 12. Another highlight will be the visit of Russian pianist Shura Cherkassky, who on October 9 plays Busoni, Beethoven and Chopin. He will also play Grieg, Bernstein and adaptations of Bach, Strauss and Chalkovsky in a Sunday morning coffee concert on October 19.



## FINANCIAL TIMES

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Thursday September 25 1986

## Weakness in US banking

WHEN one of the world's largest bank holding companies moves in less than half a dozen years from the top to the bottom of everyone's estimate of what constitutes a well run bank, it is not altogether surprising if markets are confused. All the more so where, as in the case of BankAmerica Corporation, the management seems constantly surprised by the poor figures it unveils so regularly.

Yet confusion is one thing; panic quite another. The rumours, hotly denied by the management, that afflicted BankAmerica's stock price last week probably tell us more about the curious psychology of today's market than about the bank. Certainly this California-based giant, with more than \$100bn of assets and \$4bn of capital, is a rather curious case on which to base assertions about some malaise in the US financial system.

Unlike Continental Illinois, which was rescued by the authorities in 1984, BankAmerica is one of the least plausible candidates in the US for a liquidity crisis. For a start, it claims to be a net supplier of funds to the international markets, which is the trouble started at Continental. It is also one of the world's biggest retail banks, enjoying a huge and stable raft of deposits from private individuals in California which are underpinned by the Federal Deposit Insurance Corporation.

## Adverse shifts

The real problems concern the poor quality of the loan book, where the bank has managed to spread its money across every troubled sector of the Californian economy, ranging from energy and agriculture to shipping and real estate, as well as Latin America. Non-performing loans as a percentage of equity are so much higher than at other Californian banks such as First Interstate, Security Pacific and First Fergus as to suggest that credit control became a victim of BankAmerica's ambitious pursuit of growth.

For the moment the crisis of confidence is about the credibility of a management that over bid are dismantled, the TSB will be forced into spending spree over the next five years. And that could lead to further inflation in the prices of insurance brokers and estate agents if those are the targets of the TSB's attentions, and may stretch too far the capacity of the incumbent management.

The other consequence of the \$200m bonus which has been offered to share subscribers has been to make it almost certain that, when dealings start in the shares, a substantial premium to the offered share price will be struck immediately, regardless of the general stock market and economic conditions.

It is that guarantee which has ensured the popularity of the TSB and is likely to be the TSB's main selling point. It has done as much, if not more, than the British Telecom sale in 1984 to widen individual share ownership in such an artificial way that few of the supposed benefits are likely to prove long-lasting.

These problems can be traced back to the Government's insistence to proceed with the share flotation on the basis that the TSB belonged to no-one, without waiting for the judicial pronouncement in its case. The suspicion is that the Government prodded the TSB into going for a flotation in advance of the British Gas privatisation in November, in the belief perhaps that it would act as an appetiser.

It was thus unable to take into account the final ruling of the House of Lords' judicial committee in late July that the TSB was not ownerless but belonged to the Government. If it had followed the Lords' ruling, sold the TSB itself for a price close to the \$500m of tangible net assets, and kept the proceeds — or, more astutely, returned them to the public through a tax rebate — the outcome might have been more satisfactory. However, by the time of the ruling the Government was already committed and no doubt regarded the idea of claiming the assets for itself as politically out of the question.

Nevertheless, by giving away the \$200m to those who subscribe for the £1.5bn share issue, the Government has guaranteed a massive over-subscription. More seriously, the TSB, which was over-capitalised even in advance of the flotation, has now become bloated with nearly three times as much capital as it needs for its normal business.

## Windfall profits

To make effective use of all the extra money before the protective layers that have been erected against a hostile take-

has outstayed its welcome with investors. In this it contrasts with the countless other problems that prevent American bank supervisors from sleeping soundly at night. In the oil states of the sunbelt, for example, the narrow concentration of bank loans books simply reflects an underlying lack of diversity in the business of the state itself. Other states of the union have seen adverse shifts in the terms of trade affecting the basic commodities on which their economies depend, which in turn affects the quality of bank loan portfolios.

This highlights a fundamental weakness of the American banking system, which is that much of the regulatory framework is potentially destabilising. On the deposit side, controls on interstate banking have tended to cut both ways: while they probably ensure that the banking system is more sensitive to the needs of local business, they make it hard for banks to spread their risks beyond state boundaries.

**Sober approach**

When the pigeons come home to roost, those same restrictions on interstate banking make it harder to work bad loans off the balance sheet. They also exacerbate the consequences of the inevitable temptation to seek highly speculative business that holds out the prospect of high profit margins in the attempt to rebuild capital ratios.

The regulatory boundaries have been eroded by the courts. The scope for future trouble has also been reduced as a more sober approach to bank lending replaces the growth-at-any-cost school of any earlier era. And indeed the quality of bank loan books stands to gain from the recent devaluation of the dollar, which will permit large sectors of the economy, including many of those that are conspicuously depressed in BankAmerica's home state, to reassess their competitiveness.

Not for the first time, the point in the direction of panic.

Mr Baker's call for commercial banks to increase their lending to developing countries — by an average 2% to 3 per cent a year — has met a similar fate: lending has been falling. The Bank for International Settlements recorded a drop of \$5.2bn since leading during the first quarter of 1986 and there has been no sign of a pick-up since.

New loan commitments by the World Bank did rise to \$1.8bn in its fiscal year which ended on June 30. They are scheduled to rise further to between \$1.5bn and \$1.7bn this year but disbursement of loans by the Bank actually fell last year as did its net transfer of resources to current borrowers which stood at \$2.2bn in 1985, compared with almost \$5bn a year earlier.

Now with the Mexican package in its final stage of elaboration, there is no time left any more for philosophical and technical discussion on the meaning of growth oriented adjustment. For better or for worse the Mexican package will be seen as the Baker Plan in action. On its success hinges the success of the whole plan. The cornerstone of the pack-

age is an SDR 1.4bn standby credit from the International Monetary Fund incorporating a fresh effort at growth-orientated economic reform. It will form the catalyst for the arrangement of fresh credits totalling some \$10bn to \$12bn. Of these commercial banks have been asked to contribute \$6bn.

Even officials at the IMF admit that the deal carries a high degree of risk. Doubts abound on almost every major front. Is the package too lenient in its short-term efforts to offset the impact of the falling oil price on Mexico's economy? Will Mexico summon up the political will to implement the structural changes envisaged under the package? And will the country's 500 commercial bank creditors around the world stump up so much in fresh finance?

At the time of its IMF agreement, Mexico circulated to its main bank creditors a document containing a long list of structural measures. It had already undertaken to improve the efficiency of its economy. These range from its decision to joint GAIT (the General Agreement on Tariffs and Trade), which implies a commitment to liberalise its foreign trading rules, to a major privatisation programme for state-owned companies. The price of a ticket on the Mexico City subway has even been raised to Pesos 20, a twofold increase even if the new ticket still only costs the equivalent of 5¢.

Yet many creditors feel that more needs to be done. "We do not think that Mexico has done enough," says Mr Geoffrey Styles, vice-chairman of Royal Bank of Canada. Bankers point

DETRACTORS would call it a post-mortem examination, supporters a progress report. Either way round the same meeting of the International Monetary Fund which opens formally in Washington next week is bound to stir fresh debate on the Baker Plan for easing the developing country debt crisis.

The meeting takes place against a backdrop of mounting unease over the direction of the debt problem, which has threatened for four years to engulf the world's financial system as developing countries struggle to service their \$710bn medium and long-term foreign debt. Faced with sluggish growth in the industrial world this year, the demands made by the developing countries on their creditors have become increasingly strident.

Concrete results for the Baker Plan, launched in Seoul a year ago by Mr James Baker, US Treasury Secretary, remain as tantalisingly elusive as the original plan was vague. Now, however, the IMF meeting coincides with its first major test in the form of the \$12bn rescue package being put together for Mexico to help it service its \$100bn foreign debt.

At first glance the Baker Plan has achieved none of its stated objectives.

Mr Baker called on developing countries to accept a new form of economic adjustment that would secure growth for their economies. In return creditors were to commit themselves to supplying certain finance, with commercial banks and multilateral development institutions such as the World Bank each agreeing to provide a set \$20bn over three years to a specially selected group of 15 countries with a combined foreign debt of some \$400bn. They are Argentina, Bolivia, Brazil, Chile, Colombia, Ecuador, Ivory Coast, Mexico, Morocco, Nigeria, Peru, Philippines, Uruguay, Venezuela and Yugoslavia.

So far there is no sign either of higher growth or of fresh money. According to the annual report of the World Bank published this week growth in developing countries slipped to 4.3 per cent last year from 5.4 per cent in 1984. The consensus is that the rate will fall further in 1986.

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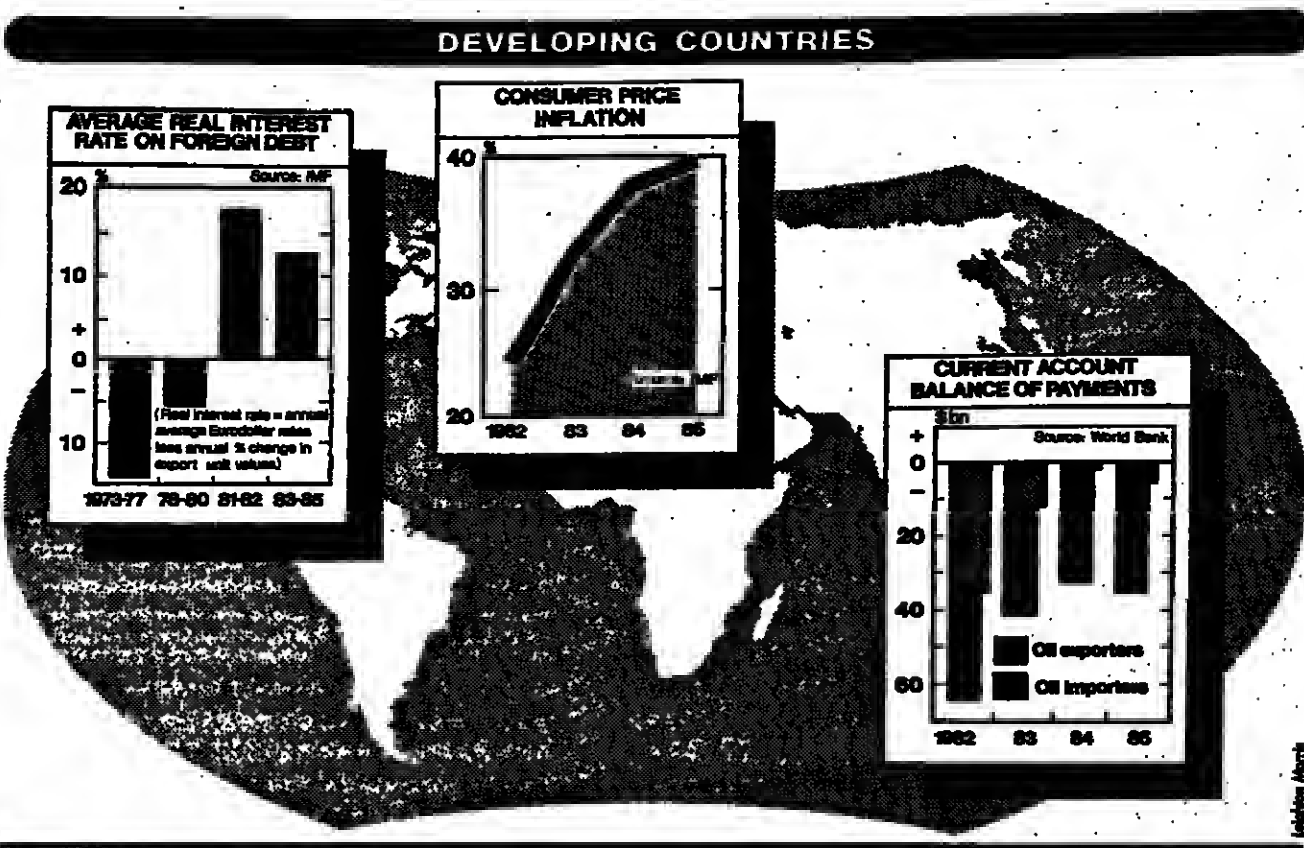
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## DEBT AND THE BAKER PLAN

## Mexico concentrates the mind

By Peter Montagnon, Euromarkets Correspondent



to the sensitive area of foreign investment where Mexico could do more to open up its economy. Others are worried that in the run-up to the Presidential elections of 1988 it may be politically very difficult to push radical changes through.

The IMF does not comment officially on such specific country situations. Privately, however, some of its officials say that prescribing structural change for debtor countries is much easier than implementing it. "Structural change is politically hard to sell. You have to sell it to the vested interests at home and persuade them that it's good for them, when in the short run, of course, it's not," said one.

"Progress is going to remain modest because you're dealing with political forces, political responses and political behaviour that most of us in technical institutions know very little about," he continued.

Certainly political pressure was the main reason why the IMF decided to drop its original demand that Mexico cut its projected budget deficit this year by more than half to just 5 per cent of gross domestic product. Under its IMF programme the deficit is expected to be closer to 10 per cent. Moreover the IMF is committed to arranging extra finance for Mexico if either the oil price falls below \$9 per barrel or if its economy fails to achieve a reasonable rate of growth defined as 3 to 4 per cent by the end of the first quarter of 1987.

This is one of the most controversial aspects of the new Mexican deal. Bankers do not like it because they feel it sets a precedent for other countries — already Argentina has an-

advised to Michael Angus (now the Unilever chairman) in 1980 when Angus was the group regional director for North America. Since 1983 Stapleton has been vice president finance for the Unilever US businesses with sales of more than \$35bn a year.

The Reed youth cult is running strong. Leslie Carpenter, aged 58, chairman and chief executive, is to move upstairs next year so that Peter Derris (formerly assistant managing director of Sainsbury), aged 44, can take the chief executive post.

Peter Williams, aged 44, has been on the Reed board for two years in charge of North American paper and packaging operations.

Peter Burns, and Ronald Segal, both in their early 50s have recently joined the Reed board.

There were those who once would have bet heavily on it doing so when it dropped to a rate of DM 3.40. But now the pound languishes below DM3 — and still no sign of a move.

Jaques Delors, president of the European Commission and, by definition, an enthusiast for the long-awaited event, says it reminds him only too well of a pre-war French pop song by saxophonist, Alex Campbell: "C'est trop haut, c'est trop bas, c'est trop bas, ca ne va pas."

Two ways to slit your throat after the Big Bang: 1—Don't do the trade; 2—Do the trade."

Observer

## IBM veteran for French industry

The French government's appointment yesterday of Jacques Maisonneuve, 62-year-old former head of IBM Europe, as director-general of industry, marks a revolution in the closed world of French public administration.

An engineer who spent 38 years with IBM, becoming the first Frenchman ever to make it to the board of Big Blue, Maisonneuve is the first manager from the private sector to be picked for a key civil service post.

His appointment, he confessed yesterday, could be a risky move by the government and France's liberal industry minister, Alain Madelin.

But Maisonneuve, who recently wrote a book about management and has been working with the Air Liquide since leaving IBM two years ago, wanted no time in spelling out his entrepreneurial message. He wants to reorganise the industry ministry to provide better service to the competitive interests of French industry.

His aim now is to turn his department into "the ministry of international competitiveness." To that end, he is likely to dig deep into his long association with one of America's biggest business successes.

"Garner, Richards, now Boycott, looks like Militant Tendency has infiltrated more re-selection committees."

## Men and Matters

His appointment is also an unusually open tribute to the virtues of American business practices by the French government. Despite France's traditional scepticism for such things as American IBM has long been regarded with mixed feelings by successive French governments.

When Maisonneuve headed its European operations in respect for the biggest computer group in the country with more than 20,000 employees (and one that projected itself as more French than the French) was always tinged with suspicion.

Maisonneuve sought to reassure all and sundry yesterday of his deep-rooted commitment to his country. "Everyone must serve his country," he said. "When I was living in the US, I had a constant ambition to give France a better image and make foreigners understand what French industry and science is all about."

His aim now is to turn his department into "the ministry of international competitiveness." To that end, he is likely to dig deep into his long association with one of America's biggest business successes.

Market day

Traders in the City's new gilt-edged market would be well advised to get a good night's sleep tomorrow. The Bank of England is taking the practice run for the new market on Saturday morning very seriously indeed.

The Old Lady has circulated an exhaustive economic briefing among the 27 prospective market-makers as the background to a barrage of figures it will be issuing to test their mettle ahead of Big Bang.

At 9.15 am, the Bank will be sending its money market fore-

cast over the tapes, and 15 minutes later money supply figures for banking September. At 9.45 traders will have to react to a revised money market forecast, before coping with both retail price figures and public borrowing statistics at 10.15. Finally, to catch the international flavour, the tapes will carry a flash forecast of US GNP growth in the third quarter, 15 minutes afterwards.

All the data, of course, will be imaginary. But the Bank has gone to the trouble of providing summaries of market expectations for each set of statistics.

What my source is wondering, though, is whether the Bank will dare to publish figures for the money supply that are as hard as they usually are in reality. And since everyone is expecting a surprise base rate change during the morning, whether the Bank will risk announcing the rise in borrowing costs that increasingly looks possible in the real world.

Reed growth

TO BE YOUNG and to have experience of the north American market is double bliss if you are an aspiring manager in Reed International.

The company is making a determined effort to place youth firmly at the helm, while reshaping the business to earn half its profits in North America — a target which will probably be achieved within the next year.

All of which means that Nigel Stapleton, currently vice-president of finance for Unilever United States in New York, fits like a glove in the Reed senior management ranks as the new Reed International finance director.

Although a seasoned Unilever man, Stapleton is still only

**FAMOUS GROUSE**  
SCOTCH WHISKY

Quality in an age of change.



The Independent

THE INDEPENDENT, the new British national newspaper, confronts with admirable honesty and clarity the question aimed at its heart.

The list of signatures and by-lines that follow certainly impresses—were it not for the fact that journalists are probably the last people to answer such a hard-nosed question.

For the story of the Independent, read like a newspaper romance which in earlier days could have turned up as a green eye-shade "B" movie.

It is the story of how three Daily Telegraph journalists put up £200,000 of their own money, went to the City of London and raised £18m to start producing the politically independent newspaper of their dreams far from the reach of paternalistic or despotic proprietors.

The first real sign whether such an incredible story could possibly have a happy ending will come on Tuesday, October 7 when, what is claimed to be Britain's first new quality daily newspaper in 181 years "hits the streets."

To succeed it will have to take on the financial muscle of Mr Rupert Murdoch's Times, the weight of the Daily Telegraph and its loyal reading, be more independent than The Guardian and then persuade a host of people who now do not regularly buy a newspaper to subscribe.

The Independent is the latest manifestation of the changes sweeping the British national newspaper industry. With Mr Eddie Shah's paper, Today, cutting its losses, the London barriers to new technology have crumbled and with them the costs of launching national titles.

The Independent will be produced by a total of 355 people, of whom 132—the majority—will be journalists. Traditional newspapers have employed more than ten times that number. They will enter their copy directly into terminals in an electronic newsroom and the pages, with the exception of the pictures, will be made up on screen.

When they are complete they will be shot down the lines to presses in Portsmouth, Peterborough, Bradford and Sittingbourne, where The Independent will be printed and packed.

After heralding the coming newspaper revolution Mr Shah was also indirectly responsible for the spark of an idea that led to The Independent. In a phone call in March 1985 to Mr Andrew Whitman Smith, founder and editor of The



Andrew Whitman Smith, editor and director of The Independent.

The drive for the Yuppie gap

By Raymond Snoddy

Independent. A Business Week journalist asked for his view of Today's progress.

"It can't work" was the instant reply. As soon as he put the phone down Mr Whitman Smith thought "perhaps it can—if Shah can do it why not me?"

Since Today's disastrous launch in March control has passed to Lounho, Mr Shah has returned to his newspaper roots in the north of England and circulation is still only marginally above 300,000.

Mr Shah recently called Mr Whitman Smith with heart-felt advice for those trying to follow along the trail he blazed. Above all else do not launch before the product is ready, he emphasised.

All the signs are that when The Independent launches with a print run of 670,000 and an initial £2.5m burst of advertising and promotion it will at least be ready in the way that Eddie Shah never was.

But after the initial publicity and curiosity have begun to fade The Independent faces one intractable number—375,000—the stable circulation it needs to reach by sometime next year to meet its financial projections.

And there is not much leeway. If we bottom out at much less than 375,000 then we are in trouble," concedes Mr Douglas Long, The Independent's managing director and former chief executive of Mirror Group Newspapers.

There is no market, they've got to make one," says Mr Mike Constable, media director of Brunning, the advertising agency. As the pundits circle

round The Independent's unknown premises in London's City Road everything seems on schedule for the launch and perfectly respectable 32-page dummy newspapers, are being printed virtually every day.

The news coverage already looks sound, there are five strong pages of City and business news, an interesting arts page and a comprehensive two-page section of listings.

Journalists who have seen the dummies have at least been sufficiently impressed to joke: "Maybe we should have applied for a job after all." Yet Mr Whitman Smith, who until nine months ago was City editor of the Daily Telegraph, still ends almost every conversation with a note of caution.

"In terms of quality I'm driving a Rolls-Royce, but it's only just going down the drive at the moment and its possible to put a Rolls-Royce into the ditch. There is no guarantee," he emphasises.

He worries in an almost superstitious way about "the X factor" the problem that has

not yet revealed its presence. Mr Whitman Smith takes comfort from a detailed study of the birth pangs of six recent British media launches, both print and broadcasting—London Broadcasting Company (LBC), Channel 4, TV-am, Now magazine, Mail on Sunday and Mr Eddie Shah's Today.

All ran into early difficulties or criticism yet all but Now survived, although Today is still in intensive care.

It is unlikely at least that The Independent will be ill-prepared. But what is its market and how well does The Independent understand it?

Neither the basic hypothesis nor the strategy has changed much since the first back-of-the-envelope days.

Andrew Whitman Smith believes in The Gap one big enough to squeeze a new quality newspaper through. It is a gap formed by the up-market ABC1 social groups aged between 20 and 45.

In the US they have become famous as the Yuppies—the young upwardly mobile.

"There is a market there which is obviously at the younger end—the Yuppie business market. But it's only when The Independent hits the street that the truth will out," says Mr Nigel Sharrock, media director of J. Walter Thompson.

All The Independent's market research has consistently shown the ABC 1 "gap" in the market. The first week's run search with 320 readers the dummy editions came out with

a surprisingly high degree of support with 7 per cent saying they were certain to buy the paper and a further 22 per cent saying they were very likely to buy it.

The Independent's executives believe the research at least suggests that their basic strategy is not hopelessly wrong. The main alarm bell that rang was the criticism of the lack of humour in the paper, so the humour is rapidly being turned up.

The advertising target for the first year is between £14m and £15m.

The rapid changes in Fleet Street that have allowed The Independent to happen have also helped to improve the competitive position of its established rivals. The more than £50m a year Mr Murdoch is saving because of the move to Wapping would enable him to cut the cover price or the advertising rates of The Times and heavily promote the paper, or a combination of all three.

Recently, Mr Murdoch said of The Independent: "We are taking it very seriously but it is going to be very, very hard for them and they are going to need much deeper pockets than they have."

The Independent is also going to walk straight into the start of the Daily Telegraph's long march back to prosperity.

The Monday, one week before The Independent launch, the Telegraph begins printing its southern editions on its new presses, starts its new prize game Passport and embarks on an £8m promotional campaign to win back its lost younger readers.

Mr Andrew Knight, chief executive of the Telegraph, says he is more concerned about the editor of Guardian and Times counter-attacks against The Independent and the noise they will produce in the marketplace than any direct threat from the Independent itself.

Even Mr Robert Maxwell, publisher of Mirror Group Newspapers, has entered the scene at the last minute by announcing last week that his planned new paper, the London Daily News, would be launched in February as a 24-hour-a-day newspaper.

In the end, The Independent is an act of faith—that the right words aimed at the right people can overcome harsh numbers. To Mr Douglas Long, who had planned to retire instead of run another newspaper, and who at 61 is certainly no Yuppie, it is a very simple matter. As a newspaper reader, he has made do with The Guardian because he likes neither The Times nor the Telegraph. "Like British Caledonian, I've never had a choice," he says.

Lombard

Why the EMS is not enough

By Jonathan Carr in Frankfurt

WAS IT mere coincidence? As the US tried to cajole the Bundesbank into cutting its discount rate, the West Germans let slip they were nearly ready to drop their remaining restrictions on the private use of the European Currency Unit (Ecu).

Optimists might conclude that American pressure was having the useful side effect of forcing progress towards European monetary integration.

Also, the truth is less encouraging. The West Germans look set to move on the Ecu at last, not because they think it has a glowing future as "Europe's currency," but because they feel that on the whole it can cause little damage.

Certainly, it is said, it will offer no serious challenge to the inmovable Deutsche Mark, now re-emerging in its familiar role as uncomfortable champion within the European Monetary System.

The Bundesbank has also chosen this moment to stress publicly that it is independent not just of the Bonn Government (a fact of which few observers can be unaware) but also of the Americans. The latter point is suspect, to say the least. True, the central bank can refuse to cut its discount rate on grounds the economy is buoyant (although perhaps the Bundesbank is a little too positive here) and that the money supply target is being exceeded (although maybe the wrong indicator is being used to measure).

But it only needs a few well chosen public words from the US Treasury Secretary (who can claim afterwards he was misquoted) and the dollar plunges below DM 2.

What the Americans cannot get through an interest rate cut and more economic growth from their partners, they will try to haul in (despite the dangers) from a lower exchange rate. For the West Germans that means another blow to their exports which are already stagnating in real terms. That will probably not become widely evident in West Germany for a few months yet—but then the groans will begin.

It is easy to see why the Bundesbank is aggravated. Some of the pressure from the US Government and its representatives abroad has been pretty crude. But even the most "independent" central bank of the strongest economy in Europe cannot win a row with the US. The lesson of the last month (with a discount cut on and off again as the dollar moved like a yo-yo) is that, if European countries are to defend their interests adequately vis-à-vis the US, they have to provide a counterweight through greater monetary integration and development of the Ecu as a reserve asset.

That is far from a new lesson but regrettably it needs repeating. A key reason for the birth of the EMS in 1979 was the belief of French and West German leaders that the dollar was going down the drain and that Europeans had to hang together or be hung separately.

The creation of the EMS came against the background of US current account deficits in 1977 and 1978 of about \$15bn and \$16bn respectively. For 1984 and 1985 the figures were \$107bn and \$118bn respectively (along with a federal budget deficit whose financing may force high interest rates although low ones would be needed to stave off economic recession). In principle the Europeans face a greater external threat of monetary and economic upheaval than they did before, despite their relative success in the meantime in creating a zone of currency stability among themselves.

No doubt a package will be cobbled together in Washington shortly between Europeans and the US, to get both sides over the present "hump." But Europe urgently needs progress on all that unfinished business of the EMS, including development of the Ecu, establishment of a European Monetary Fund worthy of the name and so on. As long as this is not done, even the "strongest" Europeans must not be surprised if, from time to time, they are clobbered from across the Atlantic.

Calculations on bonds

From Mr C. de Lisle

Sir—Now that the London Stock Exchange and Iero have joined forces under the banner of ISE, would not it be nice if the new calculation contract now follow the lead of the Association of International Bond Dealers and lay down some rules as to how yields to maturity and prices of bonds should be calculated?

The prices and yields of any bond are calculated in the same way the world over; comparisons, therefore, of like with like present no difficulties. Not so with other bonds. Apart from the fact that the US and Japan, to take just two markets, have their own ways of determining such values, different again from Eurobonds, in London, as most statisticians know, there is a variety of ways of calculating our own parochial bonds.

Whereas the basic discounting formula is universally employed, the peripheral calculations can sometimes affect yields and prices substantially. Is the accrued interest rounded to two, three or more places of decimals—or left unrounded? Is the interest determined by the number of "actual days" between settlement day and the immediate prior payment date, or by the 1-3/60 method? Or is the quasi-coupon period method of calculation to be employed? Are "five years and under" shorts to be calculated or, as

being very hypocritical in making this request since they import substantial amounts of electricity from Sweden, 40 per cent of which is of course generated from nuclear capacity.

(I am allowed to be rude about the Danes since I have a Danish wife and an extended Danish family in-law of which I am very fond.)

Letters to the Editor

In-house business training

From Mr E. Verbeek

Sir—David Thomas in his article on "Where a DIY-MBA would fit the bill" (September 12) reinforces the following misconceptions regarding Masters of Business Administration and management development.

1—Only an MBA programme offers proper formal business training. If Shell UK's Bowden thinks so, then he implicitly recognises that his own company's in-house training and development efforts have failed to identify and produce the next generation of senior managers. Moreover, various training institutes and business schools already offer short courses aimed at junior, middle and senior managers covering both specialised and general management disciplines. This type of out-house module offers continual development without long-term absence from the job.

2—If Mr Bowden succeeds with his CMAA recognised in-house/out-house MBA plans, then Shell UK will become a victim of his success. The training programme will be so high-profile that it becomes an end in itself for people who

Case for mortgage tax relief

From Mr R. E. Aisher

Sir—There currently seems to be a great deal of criticism of the principle of giving tax relief on mortgage interest payments for those who purchase a house. It seems to be forgotten that expenditure on a house has considerable benefits for the community, particularly in the long term, unlike expenditure on other forms of consumption.

If I spend money on most forms of consumption then, except for providing employment for others and paying some tax, to the state, there is no benefit to anyone other than myself. However, if I spend the same money on a house, that is an asset which will outlast me and remain as part of the general wealth of the community. To some extent its value may pass to my heirs but the operation of inheritance tax will provide a more than adequate return to the Exchequer.

I thus consider that there are very good reasons why the state should encourage expenditure on housing relative to other forms of consumption. While new construction is exempt from VAT, most of the value does come from British labour and materials and is therefore of more benefit to the economy than, say, expenditure

applies to work for Shell UK. The only way will be to join Shell UK, complete the Shell MBA programme and, armed with this outstanding visiting card, desert the Shell Centre for financially more attractive pastures.

3—Many 28 to 33 year olds want the MBA qualification but also feel committed to their company; i.e. they want to have their cake and eat it. They want to be on the payroll with those who have decided to forgo around \$30,000 in earnings and invest another \$30,000 in fees and living expenses while pursuing an MBA. But they also want to be on the payroll with those who have decided to forgo around \$30,000 in earnings and invest another \$30,000 in fees and living expenses while pursuing an MBA. But they also want to be on the payroll with those who have decided to forgo around \$30,000 in earnings and invest another \$30,000 in fees and living expenses while pursuing an MBA.

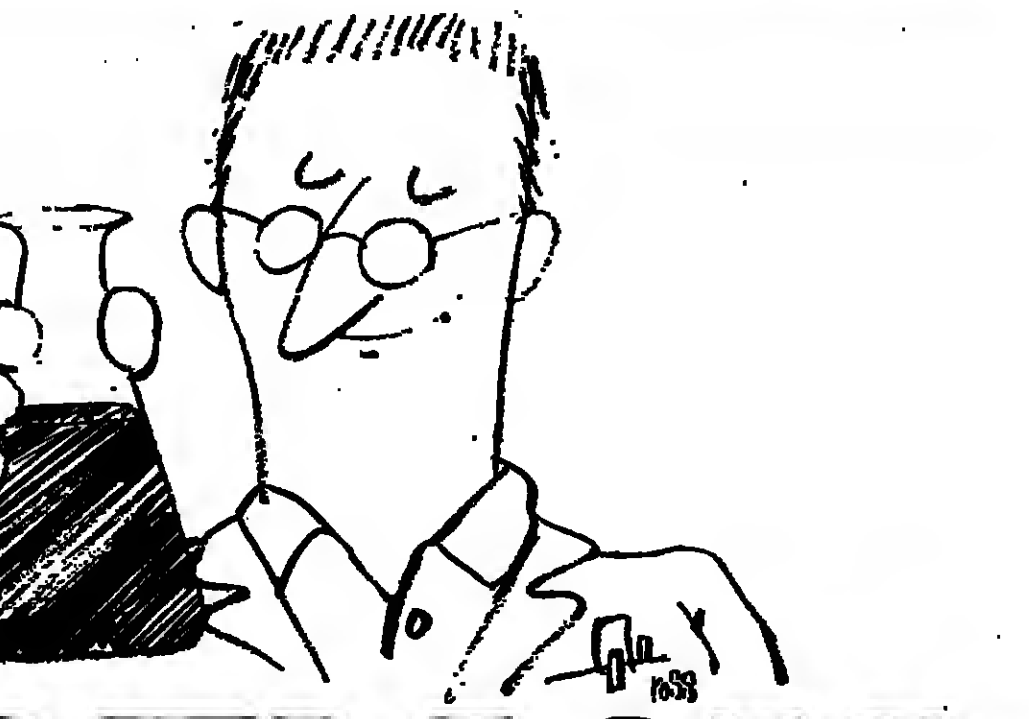
4—Business schools hardly relish the prospect of a totally in-house MBA. On the contrary, most advanced business schools already expect their teaching staff to move in this direction by allowing them to spend around 25 per cent of their time in a consulting capacity to corporate clients. In nine out of 10 cases, this translates into the setting up and running of in-house training courses aimed at offering formal business training.

Ernst Verbeek, 30, Montpelier Crescent, Brighton, Sussex.

on imported consumer goods. Two points need to be closely watched. First, the quality of construction should be of a standard that will endure. Second, the monopoly site value created by planning controls should not represent too large a proportion of the selling price of the house. From my experience in the Home Counties, the cost of construction sometimes amounts to no more than 40 per cent of the selling price and this cannot be healthy.

I accept there is no easy answer to the latter problem, which is certainly not helped by the negative attitude of so many local councillors in refusing to recognise existing zoning and other planning requirements until forced to do so by the planning appeals procedure.

Because planning permission is so difficult to obtain, the rewards of success are high. Some people consider that mortgage tax relief contributes to these rewards and is therefore a bad thing. I do not agree. Mortgage tax relief should continue or be extended and the planning system should be reformed. R. E. Aisher, Redleaf, Fenshurst, Kent.



FRENCH ELF.

As his name implies, French Elf is home grown. He works for France's largest single corporation, which also happens to be the eleventh largest oil company in the world.

Elf Aquitaine discovers and produces oil and gas. It refines and distributes petroleum — supplying approx 21% of the French market through nearly 7000 outlets. It produces basic and speciality chemicals as well as plastics. It is a major supplier of sulphur, phosphates and soda ash. And a significant producer of pharmaceuticals and cosmetics.

French Elf is a very profitable creature indeed.

The ubiquitous Elf Aquitaine.

Actually the Danes were



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# FINANCIAL TIMES

Thursday September 25 1986

**HEALTHY**  
 That's BTR

## CONTINUED GROWTH NEEDED TO COMBAT UNEMPLOYMENT

### OECD demands 'work for all'

BY GEORGE GRAHAM IN PARIS

A STRONG CALL for economic policies to maintain growth and combat the "scandal" of unemployment has been made by the Organisation for Economic Co-operation and Development.

The Paris-based group sees little prospect of a fall in unemployment over the next year and a half. If any progress is to be made it is essential for the economic recovery to continue, it says in its latest annual Employment Outlook, published yesterday.

OECD officials yesterday called for a clear policy objective of "work for all" in a bid to tackle the problem of unemployment, with its "corrosive impact" on families and communities. The problem cannot be dismissed

by the argument that unemployment benefits are generous by the standards of previous generations or that many of the unemployed are engaged in the black economy or in concealed employment, it says.

In fact, the OECD says, people receive only a low proportion of their previous incomes in the form of unemployment benefits, while the black economy probably accounts for only 2 to 4 per cent of gross domestic product - and most of that is carried out by people with jobs, not the unemployed.

Unemployment has now reached 31m in the 24 mainly industrialised member-countries of the OECD, three times as many as in 1973. Although the number of jobs is ex-

pected to grow in almost all these countries next year, so is the size of the workforce. The unemployment rate is, therefore, likely to remain at around 8 1/2 per cent, the organisation says.

Faster growth will be needed to make a dent in this, the OECD says, and it is important that nominal wage growth remains moderate if the recovery is not to be stifled. With low inflation, this need not mean that real wages have to be kept down.

Growth is not enough, however. There must also be a shift to the kind of growth that promotes employment, the organisation says.

Over the decade from 1973, gross national product grew by 18 per cent in Europe and by 22 per cent in the US. The US, however, created nearly 16m new jobs in the process, while employment stagnated in Europe.

The OECD calls for policies that would help to spread capital more widely both to the employed and to those who would otherwise have remained unemployed. In Europe, it says, capital has overwhelmingly been used to increase the capital intensity of production, not the labour intensity.

The report also suggests measures have to be taken to help the problem of youth unemployment - still running at a rate of 16 per cent, despite some recent improvement - and of the long-term unemployed.

Details, Page 2

### At least £5bn chases a quick quid on TSB

By Richard Tomkins in London

"GODS OFFER to the public never closes," read a hastily scrawled poster outside the Church of St Edmund the King in London yesterday morning.

Mammon's, however, closed at 10 am, and investors who poured through the doors of the Trustee Savings Bank next door with last-minute applications for shares in its £1.5bn (£2.17bn) flotation were not in the mood for preaching.

"I'm in it for the money, like everyone else," said a young computer programmer applying for £3,000 worth. "I've never bought any shares before and I don't expect to keep them. I think most people are just out for a quick profit."

This was certainly true of the delivery man applying for shares worth £2,500. "I'll sell them as soon as I get them," he said. "I'm only doing it to raise the money to buy a car."

An advertising manager said she was applying for £1,000 worth in the hope of making a quick killing, though she was not optimistic about receiving many, and a man in the property market said he was out to make a quick turn: "I don't plan to hold the shares for more than a day."

After all the hullabaloo leading up to the deadline, the atmosphere in the City, London's financial district, seemed strangely calm, yesterday morning. Television crews roaming the streets in vain looking for hysterical mobs being herded into line by armies of mounted policemen.

The seven London banks receiving applications opened their doors soon after investors began to arrive at about 7.30 am, and dealt with applicants so swiftly that the fast-moving queues rarely stretched for more than a few yards.

However, the issue has certainly been heavily oversubscribed. The number of applications received is probably twice British Telecom's 2.3m and guesses at the weight of money chasing the issue begin at £5bn.

Sir John Read, TSB's chairman, said he was delighted by the response and was not particularly worried about the number of sellers who might emerge when dealings began.

The investors who join the queues in the City are not typical of the rest of the applicants, he said. "The desire to make a fast buck is not nearly as strong in our traditional heartlands in the north of the country."

Sir John suggested that the maximum number of shareholders it would be practical to have on the register might be around 3m, so if more than 4m applications have been received, some form of across-the-board balloting now seems inevitable.

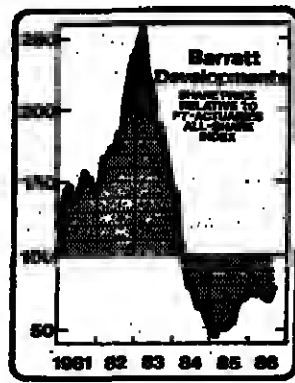
The disappointment of unsuccessful investors might, however, be mitigated by yesterday's news that TSB's share price was falling in the grey (unofficial) market being made ahead of dealings. It shed about 11p on the day to close at around 81p, largely because of press comment suggesting that buyers would be few at higher levels.

Editorial comment, Page 16

## THE LEX COLUMN

### Viyella lining for Coats

Whatever foreign exchange traders may claim, it is hard to believe that sterling weakness was caused by any kind of guess at yesterday's dreadful trade figures. After the fact, if the authorities are still hoping to avoid jacking up base rates, the gilt-edged market no longer seems prepared to bet on it.



#### Coats Viyella

The merger of Coats Patons with Vanzona was a match that the market found warming when it occurred in the depths of last February; the shares shot to 500p within weeks, but have rather lost their way since that early flush of enthusiasm. At 400p the price is balanced somewhere between full belief in the merger strategy and doubts whether a company that is so largely composed of Coats Patons deserves quite such a premium rating.

This balance in the market is probably not greatly changed by the contents of yesterday's half-year announcement. On the positive side, the Vanzona management is getting to grips with the enlarged and much more complex company, removing layers of Scottish bureaucracy from the Coats operating companies and introducing the diverse parts of the business to work with each other. If it all goes according to plan, Coats Viyella will emerge over the next few years as a group with a core of UK earnings and technology which is substantially insulated from currency swings by the ability to link markets with low cost production - of intermediate and finished goods - from China to Brazil.

Less enticing than this vision of Coats Viyella, is the relatively prosaic start to its trading as a merged company. Currency is still a potent and so far unhelpful factor, though the translation penalties should unwind in the second half. But even the merger accounting basis, depressing the 1985 comparative figures by charging interest on the cash element in the acquisition, does not present a picture of bursting growth; after currency, earnings per share have risen by less than 13 per cent. Moreover, it was not entirely expected - given merger accounting - that £16.8m would be provided below the line to give the group a kick-start into next year. With that benefit, however, 1987

to the market for high-price land with planning permission. While Barratt has clearly learned its lesson about volume housing, a target of 10,000 completions is quite a burden for a capital base that is smaller than in 1983. For the next couple of years, Barratt will probably be offering an inflation-proof dividend: on forecast profits before tax of £40m, Barratt probably yields more than 8 per cent a year out.

#### Logica

Logica's return from near insolvency to prosperity has been too rapid for the market to absorb. Apart from lingering suspicion, it is hard to explain why the share price remained immobile at 218p in the wake of a 36 per cent rise in profits that was well ahead of market predictions. In what is not a seasonal business, three-quarters of the profits were earned in the second half, which gives a good idea of the growth rate. Better still, the tax charge has come down from 54 per cent to 38 per cent, reflecting the elimination of US losses which Logica had not been able to offset against UK profits.

The company must have more depth in management than its detractors imagined, to have brought round the US business, closed down the office equipment operations, boosted staff in continuing businesses by 30 per cent, and generated positive cash flow of over £5m. Stripping out the discontinued hardware operations from the figures, the damage is nevertheless visible below the water-line. Because of the emergency injection of new equity last December, an increase in post tax profits of 84 per cent fed through to only a 45 per cent rise in earnings per share.

Though the dilution is permanent, it is of no relevance to any prospective purchaser of the shares. Indeed, even those who have stuck with the stock through thick and thin have seen Logica's share recover to the position relative to the All Share which it held before its balance sheet was buried under a heap of unwanted word processors. It does not need any artificial intelligence to work out that Logica could make £10.5m pre-tax this year, bringing the multiple just below 16. Hardly demanding, either on the prospects, or compared with the competition.

#### Barratt

Barratt's has worked wonders in the past 18 months to adjust to the collapse in its sales of starter houses. A cost structure geared up for 20,000 completions has been completely overhauled to support 8,000, net debt has been reduced by a factor of 20 and the product re-packaged for richer people in richer parts of the country.

Barratt's share price has been refurbished, but remains a dwelling marketed to the income stocks herd in by an uncovered dividend in 1985. Yesterday's 12p rise, to 158p, lagged a 9 per cent increase in the final dividend for the year to June and leaves Barratt yielding a couple of points more than the industrial average on this 'payout alone.

Second-time buyers of Barratt were yesterday offered a sixfold rise in pre-tax profits, to £25.4m. Volumes are pretty slow in UK housebuilding, but margins may have almost doubled half on half as much from the attention to overheads as the greater concentration on more expensive houses in the south of England. In the US, the run-off of Californian development properties has converted a huge dollar debt burden into a small post-interest profit in the housebuilding that Barratt understands.

But Barratt will no longer be pulling down its working capital as a proportion of sales; as each extra point in housebuilding margin becomes more difficult to achieve, Barratt is being driven back out in-

### France postpones decision on CGCT

BY PAUL BETTS AND DAVID MARSH IN PARIS

FRANCE has postponed a decision on the future of Compagnie Générale de Constructions Téléphonique (CGCT), the troubled state-owned telecommunications manufacturer which is at the heart of a major reorganisation of the country's public telephone switching market.

Government officials said yesterday that the decision was being delayed because of the need to prepare the privatisation of IIT's former French subsidiary which was nationalised by the previous Socialist Government.

They said that the delay would give the current foreign bidders seeking to take over CGCT's public switching business, in order to gain a 16 per cent share of the French market, an opportunity to improve their offers to the Government and

DGT, the state telecommunications authority. The delay is likely to take several more weeks.

In spite of persistent reports that DGT favours AT&T on technical grounds, officials say no clear preference has emerged. "It's an open game," according to one official. France is seeking price concessions from AT&T on the supply of switching equipment.

Other bidders include Siemens of West Germany and Ericsson of Sweden as well as two more recent entrants - Italy's Italtel and Britain's Plessey.

French officials said that the Government's new privatisation commission would have to analyse the means of selling CGCT. This would be inextricably linked with the choice of the foreign group selected to tie up with France's second-largest maker of public telephone switching equipment after Alcatel, subsidiary of the state-owned Compagnie Générale de Electricité (CGE).

The West German Government faces growing hostility in Paris because of its increased pressure behind Siemens' bid to take over CGCT. The Bonn Government has clearly irritated Paris by trying to link Siemens' entry into France with the telecommunications merger between CGE and IIT.

The deal will give the CGE group a significant presence in the West German public switching sector through the Stuttgart-based Standard Elektrik Lorenz (SEL), the present IIT subsidiary which is the second supplier of digital telephone exchanges to the West German Bundespost.

Mr Christian Schwarz-Schilling, West German Posts and Telecommunications Minister, met Mr Alain Madelin, the French Industry Minister, in Paris on September 11, and argued that the CGCT and CGE/ITT issues should be linked to allow a "European solution" to the present round of French restructuring.

Officials deny that the Germans have threatened to stop passing Bundespost contracts to SEL, if the French Government fails to allow Siemens to take over CGCT. "There has been a lot of effort to foster the deal, but no blackmail," said one official.

But the high-profile manner in which the Bonn Government has been advocating the Siemens candidature has raised hackles in France.

### UK minister invited to visit Chernobyl

BY DAVID FISHLICK, SCIENCE EDITOR, IN VIENNA

BRITAIN'S Energy Secretary yesterday called on the International Atomic Energy Agency to produce agreements, understandings, practices and collaboration to guarantee that the world could reap nuclear benefits safely.

Mr Peter Walker, who later revealed that he hoped to accept a private invitation from Moscow to visit Chernobyl, said that the nuclear accident there in April had frightened the world. But, he said, the Soviet Union's ruthless analysis of what went wrong at Chernobyl had enhanced the prospects for safer nuclear energy.

Mr Walker was addressing a special session of the IAEA's general conference devoted to nuclear safety, which formally accepted the expert analysis it organised of the Soviet report on Chernobyl. The ex-

perts summarised the report as being "thorough and professional."

He told ministers from more than 60 countries the Britain offered fullest support to the agency in devising a regime for broad international collaboration on nuclear safety, an aim supported by the Soviet and US delegations. Any serious accident involving military or civil use of nuclear energy would be reported to the IAEA. Britain would also support a binding international regime to provide compensation for nuclear accidents.

Mr Walker made five "essential" proposals which Britain hoped could be implemented in the months ahead:

- Agree and perfect an international warning system of any nuclear accident, based on Chernobyl's lessons;
- Organise the widest exchange of nuclear operating experience, based on the experience of the Chernobyl post-mortem and analysis;
- Work towards a review of all national nuclear regulatory regimes by the IAEA's safety experts;
- Agree international accreditation of national nuclear inspectors;
- Agree a convention on mutual assistance in the event of a nuclear accident.

The minister dismissed any idea that the world could manage without nuclear power. "Cast aside this option and the pressures upon other energy sources would be such as to cause considerable economic upheaval," he said.

Interviewed later, Mr Walker said he had received a private invitation from Mr Boris Sheherbina, Soviet Deputy Prime Minister responsible for nuclear energy, to visit Chernobyl, where three underground reactors would be operational again within a few weeks. He hoped to take up the invitation soon.

Mr Sheherbina had blamed the "complexity of engineers" who, having become accustomed to things never going wrong, began to believe that they never could go wrong, Mr Walker said.

Mr Walker would be happy to have International safety experts examine Britain's reactors, but less happy to have inspection by the four non-nuclear countries of the EEC, which between them accounted for only 5 per cent of the EEC's energy consumption.

### \$ close to competitive level, Volcker says

Continued from Page 1

that it would do enough to boost the Japanese economy.

He pressed the Japanese Government for responding to US concerns. "They have appreciated there is a problem."

"The Germans," he added, "appear to regard every suggestion as an invitation to inflation. The US was also anxious not to take this sort of risk. Our concern is whether or not German growth is sustainable" in 1987, he remarked, adding that both the IMF and the Organisation for Economic Co-operation and Development (OECD) shared fears on this score.

The official was also sharply critical of the failure of Western European governments, including Britain, to pay sufficient attention to their unemployment problems. "I think the UK would do extremely well to have a major tax reform and to attack in a more comprehensive way its unemployment problem," the US official said.

In his comments on Capitol Hill Mr Volcker left no doubt that like

Mr James Baker, the US Treasury Secretary, he is worried that the US's industrial country trading partners may not be responding forcefully enough to the need he sees for them to generate more domestic demand. He was "more concerned about whether (US trading partners) are doing their part on economic growth" than about exchange rates.

"It remains to be seen" whether West Germany was doing enough to stimulate demand. As for Japan, "looking back" it was clear that it had not done enough.

But Mr Volcker also stressed that despite the progress he acknowledged Congress had made in beginning to tackle the US budget deficit more needed to be done.

Asked about the problems the IMF's economic austerity policies create for developing countries, he said: "I'd like to see a little austerity in our budget too."

He sharply rejected suggestions that the US could carry on living on foreign capital.

### Deutsche Bank sets pace with Fiat deal

Continued from Page 1

Earlier this month, for example, the UK's 5 1/2m floating-rate note issue was snapped up without difficulty. Yet different factors come into play when syndicate managers turn to equities. The syndicators need to be sure that end-investors will hold on to the shares, at least for a time, and will not sell them back for a quick profit into the domestic market with destabilising effects on the company's share price.

Mr Michael Altenburg, a managing director of Deutsche Bank Capital Markets in London, says that in the bond market - despite the heightened volatility seen this year - traders usually have a fair idea of where an issue should trade.

In the share market, there are greater uncertainties. On the positive side - and among the selling points used by Deutsche Bank - were the withdrawal of the Libyans as shareholders could boost the potential for Fiat to win US defence contracts; half-year earnings published on Tuesday were better than expected; and the Agnelli group was increasing its commitment to Fiat by taking up the remainder of the 15.2 per cent Libyans stake.

Global distribution of shares is reckoned to be beneficial to issuers because it broadens the shareholder base and thereby, at least in theory, aids the share price. It also avoids the indignation which could occur for such a large issue in a relatively small and illiquid market such as Italy's.

The Fiat deal is novel for the international equity market in one important respect: the shares are being offered in dollars rather than in the home currency of the company concerned.

This was done for several reasons. The Libyans appear to have wanted dollars, and the lead managers had some concern about whether such a large deal could have been done in lire. Investors are thus being invited to take a view not only on Fiat's share price but also on exchange rates.

Deutsche Bank is not discussing the method at which the offering price was arrived at. However, the price of the ordinary shares, at \$11.28, represents nearly a 4 per cent discount to the closing share price in Milan on Tuesday at Lit.600, based on an exchange rate of Lit.414 to the dollar.

Deutsche Bank is also reticent about how it won the deal. Rumours of the Libyans sale had circulated for several months. Deutsche may have had the edge not only because it was alert to them, but because it handled the \$1.5bn placing of 10 per cent of Daimler-Benz which it purchased from the Flick group in December last year. As the Euro-equity market develops, Deutsche appears to have won another large feather in its cap.

while it intended "to continue involvement in the computer business as a partner of Bull and NEC, it would also continue to focus on its core businesses of automation and control and aerospace and defence, where it is a market leader."

Bull officials said last night that the French Government would have to fund any operation to take a stake in Honeywell's information systems business because of the fragile state of the French group's finances.

Bull pointed out that no negotiations had yet taken place with Honeywell on the affair.

A full financial link between Bull, Honeywell and NEC would be logical in view of the group's existing technical marketing ties.

### World Weather

Area	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud
Algeria	27	11	10	26	11	10	26	11	10
Amman	26	11	10	25	11	10	25	11	10
Amsterdam	15	28	10	15	27	10	15	27	10
Ankara	26	11	10	25	11	10	25	11	10
Antwerp	15	28	10	15	27	10	15	27	10
Athens	26	11	10	25	11	10	25	11	10
Bahia	27	11	10	26	11	10	26	11	10
Bangkok	27	11	10	26	11	10	26	11	10
Bombay	27	11	10	26	11	10	26	11	10
Buenos Aires	27	11	10	26	11	10	26	11	10
Calcutta	27	11	10	26	11	10	26	11	10
Cairo	27	11	10	26	11	10	26	11	10
Cardiff	15	28	10	15	27	10	15	27	10
Chennai	27	11	10	26	11	10	26	11	10
Colombo	27	11	10	26	11	10	26	11	10
Copenhagen	15	28	10	15	27	10	15	27	10
Dakar	27	11	10	26	11	10	26	11	10
Dhaka	27	11	10	26	11	10	26	11	10
Dublin	15	28	10	15	27	10	15	27	10
Geneva	15	28	10	15	27	10	15	27	10
Hong Kong	27	11	10	26	11	10	26	11	10
London	15	28	10	15	27	10	15	27	10
Lyons	15	28	10	15	27	10	15	27	10
Madras	27	11	10	26	11	10	26	11	10
Manila	27	11	10	26	11	10	26	11	10
Medan	27	11	10	26	11	10	26	11	10
Mumbai	27	11	10	26	11	10	26	11	10
Nairobi	27	11	10	26	11	10	26	11	10
Paris	15	28	10	15	27	10	15	27	10
Rangoon	27	11	10	26	11	10	26	11	10
Reykjavik	15	28	10	15	27	10	15	27	10
Rome	27	11	10	26	11	10	26	11	10
Singapore	27	11	10	26	11	10	26	11	10
Sourabaya	27	11	10	26	11	10	26	11	10
Taipei	27	11	10	26	11	10	26	11	10
Tokyo	27	11	10	26	11	10	26	11	10
Yokohama	27	11	10	26	11	10	26	11	10

### Honeywell in venture bid

Continued from Page 1

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Lloyd Management

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New Federal Accounting Standards Board head

BY OUR FINANCIAL STAFF

MR DENNIS R. BERESFORD is chairman of the US Federal Accounting Standards Board from January 1. Mr Beresford, who takes on a five-year term as the head of the private sector body which lays down standards of financial reporting for businesses and non-profit organisations, is national director of accounting standards for Ernst & Whinney, the US-based international accountants. Mr Beresford is to take over

from Mr Donald J. Kirk, chairman since 1978, and a member of the Board since it was set up in 1973, who has had to retire from the post under the background constitution of FASB.

The appointment of Mr Beresford is made by the Financial Accounting Foundation, the board of which is responsible for the appointment of members of FASB and of the Government Accounting Standards Board, which puts forward reporting standards for

state and local government bodies. Members of FASB serve on a full-time basis, and must cut their earlier connections while on the board.

Mr Beresford is a former chairman of the Accounting Standards executive committee of the American Institute of Certified Public Accountants, and a member of the Board's advisory task force on accounting for income taxes and timely financial guidance.

Allstate Insurance elects chief

BY OUR FINANCIAL STAFF

SEARS ROEBUCK and Company, the diversified Chicago-based retailing, insurance and financial services concern, has appointed Mr Richard J. Haayen, 62, chairman and chief executive of its Allstate Insurance Group offshoot, with effect from October 8.

Mr Haayen succeeds Mr Donald F. Craib, Jr, 61, who is to retire. Mr Wayne E. Hedden, 52, is to succeed Mr Haayen as president and share operating duties. Mr Hedden, has been Allstate's vice-chairman, treasurer and chief financial officer.

Mr Haayen joined Allstate in 1981 as an underwriter, becoming a vice president in the home office in 1989, and president and chief operating officer in 1982.

Air Products chairman

AIR PRODUCTS & Chemicals, the industrial gases, consumer and agricultural chemicals concern based in Pennsylvania, has appointed Mr Dexter F. Baker, 59, chairman and chief executive from December 1, to succeed Mr Edward Donley, 65 in November, who is to retire.

Mr Baker is currently president and chief operating officer. He is to announce who is to succeed him in these posts on taking on his new role.

Banco Zaragozano recruits former top central banker

BY DAVID WHITE IN MADRID

BANCO ZARAGOZANO, the Aragon-based bank, has elected Mr Jose Ramon Alvarez Rendueles as chairman. Mr

the late seventies and early eighties.

The appointment ends widespread speculation about the 46-year-old Mr Alvarez Rendueles' future in the private banking sector, which he is joining after the statutory two-year gap following the end of his tenure at the central bank.

The youngest-ever Bank of Spain Governor, he held the post from 1978 to 1984, under both Centrist and Socialist governments. Since leaving his board appointments have included the chairmanship of Productes Financiers, the Italian tyre group's Spanish subsidiary, and the vice-chairmanship of Hispano Olivetti, the offshoot of the Italian office equipment concern.

Banco Zaragozano—interests of which include Miami National Bank in the US—is one of the few smaller banks to have survived the banking crisis in Spain, but has been through a period of flat profits. Mr Alvarez Rendueles succeeds Mr Moises Calvo Pardo, who held the job for 21 years, and is retiring at the age of 86. Last year the bank took on Mr Sergio Garcia-Orcyena, from Algemeene Bank Nederland as managing director.



Mr Jose Ramon Alvarez Rendueles, whose appointment ends speculation on the private banking future of the former central bank governor. Alvarez Rendueles was governor of the Bank of Spain, during the series of bank collapses of

Restructuring at Credit Suisse

BY JOHN WICKS IN ZURICH

CREDIT SUISSE, of Zurich, one of the Big Three Swiss banks, is to expand its executive board by the appointment of six new general managers as of January 1. After the retirement of Dr Hans R. Frey on March 28 the top management will consist of 13 general managers compared with eight at present.

The appointment of the additional general managers takes place at the same time as the completion of a management restructuring programme launched in 1983. The main changes on January 1 will be

the linking of the domestic and foreign credit departments and the formation of a finance/investment banking department.

Mr Rainer Gut, the board chairman, says this will bring the bank's structure in line with current business patterns and improve the bank's effectiveness, at the same time dividing the load of additional management responsibility.

Of the new members, Dr Rudolf W. Hug and Dr Klaus W. Jenny will join the management of the commercial banking division. Another two of the newly-

appointed general managers will go to the finance and investment banking division.

These are Dr Hans Geiger and Dr Hans-Joerg Rudloff. Dr Rudloff, who is today deputy chairman of Credit Suisse First Boston, will stay in London and co-ordinate international capital-market activities between this company and the bank.

Elsewhere, Mr Hans Peter Sorg will have managerial responsibilities in the field of investments and deposit acquisition, while Dr Roland Rasi, will become a general manager in the logistics division.

Accountancy Appointments

FINANCIAL ACCOUNTANT

Salary neg to c£26,000 + benefits North West

Girobank plc is an established UK Clearing Bank with a substantial growth record in both the corporate and personal banking markets. The bank has an annual income of £300m and employs over 8000 staff.

We are seeking to appoint a Financial Accountant to be responsible for the day to day financial accounting activities of the bank, both within its main processing centre at Bootle, Merseyside and its London based banking/treasury operations. Reporting to the Chief Accountant major responsibilities include the production of monthly and statutory financial accounts, Bank of England returns and project evaluations.

Candidates for this position will be able to demonstrate strong skills and experience in senior financial management, preferably gained in the financial services sector. You will be a qualified accountant (ACCA/ACA) preferably aged in your 30's.

You will be used to working in a demanding environment and have had experience of working with sophisticated computer systems. A good working-

knowledge of taxation matters would be an advantage. Commencing salary is negotiable to £26,000; further performance related salary progression is possible. Benefits are in keeping with the importance of this position and with the practice of leading commercial organisations. Assistance with relocation to within reasonable daily commuting distance of the Bootle base will be provided where necessary. The position requires frequent travel to London.

Please reply in writing outlining career, salary progression and how your skills and experience match the requirements of the job to: Peter Farrer, Head of Management Development, Girobank plc, Bridge Road, BOOTLE, Merseyside G11 0AA.



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For consultant positions, candidates will be qualified accountants, aged over 28, with an honours degree, who can demonstrate proven achievement in industry or commerce. Experience must include responsibility for systems development as well as line management in the finance function. Personal qualities will include the ability to communicate clearly both orally and in

writing. Previous overseas experience would be an advantage but is not essential.

For analyst positions we are interested in hearing from less experienced people over 26 who otherwise meet the profile indicated above.

We offer outstanding opportunities to broaden your experience in a wide variety of industries and to work with stimulating colleagues from a number of disciplines. The salary and benefits package is generous and the additional allowances granted on longer overseas assignments provide considerable opportunities for saving. There are also excellent promotion opportunities within Peat Marwick for those who wish to pursue a career in consultancy.

If you are interested in joining our consultancy practice, please write in confidence, enclosing a brief summary of your qualifications and experience and quoting reference FM/SEP6 to M. J. H. Cony.



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This is a first class opportunity for a commercially minded accountant to contribute to this fast moving market orientated business and would be an ideal career move towards general management or consultancy.

Candidates should be qualified accountants from a professional or commercial background with experience of well managed groups of companies and of computerised systems. A high level of personal skills will be required to ensure that recommendations are implemented.

Interested applicants for this challenging position should send concise details including current salary and daytime telephone number, quoting reference S2019 to W S Gillard, Executive Selection Division.



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This is a high profile position with real scope for the appointed person to become operational head of the London Office. It will appeal to an ambitious financial manager with superior technical and organisational skills and the energy, commitment and enthusiasm necessary to succeed in this challenging and dynamic working environment.

Interested persons should write to Don Leslie, adviser to the company, at the address below enclosing a career history. Alternatively, he may be contacted on (01) 831 2288 (day) or (01) 354 5229 (evenings and weekends). Naturally, all responses will be treated in strictest confidence.

Gabriel Duffy Consultancy Financial Selection and Search, 31 Southampton Row, London WC1B 5JH

Hoggett Bowers Executive Search and Selection Consultants

Financial Director Luxury Consumer Goods North Manchester

c£20,000, Car

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Candidates should be chartered accountants, preferably ACA, and have several years experience in a senior accountancy role in a manufacturing environment with hands on experience of computer operation and development. Knowledge of retail and import and export procedures would be an advantage. Excellent benefits including relocation will be offered to the right candidate.

S.A. Livens, Ref: 25318/FT. Male or female candidates should telephone in confidence for a Personal History Form, 061-832 3500, Hoggett Bowers plc, St. John's Court, 78 Garside Street, MANCHESTER, M3 3EL.

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Dynamic retail fashion chain requires a self-motivated Financial Controller to work closely with the Managing Director and General Manager.

The position is a senior appointment within the Company and responsibilities will involve the installation of improved computer applications, supervision of the account and stock control departments plus the production of timely management information.

The successful applicant will be aged between 28-40. Salary package is commensurate with experience but it is unlikely that any applicant now earning less than £20,000 p.a. would have the relevant qualities. Previous retail experience is a distinct advantage.

Write Box A0281, Financial Times 10 Cannon Street, London EC4P 4BY



# Accountancy Appointments



## EUROPEAN FINANCIAL CONTROLLER

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BMC Software Inc. is a young but rapidly expanding company which develops and markets IBM mainframe system software enhancement products. Sales have doubled annually in recent years and this growth is planned to continue. Clients include many multinational corporations, leading banks and financial institutions.

In recent years, BMC Software has established subsidiaries in Germany, UK and Italy. A qualified accountant, preferably chartered, is now required for the position of European Financial Controller who will assume responsibility for all aspects of the finance and accounting functions of the current European subsidiaries and

for future planned locations.

Candidates should have previous exposure in an international headquarters environment and have experience in foreign currency management, budget planning and taxation. Excellent communication skills and energy and enthusiasm are essential in order to adapt successfully to this rapidly expanding, marketing orientated environment.

The remuneration package, which is negotiable, includes particularly attractive benefits.

Please write in confidence enclosing career details and quoting reference B7218/L to Valerie Fairbank, Executive Selection Division.



Peat, Marwick, Mitchell & Co.,  
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

## Deputy Chief Internal Auditor

London c. £30,000 + Car + Benefits

Internal Audit within British Telecom plays a major role in reviewing and reporting on adherence to company policies, plans and procedures.

Reflecting the business environment in which the company operates following liberalisation and privatisation, internal audit is a corporate function responsible to the Deputy Chairman and Chief Finance Officer, with a current staff of nearly 200 people based in London and 6 provincial locations. All business units within the Group are subject to regular internal audit review. Future developments are likely to feature audit reviews of overseas activities, newly created subsidiary companies and joint ventures, a widening of the audit role into operational auditing, and the application of CAAs on a wide scale.

Following a recent promotion, we invite applications for the post of Deputy Chief Internal Auditor, who will be required to help formulate Audit's role, organisation and methodologies to meet the demands of

the next decade. He or she will have specific responsibility for the preparation and subsequent monitoring of the Annual Audit Plan and for quality control.

Candidates must have considerable experience of senior level in internal audit. Strengths in organisational and management skills are essential. In depth experience of data processing and/or computer auditing is highly desirable. There will be considerable travel to all parts of the UK and occasional visits overseas.

To apply please send a comprehensive CV to Ian Hallett, Management Recruitment Unit, British Telecom, Room 26/48, Euston Tower, 266 Euston Road, London NW1 3DG.

Initial interviews are likely to be held in week commencing, 27 October 1986.

Further information can be obtained if desired from the Chief Internal Auditor, Alan Legg, on 01-356 4862 (office) or 0276 23864 (home).

British TELECOM

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## ACCOUNTANCY APPOINTMENTS

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Our client is a highly successful, c£200m turnover subsidiary of a major acquisitive group, operating in competitive *finng* sectors. Manufacturing a range of household name products, the company is a major supplier within its markets and employs a substantial workforce throughout the UK.

As Chief Management Accountant, reporting to the Finance Director you will have responsibility for a sizeable accounting team. The role will encompass the co-ordination and control of all aspects of the management accounting function including statutory responsibilities, with particular emphasis on sound financial input to the commercial decision-making process. Liaising closely with Directors and senior managers, your duties will include advising on the financial implications of capital investment and product development; planning and forecasting; and the

development of management information systems.

Aged 30-35, you will be a qualified accountant probably a graduate, and have gained at least 4 years' p.q.c., in commerce, preferably in an *finng* environment. Previous exposure to sophisticated computer based systems in a progressive multi-site organisation is important. In addition to familiarity with strategic planning and business analysis techniques, you leadership skills and commercial acumen must be self evident. Above all, you will be expected to make a significant contribution to the strategic, commercial and operational management of the business. There are real prospects for career development within this major group.

Interested applicants should write to Barry Ollier ACA, Executive Division, enclosing a c.v. and daytime telephone number, at 39-41 Parker Street, London WC2B 5LH, quoting ref. 349.

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Our clients are substantial, long-established and successful UK gas distribution, civil engineering and building contractors who also export their specialist technology extensively overseas. Growth is accelerating and they now need a Financial Director Designate, who will maintain tight control over the operation and take responsibility for the financial and administrative aspects of the organisation's expansion.

The successful candidate will be at least 30 years old and a well-qualified accountant. Experience must include the creation of financial strategy, a period in the contracting industry, and the organisation, installation and development of computerised management information and control systems.

We seek a persuasive, practical performer who is especially able to contribute to the needs of a growing organisation, and there will be ample room to grow with the company. Assistance will be given with relocation expenses to one of the pleasant parts of the country.

Letters of application, together with CV, salary progression and any other relevant data should be sent without delay to the Managing Director, Performance Management Limited, 8th Floor, Peter House, St. Peter's Square, Manchester, M1 5BB, quoting ref. P117.



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## Financial Accountant

North London

This is a challenging opportunity to make a positive contribution to the improvement in the financial reporting of an autonomous unit of a major UK Group.

The company has a turnover in excess of £15 million, and supplies consumables to both the Industrial and FMCG markets.

A qualified accountant is required to manage a busy accounts department (all ledgers and payrolls) and be responsible for the timely production of financial reports and forecasts, which will include monthly balance sheets, profit and loss accounts and cash-flow statements.

Candidates should have previous experience of managing staff and will also be required to make a positive contribution to the improvement and development of computerised accounting systems.

Reporting direct to the Financial Director, the successful applicant, who is unlikely to be currently earning less than £14,500, can expect the usual benefits of working for a subsidiary of an international Group.

Please write with a full CV, including details of current remuneration. These will be forwarded direct to our client. List separately those companies to whom your details should not be sent. Matthew Payne ref. NP/5/B.

HAY-MSL Selection and Advertising Limited,  
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Offices in Europe, the Americas, Australia and New Zealand.

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CONFIDENTIAL ADVERTISING

## FINANCIAL DIRECTOR

BELFAST c. £20,000 + CAR

An aggressive qualified Accountant aged around 35 is required to squeeze improved results out of a two-site organisation. RFD Limited is one of the foremost companies in the design and construction of inflatable survival equipment, its equipment being used worldwide on aircraft and ships. All manufacturing is currently being concentrated in Belfast, leaving technical and sales in the London area. This £10 million turnover company is part of Wardle Storeys PLC, itself regarded by the City as growth orientated.

Excellent career opportunities exist for an individual able to demonstrate his/her mastery of financial controls both in technique and application. Already successful in the current job, with at least five years in industry, the individual must now be looking for a bigger "stage" to develop their career. The job is located in the Derry area of Belfast and reasonable relocation costs will be met. Initial salary negotiable around £20,000 pa. Two-litre car and other benefits provided.

Please write in confidence, marked "Private and Confidential," to:

The Managing Director, Mr. J. West

RFD LIMITED

66 Cotteshall Lane, Godalming, Surrey GU7 1LH  
or telephone: Godalming (04868) 4122

## FINANCIAL CONTROLLER (& Company Secretary)

£22,000 package Hertfordshire

The company is a successful full service creative advertising agency providing a comprehensive service to well-known high profile clients. They employ 35 people and turnover is £2.75 million with good profits.

An opportunity has arisen following the restructuring of the Board, for a Financial Controller/Company Secretary. This is a new appointment and the successful candidate will report directly to the Managing Director. The challenge here is to develop effective financial controls and procedures and establish the company secretarial function. The appointee will also be responsible for the personnel and general office functions. Existing procedures have grown up with the company and this appointment will, for the first time, ensure co-ordination and development of them under a sole full-time financial executive.

The successful candidate will probably be aged 30 to 40 years, with demonstrable achievements in establishing and developing the finance function virtually from scratch. Experience in controlling the personnel and general office functions is also desired. The ideal qualification will be F.C.A., F.C.C.A. or F.C.I.S.

The post carries a salary of circa £20,000, a 2 litre car, four weeks annual holiday and the usual company benefits. There are excellent prospects for promotion to the Board and an equity share in due course.

For further information please telephone Don MacLean on 0908 678114 during office hours or at home on 0494 782042. Alternatively send your CV to him at Role Management Limited, Midsummer House, 435 Midsummer Boulevard, Central Milton Keynes MK9 3PH.

Role Management

Jonathan Wren  
SYDNEY LONDON HONG KONG

## MERCHANT BANKING ACCOUNTANTS - NEWLY QUALIFIED TO £18,000

Two of our clients, both major British merchant banks, are seeking recently qualified, graduate ACA's from the 'big 8', aged 25 to 27.

The first position is in the audit department and our client requires audit experience. The post will lead on to operational banking in 2-3 years time, in corporate finance or lending.

The second is for a management accountant in the treasury area, researching on foreign exchange exposure and liquidity exposure, and developing internal management reporting procedures. The very competitive salary would be enhanced by a bonus scheme and other normal banking benefits, including mortgage. Both positions offer an excellent route into banking with well known organisations. Contact Mark Forrester or Karyn Rutherford.

Jonathan Wren  
Recruitment Consultants

No. 1 New Street, London EC2M 4TP. Tel: 01-623 1266



# Accountancy Appointments

## Plant Financial Controllers (2)

— Engineering

Bedfordshire and Avon £19,000 + car

Our client, the British subsidiary of a multi-national operation, manufacture and market motor vehicle parts which are distributed throughout Europe and has a turnover in excess of £50m in the UK.

Opportunities have occurred for Financial Controllers in two of their manufacturing plants, one in Bedfordshire and one in Avon. Both positions form part of the plant management team providing a total management accounting service to the site with emphasis on cost control and improvement.

The successful candidates will be aged 30 to 40 years, ACMA, with at least 8 years experience at a senior level in the engineering industry and with a thorough understanding of engineering manufacturing processes.

Attractive remuneration packages are offered with pension, life assurance, car and relocation expenses. Please telephone for an application form or send C.V. to John Cole.

**Helrick Matthews** Ltd. Cathedral House, 5 Beacon Street, LICHFIELD, Staffs. WS15 7AA. Telephone: 0543 254454

## Capital Expenditure Controller

Berks

£18,000 + Substantial Bonus + Car

Our client is a £330m major subsidiary of a diverse energy group operating in the UK through a regional/national network. This newly created position reports to the Financial Controller within the central finance function.

The role involves evaluating and controlling all capital investment projects with a strong emphasis on presenting proposals that are cost effective and beneficial.

The successful candidate must have a strong personality and good communication skills together with a numerate and logical mind.

The benefits are excellent and include non-contributory pension, fully expensed car and relocation expenses where appropriate. Please write enclosing full resume quoting Ref 113 to: Nigel Hopkins, FCA, 97 Jermyn Street, London SW1Y 6JE.

**Cartwright Hopkins**

FINANCIAL SELECTION AND SEARCH

## FINANCIAL CONTROLLER

WARRINGTON

Our client is a rapidly growing business with established and profitable high street outlets selling and renting consumer electronic equipment. Recent expansion has involved moving into both the office equipment and business communications markets.

Their current success has created a need for a dynamic, progressive and experienced person who can run the finance function and take an important role in future growth. The successful candidate, aged

between 30 and 40, will be a self starter, capable of hard work and progressive by nature. Membership of an accountancy body is required, along with experience of a fast growing business, ideally in either the retail, electronics or telecommunications industries.

Salary and benefits are excellent for the right person who can look forward to promotion to the board of directors. If you think you can meet the challenge of this exciting, new opportunity then write in confidence to: John Calvert, Executive Selection Division.

**PEAT MARWICK**

Peat, Marwick, Mitchell & Co., Century House, 7 Tib Lane, Manchester M2 6DS.

## BBC APPOINTMENTS

**HEAD OF FINANCE**  
North East Region

The BBC's North East Region has recently been established to bring together and develop BBC Broadcasting and production resources for both television and radio within an area which extends east of the Pennines, from the Scottish Border to The Wash. The newly created post of Head of Finance will be a key appointment to the Regional Management Team, based in Leeds. As the financial procedures for the new Region have yet to be established, this is an opportunity for a dynamic, ambitious accountant to join a new operation at its formation.

You will advise on, and monitor, the financial implications of all proposals and development plans. The development of financial control systems, budget forecasting and allocation and the provision of an effective management accounting service will all be important aspects of your responsibilities. A professional accountancy qualification will need to be complemented by broad experience, at a senior level, in the key areas of responsibility of this challenging role.

An informed interest in broadcasting would be a distinct advantage. Salary will be in a range £15,716—£20,406. (Ref. 2832/F)

**MANAGEMENT ACCOUNTANT**  
Central London

The world of the BBC is large and varied. As a member of one of our multi-discipline activity review teams, you would play a vital role in the assessment of the effective and efficient use of resources. Additionally, you will be involved in a range of special projects.

A young, qualified (ideally ACMA) accountant, probably aged around 30, you should have the ability to contribute towards the achievement of these objectives. Salary: £13,194—£16,796. (Ref. 2827/F)

We are an equal opportunities employer

Relocation expenses considered. Contact us immediately for application form and further details (quoting appropriate ref.), BBC Appointments, London W1A 1AA, Tel. 01-827 5798.

## A Strategic Management Role in Treasury and Planning

Thames Valley

£28,000 + Car

Our client is one of the largest distributors of computer equipment and support services in the U.K. The company has experienced a period of restructure and reorganisation and is committed to long term profitability and market penetration.

An exciting opportunity has arisen for a treasury specialist to join the newly appointed senior management team. Particular emphasis will be placed on funding and cash management. Candidates will be graduates, aged mid 30's with an accountancy qualification and/or MBA. Strong planning skills gained in an international environment together with high intellectual ability will enable you to recognise business opportunities and to

develop strategic long term plans in this pro-active commercial environment. Recent exposure to acquisition analysis in a fast moving business sector would be advantageous.

This is a unique and challenging position demanding a high level of commitment and personal presence. The remuneration package will include a high starting salary and attractive fringe benefits with the possibility of future share options.

Interested applicants should write to Andrew Sales FCCA, Executive Division, enclosing a comprehensive C.V., and daytime telephone number, at 39-41 Parker Street, London WC2B 5LH quoting ref: 347.

**MP**

**Michael Page Partnership**

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

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## Challenging New Appointment With Successful & Rapidly Expanding 'Hi-Tech' Group

### MANAGER-FINANCIAL ACCOUNTING

Camberley, Surrey. c £22,000 + car + generous stock purchase scheme

In only 4 years, this dynamic US company has successfully developed an outstanding range of high-performance computer-based products, regarded as the world leaders in their field. The Company's placing of shares on the US market earlier this year marks the start of the next phase in its corporate development.

With plans for a substantial growth in UK turnover, they now wish to strengthen the financial management team by the appointment of an experienced young accountant as Manager - Financial Accounting.

Based in their modern headquarters and reporting directly to the UK Financial Controller you will be fully responsible for the development, control and operations of the Company's financial accounting function, the quality and accuracy of financial reports and accounts prepared to tight deadlines,

and the development and direction of an expanding accounting team.

Your brief will also include the development of enhanced computer-based accounting systems to meet the demands of this growing company, and therefore candidates, who will be qualified accountants, probably aged 28-36, will have had experience of sophisticated computer systems, together with evidence of excellent people-management and technical accounting skills, gained in a progressive, fast-moving, and possibly international business environment.

This important appointment commands a top salary and benefits package, and offers significant career prospects with the Company's UK or European operations. For a detailed and confidential discussion call Neil Wax on 01-387 5400 (out of hours 0923 43033) or write to him at:

**FINANCIAL SELECTION SERVICES**

DRAYTON HOUSE, GORDON STREET, BLOOMSBURY, LONDON WC1H 0AN TELEPHONE: 01-387 5400

## Profitable & Progressive f.m.c.g. Group Seek An Accomplished Professional As

### FINANCIAL PLANNING MANAGER

Essex, close to M11 to £25,000 + executive car + substantial benefits

Our client is the U.K. sales and marketing operation of a major f.m.c.g. group and amongst the market leaders in this highly competitive field. They are committed to a policy of continued growth through both acquisition and the introduction of further brands to complement their existing range of quality "household name products".

Strong financial management is a key factor underpinning the Company's success and particular emphasis is placed upon financial planning and control. As the Financial Planning Manager you will perform a key role providing input to strategic decision making for the sales and marketing and Head Office functions, and, as a member of the management committee it is expected that you will make a substantial impact towards improving operational performance. Your primary responsibilities will be to co-ordinate the

planning function involving the preparation of financial and corporate plans, the development of an integrated financial information system for the sales and marketing functions and the presentation of meaningful financial reports.

We would welcome applications from ambitious commercially minded accountants (likely to be aged 30-35) who can demonstrate a lively manner together with the commitment to succeed in a demanding and stimulating environment.

A generous benefit package will be available including relocation where necessary. For a detailed and confidential discussion call Paul Goodman, consultant to the company, on 01-387 5400 (out of hours on 01-354 5242) or write with full career details to:

**FINANCIAL SELECTION SERVICES**

DRAYTON HOUSE, GORDON STREET, BLOOMSBURY, LONDON WC1H 0AN TELEPHONE: 01-387 5400

## FINANCIAL CONTROLLER

The INTERKILN Group, an International Organisation specialising in ceramic projects mainly in developing countries, is seeking to strengthen its financial management team by the appointment of a Financial Controller to take responsibility for the Financial and Company Secretarial affairs of the Group.

Duties will include the preparation of statutory and management accounts and the development of financial control systems in the U.K. and Overseas Companies. Candidates should be qualified accountants (CMA/CCA) in their 30s and should have relevant practical commercial experience.

We seek a tough character with the ability and initiative to make an impact in a rapidly expanding business. The position is based in London but will require regular travel to the Group's overseas locations. Remuneration £20K to £25K plus a company car and the usual benefits.

Interkiln is a progressive group and is uniquely poised to offer excellent career development prospects to the right person.

Apply in confidence with detailed C.V. to: INTERKILN ENGINEERING LIMITED 13-17 Long Lane, London EC1A 9PN

### CHARTERED ACCOUNTANTS

c £17,500-225,000 + car

Are you a recently qualified accountant or finalist looking for a new career? We offer a wide variety of excellent positions available in small to medium-sized companies, and diversity of other blue chip companies. We are ideally placed to fit your job requirements.

Our service is personal, professional and completely confidential. We may have just what you've been looking for, so why not ring us today for an appointment or simply send us your CV. Ref: CA/248

### COMPUTER AUDITOR c £20,000

The Merchant Banking arm of a major international banking group based in the City seeks a Qualified Accountant to join their Computer Audit Department. Ref: RC/250

OPERATION REVIEW c £20,000 An exciting opportunity for a Qualified Accountant to join this dynamic manufacturing and services group located East of Berkshire. Duties will include Financial and Operational Accounts review throughout their European and worldwide offices. Line management position after 2 years. Ref: SB/570

ACCOUNTANCY ASSOCIATES LIMITED temp./perm. recruitment consultants

5 VIGO STREET LONDON W1X 1AH TELEPHONE 01-439 3387 TELEX 27788

## Young Group Financial Accountant

Develop your career within this international group of companies

£ negotiable London - West End

Our client can rightly claim to be one of the world's leading international companies in its spheres of operation, with a turnover in excess of £400 million and over 20,000 employees in more than 100 locations worldwide.

Promotion has created this need for a young (mid/late 20's) qualified accountant to join a small team at Group Head Office. Your initial appointment as Group Financial Accountant will include financial reporting involving contact with overseas subsidiaries, enhancement of computer systems and ad hoc projects for the Board.

You will need to display well rounded professional and personal qualities in working to tight deadlines within an informal environment.

Career prospects within this growth orientated and forward-looking organisation are exceptionally good.

Starting salary is negotiable and will not be a problem for the right candidate. The benefit package includes pension, free lunches and BUPA.

If you are interested in this worthwhile opportunity, please write—in confidence—to Philip Bainbridge, Selection Consultant, ref. B.35028.

HAY-MSL Selection and Advertising Limited, 52 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australia and Asia Pacific.

**HAY-MSL**

FINANCIAL SERVICES

## Finance Specialists looking for a career in international banking

... key development opportunities with a sector leader

With a reputation for being innovative and forward thinking our client is recognised as being a key player within the rapidly changing and intensely competitive financial services sector.

Their mission is to recruit a small number of high calibre finance professionals who would undertake a familiarisation programme covering all financial management areas within the banking operations and to be based at their prestige Head Office on the south coast.

These positions are seen as development roles and the successful candidates should demonstrate the potential and ability for promotion into more senior positions within the finance function or other areas of the bank either in the UK or overseas within 18 months to 2 years.

Make no mistake these are rare, first class career opportunities and will appeal to ambitious, commercially aware qualified accountants.

Package c.£20k including normal banking perks. Please write in confidence with full career details to Philip Bainbridge, Selection Consultant, ref. B. 35024.

HAY-MSL Selection and Advertising Limited, 52 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australia and Asia Pacific.

**HAY-MSL**

FINANCIAL SERVICES



# Accountancy Appointments

## HEAD OF FUNCTION

Neg. around £25,000 plus car and benefits

Our client, a U.K. owned company based in S.W. England with an unrivalled reputation in high technology capital equipment, is seeking a man or woman to join the small central staff, initially to head up the Internal Audit function, prior to taking up a senior line finance job.

In addition to a first class background in and recent experience of operational audit, candidates must have had sound experience of financial control in a demanding manufacturing environment. It is unlikely therefore that those under 30 will have had sufficient experience to be considered.

A professional accounting qualification is essential.

As part of the attractive salary and benefits package, assistance with relocation will be offered where appropriate.

Applications including brief CV and details of current salary should be sent to Max Emmons quoting CRS 453, Lockyer, Bradshaw & Wilson Limited, 39-41 Parker Street, London WC2B 5LH.

List separately any companies who should not receive your application.

**LBW**

LOCKYER, BRADSHAW & WILSON LIMITED  
A member of Addison Consultancy Group PLC

## ACCOUNTING FOR THE FUTURE

Now you have qualified, you can turn your mind to planning your career and considering all the options now available to you....

As part of your decision-making process, we can help you to identify and capitalize on your strengths, whilst fully utilising your professional qualification.

We are specialists in the field of merchant and international banking and in these areas we can offer you the choice of a wide range of stimulating opportunities, such as the following:-

- Risk Management — Investment Banking to £18,000
- Corporate Finance — U.K. Merchant Banking c. £18,500
- New Product Analysis — International Capital Markets to £18,000
- New Products Accounting — Swaps, Bonds & Treasury to £19,000

For further information or for general career advice, please contact Felicity Hoher on 01-606 1706

Anderson, Squires Ltd., Bank Recruitment Specialists, 127 Cheapside, London EC2V 6BU **Anderson, Squires**

## General Appointments

Appear every WEDNESDAY

## Accountancy Appointments

Appear every THURSDAY

Louise Hunter 01-248 4864

Jane Liversidge 01-248 5205

Daniel Berry 01-248 4782

## Financial Planning Manager Commercially Minded Accountant/MBA

Age 28-33 to c.£30,000 + Bonus + Car



Our client is the UK operation of a 'household name' consumer services company and a market leader in its industry. The Company has a reputation for aggressive and successful 'financially driven' management, its finance function playing a more significant role in the overall business management than in the case in many other organisations. An energetic and commercially-minded individual is sought to manage and further develop the financial planning and analysis function. Reporting to the Financial Director and supported by a small team within a highly competent department, this individual will form a key part of the senior management team. Responsibilities involve assisting operations management in the preparation of annual and long-term plans, monitoring and critically appraising operating results, producing forecasts of performance, and proposing and implementing profit improvement plans to take advantage of business opportunities identified.

This is a highly visible and 'operational' finance role and provides for high exposure to operations management, requiring a strong presence not only at headquarters but also in the field. Promotion to a more senior management appointment, either within the UK, one of the European operations or at Group level (based in the UK), is a strong possibility in 2 to 3 years. Candidates will be qualified accountants or MBAs with experience of financial planning or analysis gained in a disciplined environment; previous management and systems development experience would be an advantage. Above all, the requirement is for a strong and persuasive personality combined with good communication skills. The post is based in West London and, if required, a relocation package is available. Interested individuals should preferably telephone Henry Chapman BA, MBA, FCA, or write enclosing a CV and salary details, to: Financial Management Selection Limited, 21 Cook Street, London W1X 1BB. (Tel: 01-439 6911)

Financial Management Selection

## FINANCIAL MANAGERS

c£18,000 +2L Car

Our Client, a major international company, has several manufacturing units throughout the UK and as a result of recent and further planned expansion is strengthening its finance team at a number of locations. The units are profit centres and each Financial Manager will report to a Managing Director and will have responsibility for the overall management and control of the company's financial resources. Ideally aged 28-32 years, qualified candidates must be commercially orientated and able to demonstrate 2-3 years experience of financial management within a manufacturing environment. A sound knowledge of computer systems is required. Salary will be as indicated and a company car will be provided together with pension, BUPA and other benefits associated with a major organisation. Career development opportunities are substantial.

Interested candidates should contact Adrian Taylor, advisor to the client, in strict confidence, quoting Ref. No. 5203 at: The Jackson Taylor Partnership Limited, Hibel House, 2 Hibel Road, Macclesfield, Cheshire SK10 2AB, Tel: 0625 618327 (24 hours).

**THE JACKSON TAYLOR PARTNERSHIP**  
International Personnel Consultants

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## Newly Qualified ACAs £20K-£30K

### Capital Market Support

Leading US Investment Bank requires bright ambitious accountants to work alongside traders. Positions in London, Germany and Switzerland.

### Venture Capital

Newly qualified, commercially aware ACA to work in a small and very successful team of entrepreneurs.

### Corporate Finance

High calibre ACAs to join a mergers and acquisitions department of a major UK Merchant Bank. "Special" work experience and a legal background a bonus.

Swiss corporate looking for deal orientated accountant. Must be self reliant and capable of working under pressure. Preferably with experience in industry.

### Group Financial Control

Major UK Merchant Bank requires enthusiastic accountant willing to become involved in the Bank's business. The job will include advisory work and accounting for new instruments.

For further details please write or telephone in strictest confidence quoting ref: SM1560 to:-

Rochester Recruitment Limited

25A College Hill London EC2A 2EP Telephone: 01-248 8346 (0932 220151 Exps)

## Hoggett Bowers

Executive Search and Selection Consultants

### Costing Manager

Major British based Public Company North London c£20,000, Fully Expensed Quality Car

This major consumer electronics company has recently undergone a successful major restructuring and investment programme. This has created an excellent opportunity for an able qualified professional to join the finance department at a senior management level.

Together with significant man-management responsibility the key tasks will include the effective day to day management and future development of a fully computerised costing and stock control system, cost reporting and estimating.

A role of critical importance to the future success of the company which will demand the highest of standards and business ability. Candidates aged 28-40 must be qualified accountants who ideally will have already had man-management experience.

Big company benefits are offered together with excellent career prospects.

Male and female candidates should submit in confidence a comprehensive cv or telephone for a Personal History Form to M. Gould, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852, quoting Ref: 21064/FT.

## New York

Binder Dijkar Otte & Co., international accountants, have vacancies for permanent and temporary audit staff in their New York City office.

These positions will interest candidates with one to two years' post-qualification experience and who are able to transfer by December 1, 1986. Temporary positions must be for a minimum of two years.

Assistance will be given with visa procedures.

For further details please write with a full CV and daytime telephone number to:

Miss J Cook, BDO, 8 St Bride Street, London, EC4A 4DA.

**BDO**  
Binder Dijkar Otte & Co.

## The British Printing & Communication Corporation plc

### YOUNG FINANCE EXECUTIVES

Following its sustained growth over the past five years, BPGC is now seeking to recruit several outstanding young Financial Executives to play an active part in the continuing expansion of its operations. Vacancies exist in London, the Home Counties and other locations in the UK.

Able, ambitious, well qualified accountants aged 26-32, who can meet the demanding standards required, are invited to apply. You must possess strong communication and leadership skills, a well developed commercial aptitude, sound experience in the development of computer systems and above all the capacity to enjoy a pressurised but stimulating environment. An attractive starting salary will be offered to suitable candidates.

If you are sure that you have the qualities necessary to succeed with BPGC write to D. E. SHRIBMAN as advisor to the company stating how you meet the requirements and enclosing a curriculum vitae, details of current earnings and daytime telephone number.

## Gabriel Duffy Consultancy

### Planned Maintenance Financial Controller (FINANCIAL DIRECTOR DESIGNATE)

PLANNED MAINTENANCE with a £12 million turnover, is the country's largest independent mechanical and electrical maintenance company, and is recognised as a leader in its field.

Due to continued growth and the need for greater management information, it has been decided to appoint a Financial Controller. Based at the group Head Office in South West London, the successful applicant will work closely with the board and divisional management, in the production of regular forecasts and reports and the development and implementation of new management information systems.

The role will suit a young dynamic accountant with considerable previous commercial experience, who wishes to develop his/her skills in a progressive and profitable organisation.

An excellent remuneration package is offered including a company car. But more importantly, this position offers the opportunity to work in a professional and demanding environment.

For further information please contact Darrell Smith, consultant to the organisation for this assignment on (01) 631 2288 day or (01) 444 3558 (evenings & weekends) or write in strictest confidence to:

Gabriel Duffy Consultancy, Financial Search and Selection, 31 Southampton Row, London WC1B 5HU

## Unblinker Accountant

c. £20,000 + bonus and car. Age 25-35

The Company, a property subsidiary of a British international group, is responsible for one of London's newest and largest commercial/residential developments with profit forecasts in the millions.

The appointment title is Chief Accountant - reporting directly to the Chairman, and with control of a team of six. But your activities will range far beyond what this normally implies.

More accurately, the role is line management. You will be expected to organise your department virtually to run itself, leaving you time not only for financial reports, but also for effective liaison with directors, forward planning unblinker by stultifying convention and full participation in board meetings.

All this demands, in addition to your A.C.A., property experience, computer know-how, open-mindedness, adaptability, a bright and lively personality and a career commitment which includes ready and willing involvement in social functions.

The appointment offers a pleasant location in London, first class offices, and invigorating working environment and an unlimited future.

To apply, please telephone or write to: **mary overton**

on 01-734 7282

Mary Overton Recruitment Ltd., 95 Piccadilly, London, W1V 9PL



# Accountancy Appointments

## Finance Director with M.D. potential

c. £30,000 + car + share option Central England

This is a rare opportunity for an experienced Finance Manager/Director to eventually take responsibility for a well established factory manufacturing a range of components mainly for the automotive industry. The company is part of an International Group, and has considerable potential for continued rapid growth and development.

Candidates, aged under 45 years, should be committed, enthusiastic, Finance professionals, who have either already moved into general management, or are eagerly seeking such an opportunity. You should possess proven leadership qualities, and

want to become involved in every detail of this successful business. You must be a practical 'hands on' manager who is capable of novel solutions to commercial/business problems. The ability to speak French is also essential.

The benefits are particularly attractive, and the total remuneration includes individual performance related bonus, share option scheme, quality car, and assistance with relocation where appropriate.

Please write or telephone for an application form or send detailed CV to P.R. Guy at the address below, quoting reference AAC2/1049/FT.



**PA Personnel Services**

Executive Search - Selection - Psychometrics - Remuneration & Personnel Consultancy

6 Highfield Road, Edgbaston, Birmingham B15 3DJ  
Tel: 021-454 5791

## F.D. Designate: House Building

South West

c£25,000 + car + bens.

Our client is the rapidly expanding and highly profitable house building arm of one of Britain's premier groups.

An aggressive, commercially minded career professional is required to head up the finance team. Aged in your late 20's/early 30's and a qualified accountant, your post qualification experience should have been gained at controller level. You must have a sound house building background and a hands-on approach to strategic problem-solving. Fully conversant with the latest computer systems, your technical skills must be self evident. The ability to report effectively to the

Board and liaise closely at operational level is essential. Career prospects within the group are outstanding and promotion to the Board will only be limited by your own personal performance. The remuneration package includes a company car and attractive large company benefits.

If you are seeking the opportunity to become involved in the broader commercial aspects of a fast-moving organisation contact Adrian Wheale ACMA, ACIS on 0272 276509 or write, enclosing a comprehensive c.v., to Michael Page Partnership, 29 St. Augustine's Parade, Bristol BS1 4UL, quoting ref. 8063.



**Michael Page Partnership**

International Recruitment Consultants  
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide  
A member of Addison Consultancy Group PLC

## Financial Controller

c £20,000 + Car London

This is an exceptional opportunity for a young qualified accountant to become a key member of a highly profitable, small, but fast growing property investment company. With its strong commitment to rapid growth the position offers a rewarding future.

The Financial Controller will be responsible to the Directors for the day to day control of the financial planning and accounting function, development of the accounting systems and financial administration of property acquisitions and income.

Candidates for the position, ideally in the age range 25-30, should have an extensive knowledge of computerised financial systems and spreadsheet techniques. Knowledge of the property business and relevant taxation and law is preferred.

The personal qualities of candidates include self-motivation, an assertive but diplomatic approach and the ability to contribute to the overall development of the business.

Applications, giving full personal and career details, should be submitted quoting reference SHA.829 to Ruth Turner at: Stoy Hayward Associates, Management Consultants, Executive Recruitment Division, 8 Baker Street, London W1M 1DA.

**Stoy Hayward Associates**  
MANAGEMENT CONSULTANTS  
A member of Harwin & Harwin International

## FINANCIAL CONTROLLER (Computers & Electronics)

to £30,000 + Benefits

This opportunity comes at a time when our client is consolidating on a major period of growth and diversification - prior to the launch of a new range of technology products.

Formed in 1978, the company turns over in excess of £15 million and is acknowledged, even by their most ardent competitors, as a technology leader in the design and manufacture of computer based products.

Reporting to the Managing Director, this role provides you with the opportunity to make a lasting personal impact on the business strategy and evolution of a young company with enormous potential.

Part of the senior management team, you will certainly need the commercial sensitivity to react to the fierce demands of technology markets. However, no less important will be your ability to read the road ahead and take the initiative.

A qualified ACA or ACMA, you should have had at least 3 years as a department head, ideally, but not essentially, in an electronics manufacturing environment. This will have furnished you with a firm grasp of MRP systems and an in depth appreciation of the finer points of product costing.

As a first step, please forward your curriculum vitae, in confidence, to Ref. PA/TMX at the address below:

KHM Associates,  
1 New Bond Street,  
London W1Y 9PE.

**KHM ASSOCIATES**  
1 New Bond Street  
London W1Y 9PE

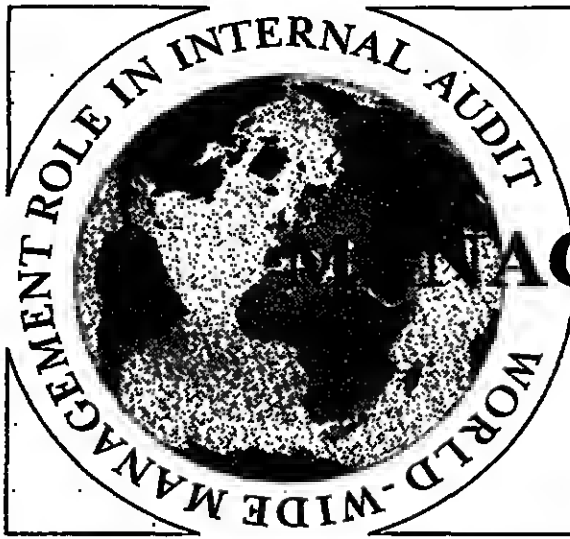
## GROUP FINANCIAL ACCOUNTANT

Package c£22,000

We are the UK arm of the world's largest publicly quoted insurance group. Due to recent expansion, we now have a vacancy for a Financial Accountant. Reporting to the Chief Accountant, you will be responsible for ensuring compliance with all UK statutory reporting requirements, in particular the preparation of Companies Act accounts and Department of Trade returns for some fifteen companies. The environment is young, motivated, highly computerised and rapidly changing.

If you are under 35, ACA/ACCA qualified, have an insurance background gained either in the industry or the profession and are looking for a new challenge then reply in confidence to:

Wayne Page, Chief Accountant  
Aetna Life Insurance Co. Ltd.  
401 St. John Street, London EC1V



## C. London & The World

When a high technology organisation doubles its turnover in two years, you can be sure there are enormous challenges to be met, today and in the future. Especially in the case of our client, who can now boast operations in 45 locations worldwide and a turnover exceeding £900 million.

Expansion creates the need for a well qualified accountant, probably aged 30-35, with sound audit experience gained within both a large commercial concern and a major professional firm. As one of two managers working within a highly skilled audit management team, you will be responsible for contributing to the continuing development of the function to meet the increasing demands of the organisation.

This is an excellent opportunity to exercise your commercial judgements on a world stage, providing you with an international stepping stone to realising your long term career ambitions, within an outstandingly successful group. Where appropriate, relocation expenses will be payable.



**The Finance Index**

Financial Recruitment Consultants

11 Palmer Street London SW1H 0AB Tel: 01-222 5169/1181

Write with full CV and daytime Tel. No. quoting ref: FT/117, to Patrick Donnelly.

## MANAGEMENT SERVICES DIRECTOR

French Speaker Thames Valley

c.£33,000, car, +Substantial Financial Benefits

for a prestigious UK firm organisation, possessing a unique record of achievement in meeting the changing market needs and trends in a highly competitive and committed business environment.

Reporting to the board the appointee will take up full responsibility for managing, controlling and expanding the systems and administration functions, thus making a significant contribution to the profitability of the organisation by the adoption and implementation of sound consistent and cost-effective plans to meet the needs of the users and the Company as a whole.

The successful, French speaking, candidate will preferably possess a recognised accounting qualification and will already be competently versed in planning and implementing automated systems. The individual must be a self-starter, whose enthusiastic and straightforward personality will ensure successful innovation with skill and professionalism.

Written applications from either sex are invited by applying in full and total confidence to the Director, Executive Search and Selection Division quoting ref. GF1423 at the address below.



**BIS Applied Systems Limited,**  
20 Upper Ground,  
London SE1 9PN.  
Tel: 01-633 0866.

## EUROPEAN TROUBLESHOOTERS

ACA/CA/MBA's or equivalent Neg. to £21,000

Based in READING, Berkshire, our client is a major U.S. COMPUTER MANUFACTURER whose EUROPEAN turnover exceeds £200m. A number of opportunities arise for well qualified HIGH ACHIEVERS aged 25-30 who wish to travel extensively in EUROPE. Being able to communicate in another European language would therefore be an advantage but is not a sine qua non.

Successful candidates will not only encounter a friendly, dynamic working environment but can also look forward to RAPID PROMOTION to line management positions in the near future.

If you have a GOOD RELEVANT DEGREE, are qualified ACA/CA/ACCA or equivalent and willing to undertake assignments with ENTHUSIASM AND PANACHE please call in the first instance and send your c.v. to:

TIM WINGHAM ACA  
Accountancy Appointments Europe  
1-3 Mortimer Street  
London W1N 7RH  
Tel: 01-580 7885/7739 (direct)  
01-637 5277 ext. 281/282



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## SYSTEMS AUDIT

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Our client is a major US banking group with a global network, experiencing significant growth in the Investment Banking field. Having recently established a small, highly skilled and mobile Systems Audit unit based in London, they now seek a top-flight Chartered Accountant to join at senior level, providing immediate managerial support in this area.

The team is engaged in the review of new and existing computer systems and sites worldwide, including the development of new computer audit techniques. In this respect the rôle offers a particularly exciting challenge at the present time, as the bank is implementing an advanced 'state of the art' online relational database for bank accounting and associated systems.

We should therefore like to hear from Chartered Accountants aged in their twenties who have about two years' computer audit experience, either within the profession or in international banking. Self-motivation, effective communication skills and willingness to travel extensively overseas are all important factors.

For the successful candidate, future prospects are diverse as our client has a proven track record of promoting such individuals out of Audit into other areas of the bank. In addition, they offer a generous salary/benefits package which, for an exceptional candidate, may be significantly in excess of the above indicator.

Interested candidates should contact Jonathan Holmes or Kevin Byrne on 01-606 1706 (lines open until 7.15pm on Thursday 25th September) or write enclosing a detailed curriculum vitae to the address below. All applications treated in strictest confidence.

Anderson, Squires Ltd.,  
Bank Recruitment Specialists  
127 Cheapside, London EC2

Anderson, Squires

## Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, BRISTOL, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

## Young Financial Controller

Aged 25-30

South East London

To £25,000, Car, Benefits

The demands of Direct Marketing services have outstripped the capacity of the direct mail packing and fulfilment industry and the gap is widening. This is providing major growth potential for our client. The company is young but well established with a turnover of around £5m and a prestigious clientele. Past and future expansion, combined with plans for a public flotation in around 18 months has created an urgent need for this appointment. The successful candidate will take full control of the small finance department and key initial objectives will be to design and implement budgetary control, costing and management information systems. Applicants must be qualified accountants with well developed management accounting experience who can demonstrate the commercial intelligence to assimilate the business quickly and produce fast results. Vital personal qualities include strong leadership skills, a good intellect, a high level of commitment and the potential to grow quickly with a very ambitious organisation.

Please send full details of career to date to: Rupert Terry, Hoggett Bowers plc, Moorgate Hall, 153/157 Moorgate, LONDON, EC2M 6MB. Tel: 01 588 4306. Ref: 20328/FT.



# Accountancy Appointments

## Group Finance Director

Equity Opportunity

MID ESSEX

c.£35,000

Successful management buyouts probably offer today's most exciting career prospects. Our client gained its independence earlier this year and is working towards a Stock Exchange listing within the next 2 to 3 years.

They are a highly successful group of companies in the packaging industry, with a record of sustained growth and profitability, and boast many top name clients in their £50m turnover.

They are now seeking to appoint a high calibre Group Finance Director as a key member of the Main Board. The main responsibilities will be to ensure the Group continues to operate on a sound financial basis and to prepare it for an early listing. This will entail close involvement in the day-to-day control of the business and in the strategic planning of its activities, as well as establishing close links with the City.

Candidates must be Qualified Accountants, aged around 35-40, with several years wide ranging experience in a manufacturing environment, ideally in packaging or a related industry. They must be able to demonstrate keen commercial awareness and have the entrepreneurial flair to maximise the Group's considerable potential.

A fully competitive remuneration package is offered, including an attractive directors incentive scheme, and there will be the opportunity to acquire equity. Career prospects are unusually good.

Please send concise details, including current salary and daytime telephone number, quoting reference C2004, to W S Gilliland, Executive Selection Division,

**Grant Thornton**  
Management Consultants  
Fairfax House, Fulwood Place, London WC1V 6DW.

## SCHERING

### International Operational Audit

Young Accountant based in Cambridge

Schering AG, West Germany is a major force in the chemical industry worldwide. Within the UK our interests include pharmaceuticals, industrial chemicals, electroplating, and chemicals for agriculture, and we employ over 2,000 people in a wide range of disciplines.

A number of functions are centralised within Schering Holdings Limited and these comprise finance, including taxation, treasury, banking and audit as well as legal and secretarial. Operational Audit is one of these central functions and is based in Cambridge.

Operational Audit provides a service to the Schering Group worldwide by ensuring that controls and targets are properly established and by recommending and introducing improvements to performance. International travel is, therefore, an integral part of the job.

We are seeking an additional accountant to join the professional team. Ideally you should be a graduate with either ACMA or ACA and at least two years' post-qualification experience, and be able to show a practical appreciation of business needs. Experience of working at senior management level and good interpersonal and communication skills are essential.

In return, we can offer a highly competitive salary and a wide range of additional benefits, which will include generous relocation assistance where appropriate. Career prospects within the Schering Group are significant.

Please write or telephone for an application form or send a full cv, including salary details, to Neil Follitt, Manpower Resources Manager, Schering Holdings Limited, Haveron, Cambridge CB2 5HU. Tel: Cambridge (0223) 870024 (24-hour answering service).

## AUDIT MANAGER

PACKAGE £20,000+ plus Car  
ACCOUNTANTS WITH SYSTEMS EXPERIENCE  
An exceptional opportunity to manage consultancy projects

Chartered Trust plc, one of the country's foremost finance houses, is a wholly owned subsidiary of Standard Chartered Bank, one of Britain's major international banks with assets exceeding £28,000 million.

Our specialist audit function, embracing all Group operations, is being expanded to provide a progressive in-house management consultancy service as well as performing the traditional role of audit and inspection.

Reporting to the Group Chief Inspector and based at our Head Office in Cardiff, the Audit Manager will be responsible for managing the audit review and appraisal of all Group activities, including:

- the effectiveness of internal control systems
- the accuracy and completeness of accounting records
- the efficiency of operational procedures
- the security of assets and investments
- adherence to policies and procedures

The postholder will be expected to contribute to Group profitability by recommending improvements to both manual and computer systems in either

operational or development environments. Computer interrogations are used in the audit of ICL and IBM computers.

The ideal candidate will be a graduate qualified accountant with at least three/four years' post qualification experience. Knowledge of project management and data processing concepts are required, together with well-developed communication skills. Practical computer audit experience is essential.

A BUSINESS AUDITOR position is also available for candidates with one/two years' post qualification experience.

Attractive financial sector benefits will be available, including eligibility to join a subsidised mortgage scheme, a profit sharing scheme and generous assistance with relocation expenses, where appropriate. Cardiff offers an excellent choice of housing in one of the most attractive parts of the country.

Please apply to:  
Mr. P. R. Symes,  
Training & Development Manager,  
Chartered Trust plc,  
24/26 Newport Road, Cardiff, CF2 1SR.  
Telephone No: (0222) 484484 extn 2120.

 Chartered Trust

## FINANCIAL CONTROLLER

c.£25,000 + Car + Benefits

Chaussures Ravel is a leading national high street retailer selling shoes to a fashion conscious market, operating around about 125 units. It is part of the C. G. J. Clark Ltd group of companies.

We want to appoint a Financial Controller responsible to the Managing Director for financial control, management accounting, data processing and general Head Office administration. The major task is to redesign the accounting and DP functions to match the changing commercial activities.

You must be a qualified accountant with several years experience of managing or working closely with DP departments. You should have worked in a commercial environment, preferably in distribution, and must have a keen business sense. Age between 27 and 35.

The position is currently based in London, however, we are intending to relocate to the West of London early 1987. Salary will be negotiable with a profit sharing bonus, company car and usual benefits.

Please apply by sending a curriculum vitae or telephone Rosemary Johnson, Personnel Manager for an application form.

Chaussures Ravel Ltd,  
60 Neasden Lane,  
London NW10.  
Tel: 01-450 3181.

**ravel**

## Management Accountant

c.£17,500 plus car

North West

Unger Foods Ltd, a successful subsidiary of the international Campbells Food Group, require an experienced and yet ambitious Management Accountant to become a crucial member of the Management Team.

Reporting to the Financial Director, the appointee will be required to fulfil the total management accounting function, encompassing monthly performance reviews, forecasting and planning, project evaluation and the design of systems specifications for upgraded business management/control applications.

The successful applicant must demonstrate a clear understanding of management and financial accounting concepts (preferably including U.S. reporting requirements), and must be capable of expressing his/her analytical skills clearly, consistently and enthusiastically.

For someone with relevant qualifications and experience, this is an excellent career move into an expanding multinational organisation. The compensation package is excellent and includes company car, a full range of insured benefits and relocation assistance where necessary.

Suitable people should apply in writing to Mrs. P. Capstick, Personnel Manager, Unger Foods Limited, Derby Street, Manchester, M8 8HE, enclosing a detailed CV.

**Unger**

## FINANCIAL CONTROLLER

Our client is a small public company manufacturing and marketing advanced CAD products for a specialist market; two years intensive R & D has facilitated a phase of substantial growth. A Financial Controller is required to upgrade all financial information, control an accounts function of ten staff and implement new systems throughout the company. This is an excellent first controllership for a top flight qualified accountant, 25-30, possessing the ability to manage rapid change. Ref: GR.

N.W. LONDON c.£18,000+Car

## FIRST MOVE

A diverse manufacturing group, part of a UK multinational, seeks an ambitious accountant for this Head Office role. The Assistant Group Accountant will be responsible for financial and management accounting, various projects and some tax and treasury work. This position will ideally suit a newly qualified ACA seeking their first move from the profession into a progressive environment offering real prospects. Ref: CM.

C. LONDON To £18,500

Robert Half Personnel, Freepost, Roman House, Wood Street, London EC2B 2JQ.  
01-638 5191.

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## PROJECT ROLE

This highly diversified international trading group with an outstanding record of profitability and development, requires a qualified accountant, 25-35 for a Head Office role. Enjoying involvement in statutory and management accounting the role also embraces troubleshooting for subsidiary companies, involvement in acquisitions and systems development. This is a high profile role offering considerable commercial involvement and excellent prospects. Ref: LMS.

CITY £22,000+

## CONTROLLER

A young, rapidly growing Lloyd's brokerage seeks an ambitious newly/recently qualified Chartered Accountant to take full charge of the finance function. Reporting to the Chief Executive the position is seen as a career development role offering broad experience of financial and management accounting, staff management and high level project work. The successful candidate will offer excellent communications skills and the ability to develop computerised systems. Ref: PAB.

C. LONDON £18,000+Car

## Financial director

Essex, c.£25,000+car



For an expanding private housebuilding company, the principal operating company within a specialist property development and housebuilding group which puts great emphasis on quality products. Turnover this year will be around £9m and the Group expects to seek a flotation shortly.

A new appointment, yours will be a key role in a recently strengthened top management team. Reporting to the Managing Director you will have responsibility for the entire financial function and will be expected to make a major contribution to the preparations for the forthcoming flotation. You will also be responsible for implementing further enhancements to the company's computerised accounting and management reporting system.

A qualified accountant in your early thirties, with a minimum of three years commercial experience, you will already have reached financial controller or similar level within the housebuilding or construction industries. You should be enthusiastic and accustomed to working to the highest standards.

Résumés including a daytime telephone number to Torrance Smith, Executive Selection Division, Ref: S566.

**Coopers & Lybrand associates**

Coopers & Lybrand Associates Limited  
management consultants

Shelley House 3 Noble Street  
London EC2V 7DQ

## Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, BRISTOL, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

### Site Accountant

(Part-Qualified)

North London

Excellent Salary, Benefits

An excellent opportunity to gain big company exposure and first line management experience. The company is a major multinational specialising in the manufacture and marketing of consumer electronics.

Responsibility will be for the management and control of the total financial accounting function of a £5 million autonomous unit of the company, coupled with the provision of financial support on an ad-hoc basis to the senior management team. Controlling a staff of eight the role will best suit a qualified or part qualified accountant wanting hands-on experience in a demanding financial environment.

Male and female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to M. Gould, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852, quoting Ref: 21066/FT.

## Financial Controller for Financial Services Company

Medium-sized Licensed Deposit Taker, part of a large group, specialising in:-

Property Finance  
Investment Finance and  
Treasury Management

Requires:

### A Young Qualified Accountant

To assist in the development of the next phase of growth, building on the base of our recent rapid expansion.

The A/FOA, A/FOCA will have sound technical expertise preferably, but not essentially, in banking and the commercial aptitude and enthusiasm necessary to work as part of a small and young professional team.

We expect to pay a realistic salary. Please send your written cv to: The Managing Director, Consolidated Credits and Discounts Limited, Chelsea House, West Gate, London W3 1DR.

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# 10

Michael Page Partnership

1976-86

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## PASSED? PRESENT & FUTURE.

We recently asked a selection of our newly qualified candidates to comment on the service they had received from Michael Page Partnership...

"Having decided to work overseas Michael Page helped me identify the locations and firms most suitable for my experience and my objectives. They then assisted with various applications, which led me to join Price Waterhouse, Bermuda. Overall an impressive service!"  
Anthony Rosedale, Price Waterhouse

"When I decided to move from a 'Big 8' firm, Michael Page's confidential and professional approach helped make the uncertainty surrounding a career move far less daunting."  
Adrian Perry, Associated Newspapers Ltd

"Michael Page Partnership have found me an opportunity which is both stimulating in the short term and also offers outstanding long term career prospects."  
Tony Sullivan, ICI Plc

"Despite being one of the largest recruitment organisations, Michael Page City provided a personal and very informed service. Their knowledge of the market and high quality advice greatly assisted my move into corporate finance."  
Nick English, Hambros Bank Ltd

"Michael Page helped me to decide what I wanted to do after qualifying, then they offered me a selection of opportunities to meet my requirements."  
Mark Evans, Central Independent Television

"I have been very pleased with my career move and thank Michael Page for their counselling. I would recommend them to others."  
Ian Brown, Post Marwick (Southampton)

"The entire recruitment process was conducted efficiently and conveniently without being rushed. The consultants made every effort to find the right firm for me, considering both technical and career development requirements and personality. Well informed and thorough, they were always available for feedback and assistance while remaining impartial in their advice."  
Ian Brown, Touche Ross (Taxation Division)

"I contacted Michael Page because in Manchester they have an excellent reputation for providing sound and objective career advice to young accountants. I was so impressed with the quality of the consultants and the organisation that I joined the Company."  
Geoff Barrow, formerly with Ernst & Whinney

"Michael Page Partnership have provided me with an excellent career guidance service and have found me a role ideally suited to my requirements and ambitions."  
Mark Adams, Stetley Plc

"I was impressed by the quality of advice given and the contacts available. The entire process was handled quickly and efficiently."  
Cary Marshall, Raychem

"Looking for the right move out of the profession, I obtained sound advice from Michael Page as well as an ideal opportunity to move into commerce with Heron International."  
Peter Woo-Ming, Heron International

"Michael Page arranged a smooth and efficient transfer from the profession into the field of my choice, within the Government Securities Division of Merrill Lynch. It certainly has proved to be a worthwhile and rewarding move."  
Philip Leach, Merrill Lynch

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You need to consider the options open to you and seek the best professional and most impartial advice on how your own particular skills can be fully recognised.

For over ten years, Michael Page Partnership has been successfully placing Chartered Accountants in front-line roles across the financial spectrum. We employ over 100 consultants in the UK alone (many of whom are accountants themselves) who are market specialists in all areas of industry, commerce, public practice and the City.

Earlier this year, an independent market research survey, commissioned by Managing Director, Richard Robinson, ACMA, confirmed that our service was rated higher than that of any other recruitment consultancy by a majority of newly qualified respondents. A parallel survey revealed that not only are we the best known and most used recruitment consultancy amongst the respondent companies, but we also come closest to providing their perception of the ideal recruitment service.

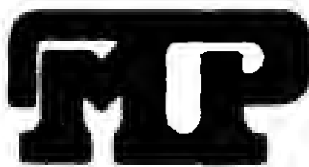
For further information on how we can help you, please telephone the relevant Manager in your area, or complete and return the coupon opposite to the nearest office.

### Contacts

**MICHAEL PAGE UK LONDON OFFICE** 39-41 Parker Street, London WC2B 5LH. Telephone 01-831 2000. Industry/Commerce Executive: Andrew Sales. Newly Qualified: Hugh Everard. Part Qualified: Keith Evans. Home Counties North: Peter Ward. Home Counties South: Chris Sale. Public Practice Audit/Accountancy: Lee Sturup. Taxation: David Kennedy. Overseas: Mike Risley. Management Consultancy: Nick Baker.

**REGIONAL OFFICES** (each office covers all the specialist options) Windsor: 6 Sheet Street, SL4 1BG. Stephen Doyle: 0753 856151. Bristol: 29 St. Augustine's Parade, BS1 4UL. Renny Hayes: 0272 276509. Birmingham: Bennetts Court, 6 Bennetts Hill, B2 5ST. Dean Collings: 021-643 6255. Nottingham: Imperial Building, Victoria Street, NG1 2EX. Rod Shaw: 0602 410130. Manchester: Clarendon House, 81 Mosley Street, M2 3LQ. Paul Lyons: 061-228 0396. Leeds: 13/14 Park Place, LS1 2SJ. Stephen Broadhurst: 0532 450212. Glasgow: 150 West George Street, G2 2HG. Colin MacKay: 041-331 2597.

**MICHAEL PAGE CITY** 39-41 Parker Street, London WC2B 5LH. Telephone 01-404 5751. Corporate Finance & Venture Capital: Lindsay Sugden. International Capital Markets: Christopher Smith. Corporate Banking: Fiona Collins. Investment: Timothy Wilkes. Consumer Financial Services: Neil Nokes.



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# accountancy appointments

NEWLY QUALIFIED

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Those suitable will be aged 24-28, graduate qualified ACA's with initiative and determination. Experience in areas other than audit and the propensity to learn fast are also important.

For further details please telephone **Graham Palfrey-Smith** on **01-629 4463** (or **01-697 6811** after 6p.m.) or write to him enclosing a comprehensive career history at the address below.

HARRISON & WILLIS LIMITED (Financial Recruitment Consultants), CARDINAL HOUSE, 38-40 ALBERMARLE ST., LONDON W1X 3PD. TELEPHONE: 01-629 4463.


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## Young Accountants

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**North West/North East c£17,000**

With an international turnover of c£100m Imperial Chemical Industries Plc has attained outstanding success based on the consistent achievement of results.

The financial control of this diverse and technically complex organisation demands the use of highly sophisticated management information systems, together with the most advanced financial and management techniques available.

Opportunities now exist at the above locations for exceptional graduate chartered accountants (aged 23-28) who can show the intellect, drive and ambition to succeed in this dynamic environment. The initial posts are within the corporate audit group from which you can expect to progress rapidly to more senior line positions, with opportunities throughout the company, having gained a wide understanding of its operations.

Relocation assistance is available where appropriate. Interested applicants should contact Paul Lyons ACA, quoting Ref. 7051, on 061-228 0396 at Clarendon House, 81 Mosley Street, Manchester M2 3LQ or on 0532 450212 at 13-14 Park Place, Leeds LS1 2SJ.



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Do you want to greatly increase your salary and prospects?


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Managing Director  
**ACCOUNTANCY APPOINTMENTS EUROPE**  
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London W1N 7RH  
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01-380 7695 (direct)



## Corporate Finance


### for Newly Qualifieds'

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- \* Management Buyouts
- \* Corporate Advisory Work

These areas are an indication of the wide ranging nature of the corporate finance roles available to qualified accountants in the City - roles where you can utilise your financial skills in a highly active, commercial, yet thoroughly professional and rewarding environment.

If you are a young qualified accountant from a 'Top Ten' professional firm, with a first class academic record, and the commitment and enthusiasm to succeed in this highly competitive area, we would be pleased to discuss your career prospects in this challenging area.

For informed career advice on a totally confidential basis, please contact Lindsay Sugden ACA on 01-404 5751 or write to her at 39-41 Parker Street, London WC2B 5LH.



**Michael Page City**  
International Recruitment Consultants - London Brussels New York Paris Sydney  
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## Financial Management

### Insurance

**Gloucester** **£Excellent + Bens.**


Our client, English & American Insurance Group plc, a prominent member of the London Market has its Corporate Headquarters situated in Gloucester. The Group is engaged in insurance and reinsurance business, underwrites for its own account and acts as underwriting agent and corporate manager for UK subsidiaries of major overseas insurance companies.

The success of the Group is reflected in its high growth rate resulting in immediate requirements for both newly-qualified and experienced accountants. Opportunities are varied and challenging, offering excellent exposure to sophisticated computer systems and high level management reporting.

within a dynamic environment. The successful candidates will be expected to make a significant contribution to the running of the business and must display the capacity to liaise effectively with management at a senior level.

Medium and long term prospects are excellent and the highly competitive remuneration packages are accompanied by relocation expenses where appropriate.

Interested candidates should contact Paul Clutton, on (0272) 276509 (24 hours) or write to him at 29 St Augustine's Parade, Bristol BS1 4UL, quoting ref: 8062.



**Michael Page Partnership**  
International Recruitment Consultants  
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## Hedsorboard


COMPANY ACCOUNTANT SW/LONDON  
COMPANY SECRETARIAL c£17,000 plus car

Hedsor Limited is a rapidly expanding privately owned company holding a leading position in the U.K. carton board market. It is now seeking to appoint an energetic newly - or recently - qualified accountant to take responsibility for a wide range of financial and administrative functions, including production of monthly management accounts, property management, and company secretarial activities.

The successful candidate is expected to be in the age range 25-32, to have a strong personality and to be a self-motivated decision maker. Since Hedsor is heavily committed to advanced information technology, an interest in computing will be an advantage though experience is not essential.

Since Hedsor is at a significant stage in its development, the opportunities for career development should be considerable for the right candidate.

Please apply with a full C.V. including current salary to M. Lawson, Director, quoting reference H474.



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SECTION II - COMPANIES AND MARKETS  
**FINANCIAL TIMES**

Thursday September 25 1986

**REID & TAYLOR**  
 THE WORLD'S MOST EXPENSIVE TWIST SUITING CLOTH

US group's planned link with NEC and Bull seen as confirmation of the inevitable

**Honeywell gives way to computer market pressures**

HONEYWELL'S announcement that it was discussing proposals to combine its information systems business in a joint venture with NEC of Japan and Bull of France was greeted by many US industry experts as a confirmation of the inevitable.

The lack of surprise was only partly a result of the fact that rumours of such a move first surfaced on Wall Street about two weeks ago - though they were vigorously denied by Honeywell at the time.

Honeywell's own future in the computer business has been in question since the merger earlier this year between Burroughs and Sperry, two of its main rivals. That amalgamation was widely interpreted as only the first stage in a much wider industry restructuring to meet increasingly fierce market conditions.

The three companies, together

with Control Data and NCR, are known as the "Bunch." Their common problems the difficulty of surviving in the mainframe computer business against the dominant position of IBM, which accounts for more than two thirds of sales of large machines.

Though sales of mainframes form a dwindling proportion of the total computer market, they are a vital element in all the companies' commercial strategies. Many major customers tend to design their data-processing systems around the specifications of the large machines, and if the manufacturers are to keep customers loyal, they must continue to update their mainframe ranges.

The soaring research and development costs have, however, become increasingly difficult for most of the non-IBM manufacturers to sustain, particularly as none of

**Guy de Jonquieres in London examines the background to a possible link-up by members of the 'Bunch' in the face of competition from IBM**

them has had much success in expanding mainframe sales beyond traditional customer bases.

Their difficulties have been compounded during the past 18 months by the severe weakness of the US computer market, expected to continue for some time. Even IBM has suffered a sharp drop in profits and has responded by more aggressive marketing of its mainframes and other products.

Honeywell, which staged a moderately strong recovery last year after taking action to overhaul its computer business, has suffered a profits reverse this year. It recently

announced plans to lay off 4,000 of its 93,000 staff.

Burroughs hopes that, by taking over Sperry, it can acquire the economies of scale which will enable it to compete effectively against IBM.

However, to succeed, Burroughs must achieve the difficult task of economising on development costs while continuing to support for some time to come two different and technically incompatible product ranges.

On this score, Honeywell starts out with an advantage. It has close links with Bull and NEC stretching back more than 20 years, and the architecture, or basic design, of

many of the three companies' products is similar. This means software designed for one product can, with minor adaptation, be used on the others.

Until the early 1970s, Honeywell provided much of the equipment sold by NEC in Japan. But in the past few years, the relationship has been reversed: the largest computers sold by Honeywell and Bull are supplied by NEC, which also recently formed a joint venture with Honeywell to sell its latest "supercomputer" in the US.

Honeywell was also the largest shareholder in Bull until 1982, when the French company was national-

ised. Honeywell still has a 2 per cent stake in Bull, and the two companies co-operate extensively on product development.

Against that, however, the idea of creating a joint venture spanning most of the world's major markets, under the direction of companies from the US, Western Europe and Japan is totally new to the computer industry. Some industry analysts believe it may prove difficult to put into effect.

"The people at Burroughs and Sperry share the same kind of industry background," says Mr Uric Weil, a Washington-based industry consultant. "But the proposed Honeywell venture involves different languages, different cultures and different management approaches."

He, like some other industry analysts, believe that these disparities could slow down decision-making

and complicate the task of agreeing on where to reduce capacity and shed labour. In the case of Bull, these decisions will almost certainly have to take into account the political sensitivities of the French Government.

If a link-up between the three companies is agreed, NEC is expected to emerge as the dominant partner in the supply of technology and new-product development, while the main contributions of Honeywell and Bull are likely to be in marketing and distribution.

But whether or not a deal is struck, it seems unlikely to be the last chapter in the re-organisation of the US industry. The competitive positions of NCR, one of the Bunch's healthier members, and of Control Data, which is struggling with major difficulties, seem certain to be the subject of renewed Wall Street attention.

**Norton Opax cleared for bid**

By David Goodhart in London

NORTON OPAX, the acquisitive printing and packaging group, has been cleared by the UK's Monopolies and Mergers Commission to renew its contested bid for the significantly larger printing group McCorquodale.

It is expected to do so today and was last night arranging the underwriting for the new bid. One Norton Opax adviser said yesterday that a fresh bid was "likely but not certain."

Assuming the company does bid it will have to improve on its previous offer of 210p per McCorquodale share which valued the whole company at £110m (\$158.4m). It is also likely to put a strict time limit on any new bid.

The Norton Opax management was surprised by the reference to the commission made on April 21 having, it believed, received a clear indication from the Office of Fair Trading that no reference would be made in view of the time and expense involved. Norton Opax is unlikely to let a new bid run the full 90 days allowed.

McCorquodale in the year to September 30 recorded profits of £10.2m on turnover of £160.2m compared with Norton Opax's pre-tax profit of £5.17m on turnover of £72.1m to March 31 1986.

The commission's investigation centred on the market share of over 40 per cent that a merged company would have in the personalised cheque market. It concluded that the immediate effect of a merger would be to reduce the number of suppliers from 11 to 10 but that there would still remain enough suppliers with spare capacity to enable banks to continue to diversify their sources of supply.

McCorquodale closed 13p up at 258p. Norton Opax was unchanged on 145p.

**Opportunity to expand**

FOR NEC, one of Japan's leading electronics companies with sales last year of ¥7,335bn (\$15.1bn), a deal with Honeywell and Bull could provide a valuable leg-up in world computer markets at a time when its profits are under severe pressure, writes Guy de Jonquieres in London.

The company, the world's biggest supplier of semiconductors and also a major supplier of telecommunications and consumer electronics equipment, has been pursuing an aggressive strategy of international expansion for several years.

NEC is a major force on the Japanese computer market, where it vies for leadership with Fujitsu and IBM. However, in contrast to its strong international position in microchips and telecommunications equipment, it has failed so far to make much impact on computer markets outside Japan.

The main reason has been its refusal to follow Fujitsu and Hitachi

in making "plug-compatible" mainframe computers designed to use IBM software. Instead, NEC has stuck doggedly to its own technical specifications, which have much in common with those of Honeywell machines.

Fujitsu and Hitachi have relied extensively on foreign companies, including National Advanced Systems of the US, Siemens of West Germany and Olivetti of Italy to distribute and support their computers.

However, the limited size of the potential market for NEC's big computers has made it difficult for the company to reach similar arrangements, while the cost of setting up a large international sales and support network of its own would have been prohibitive.

**Moving closer to Gaullist ambition**

THE POSSIBILITY that Bull could acquire a major stake in the information systems business of Honeywell has come to the surface at an important and intriguing turning point in the complex history of the French state-owned computer group, writes David Marsh and Paul Betts in Paris.

Bull, which moved into profits last year after years of losses and tortuous restructuring, is the product of more than two decades of costly government support for the French computer industry.

President de Gaulle launched the drive for home-grown computers after the US in 1963 brutally exposed French weakness by refusing to deliver a Control Data machine needed for France's nuclear weapons programme.

Although the idea is only at a very preliminary stage, industry officials in Paris are talking of Bull acquiring about 40 per cent of the Honeywell computer business.

**Bull**

If the deal went through - Bull last night stressed that no negotiations had yet taken place - it would be ironic for two reasons.

It would fulfil the Gaullist ambition of developing a fully international competitive computer industry, albeit under very different conditions, with IBM in the driving seat worldwide, from those which the General might have liked.

A purchase by Bull of a stake in Honeywell's computer business would also require some tricky decision-making by the new right-wing French Government, committed to economic liberalism and a running down of the state hold over industry.

Bull has achieved its turnaround over the last few years under a management duo of Mr Jacques Stern, the chairman, and Mr Fran-

cis Lorentz, managing director. But its improvement to net profits of FF 11bn (\$16.4m) last year - still a mark of extreme fragility by international standards - from losses of FF 1.25bn in 1982 has been achieved only with the aid of nearly FF 4bn of state capital injections since 1982.

Because Bull has clearly no funds of its own with which to finance any Honeywell stake, the Government would be called upon to put up the money. This poses a problem not only of principle but also of operational significance for Mr Alain Madelin, the liberal industry Minister, who will be in charge of deliberations on the Bull/Honeywell dossier.

Bull, after all, is on the list of companies to be denationalised over the next five years because the Government wants it to be a source, not a further consumer, of state funds.

**Profitability 'possible'**

HONEYWELL'S commitment to the business of making and designing computers has been in question within the industry at least since 1982, when Dr James Renier, the company's tough vice-chairman and at that time head of the control systems business, was sent in to reorganise Honeywell Information Systems (HIS), writes Anatole Kaletsky in New York.

"Honeywell has long been a package of other people's computers and it is really better off getting out of computers and building up in aerospace and control," one computer specialist said when he heard last week of Honeywell's possible acquisition of the aerospace division of Burroughs-Sperry.

After years of rapid growth, largely by acquiring the computer operations of General Electric and Xerox, by 1980 Honeywell possessed the second-largest number of mainframe computer installations in the world.

But the profitability of Honeywell's information division was failing to keep up with the growth of its customer base - or with the higher returns on capital being made in the company's highly successful control, automation and defence businesses. By 1982, the profits of HIS collapsed.

The Honeywell board sent in Dr Renier to impose an austere strategy on the computer divisions.

Dr Renier showed that the computer businesses profitability could be turned round quite quickly by striking joint-venture deals with NEC and Bull which laid the foundation for the present restructuring. By 1984 Honeywell's profits from computers had more than doubled to \$179m and last year, it generated 34 per cent of the company's total operating profits of \$570m.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

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INTERNATIONAL COMPANIES and FINANCE

De Benedetti in bid for French publisher

BY DAVID HOUSEGO IN PARIS

MR CARLO DE BENEDETTI, the Italian industrialist, is seeking to extend his publishing interests in France with a takeover bid for Presses de la Cité, France's second largest publishing group.

Porsche warns of dollar impact

BY ANDREW FISHER IN FRANKFURT

PORSCHE, the West German maker of sleek, low-slung sports cars half of which are sold in the US, said yesterday that the sharp fall in the dollar had worsened trading conditions after a year in which sales had risen 12 per cent to DM 3.77bn (\$1.7bn) and "satisfactory" profits had been made.

BankAmerica drops plans for takeover

BY WILLIAM HALL IN NEW YORK

BANKAMERICA, the struggling West Coast US banking giant hit by heavy loan losses, has dropped plans to take over Orbanco Financial Services Corporation, a small bank in the state of Oregon.

Nedlloyd begins merger talks with Netherlines

BY OUR FINANCIAL STAFF

NEDLLOYD, the Dutch shipping and transport group, has started merger talks with Netherlines Holding, the airline that began operations in January 1985.

BankAmerica drops plans for takeover

BankAmerica announced plans to buy Orbanco for \$58m in April 1985 as part of its move to strengthen its retail banking position on the West Coast, outside its main California market. The group already owns Seafirst Corporation which it merged in 1983.

Highlights from the chairman's reviews for the year ended 30 June 1986

By K W Maxwell

Gold prices The dollar price of gold increased from \$816 per ounce at the beginning of July 1986 to \$946 per ounce at the end of June this year. It is noteworthy that this increase in price took place at the same time as inflation declined to the lowest level seen in the developed economies of the Western world for 14 years and the oil price dropped by more than two thirds.

Mechanised mining The most significant development at the two operating mines has been the introduction of mechanised mining methods. This innovation in mining techniques uses mechanised equipment and a more highly skilled labour force and will enable the companies to mine considerably larger areas of multiple reefs at lower payments than would otherwise have been the case.

Industrial relations Labour unrest occurred on both of the operating mines of the Group in December 1985, and I very much regret having to report that altogether thirteen lives were lost. These events have heightened the awareness of all of us to the need for improved industrial relations. There is, of course, a strong tendency towards polarisation of the parties as and when incidents arise. It is imperative under these circumstances that good channels of communication are maintained so as to circumvent rumours and misinformation. Security has to be maintained fully and to the minimum extent necessary and disciplinary and grievance procedures have to be strictly adhered to in the interests of maintaining fair labour practices.

Industrial relations (continued) All of this involves training and educational courses for every employee on the mine from management to workers at the shop floor. It also calls for open communication between management, unions, employees and Government. The State of Emergency has unfortunately and inevitably hampered the free flow of communications between these groups and this is to be regretted. Security and stability are, of course, very necessary, but the means of achieving and maintaining them must be the least intrusive and most constructive. To this end we would urge Government to recognise the importance of enabling these parties to communicate freely with one another.

Randfontein Estates The 22.5% increase in the revenue received per kilogram of gold by Randfontein during the year ended June 1986 more than offset a 5.9% fall in the production of gold and the company's profit after tax increased by 8.1% to R276.1 million.

Table with 3 columns: Item, July 1985 to June 1986, July 1984 to June 1985. Rows include Tonnes treated, Fine gold kilograms, Recovery grade, Revenue, Working cost, Tax, Profit after tax, Capital expenditure, Earnings per share after tax costs, Dividends per share cents.

Grade The decline in recovered grade is of concern although it should be noted that while the ore reserve estimates as at the end of March 1986 show a fall of tonnage grade from 4.6 to 4.5 grams per tonne over the year, the stripping which has increased thereby giving an overall 1.280 centimetre grams per tonne compared with last year's figure of 1.377. Recovered grades during the quarter of this year have fallen to around 4.0 grams per tonne from last year's 4.6 grams per tonne. The decline in grade is partly explained by the expanding rate of production from Cooke No. 3 section where the grade is lower than for the rest of the mine. In addition, the lower grade is due to the higher gold price and the replanning of mining operations as a result of the introduction of mechanised mining.

Table with 3 columns: Item, July 1985 to June 1986, July 1984 to June 1985. Rows include Tonnes treated, Recovered grade, Revenue, Working cost, Tax, Profit after tax, Capital expenditure, Earnings per share after tax costs, Dividends per share cents.

Working costs Unit working costs increased by 13.6% which was less than the general rate of inflation. This satisfactory result was primarily due to the increase in tonnes milled during the year both from underground and surface sources which more than offset the adverse effects of the labour unrest on production.

Advertisement for The Randfontein Estates Gold Mining Company, Witwatersrand, Limited. Includes logo and text about Western Areas Gold Mining Company Limited and H.J. Joel Gold Mining Company Limited.

Mechanised mining It is hoped that to the last quarter of the year, i.e. April - June 1987, some 60% of the mines' total output will be mined by this new technique. The capital cost of introducing this mechanised equipment during the current financial year will be of the order of R50 million.

Table with 3 columns: Item, 1986/87, 1985/86. Rows include Cooke 1, Cooke 2, Cooke 3, Doornkop, Total, and additional tonnes milled.

Table with 3 columns: Item, 1986/87, 1985/86. Rows include Milling, Cooke plant - gold, Cooke 2 - uranium, Doornkop.

Outlook As the thrust of mining operations moves towards the South and East, the average grade of gold available is declining. The increase in unit costs should be curtailed to some extent as the trackless mining techniques become established and this will enable our companies to mine lower in-situ grades profitably. The expansion of the Doornkop metallurgical plant together with the rationalisation of the mining programme at Cooke 1 and Doornkop Sections will provide a stimulus to earnings from the 1985 financial year onwards.

Western Areas The mine increased its production of gold by just over 8% during the year and its output value a 36% increase in the current year. Per kilogram of gold enabled your company to increase its profit after tax by 13.7% to R93.4 million.

Table with 3 columns: Item, July 1985 to June 1986, July 1984 to June 1985. Rows include Tonnes treated, Recovered grade, Revenue, Working cost, Tax, Profit after tax, Capital expenditure, Earnings per share after tax costs, Dividends per share cents.

The Annual General Meetings of the Gold Mining Companies of the Group will be held at Johannesburg on Monday 20 October 1986.

Share transfer books and registers of members will be closed from 11 to 20 October 1986.

The attention of members is drawn to the items of special business set out in the notices of meeting mailed to them with the companies' Annual Financial Statements.

Working costs Unit working costs increased by 13.5% which was less than the general rate of inflation. This satisfactory result was primarily due to the increase in tonnes milled during the year which more than offset the adverse effects of the labour unrest on production.

Mechanised mining By the last quarter of the year, i.e. April - June 1987, some 70% of the mine's total output will be mined by this new technique. The capital cost of introducing the mechanised equipment during the current financial year will be of the order of R28 million.

Dewatering A very significant development during the year was the granting of permission by the Department of Water Affairs for the mine to dewater its Groundwater for use in the open-pit workings. This dewatering commenced in June 1986. Shareholders are aware of the fact that in order to allow its mining operations to continue, the mine has for many years been pumping enormous quantities of water from underground to surface and has been required by the Department of Water Affairs simultaneously to recharge this dolomite compartment with that same water so as to maintain ground stability. During the 1985 financial year, less than R20 million was spent on this task - equivalent to R5.94 per underground tonne milled.

Now, as a result of the permission to dewater which was given after extensive work on stabilising all critical zones on surface, the mine will be able to discharge the water underground into the Klein River, which flows into the Vaal River. It is expected that it will take approximately two years before additional visible results become available. Nonetheless, at least it is possible for the mine to look forward to a significant reduction in the considerable burden that this water problem has created both technically and financially. The capital cost incurred during the past year in stabilising various areas and acquiring properties that could possibly be affected by the dewatering programme, was R20.5 million. It is anticipated that during the current year a further R16.3 million of capital will be spent on the dewatering programme.

Mining operations During the financial year 1986 tonnage milled at the mine totalled 3 973 000 tonnes. The mechanised production for the year was 2 419 000 tonnes, a 5% increase in total tonnage, but this far results have not matched up to this plan for several reasons - not the least of which is the delay in obtaining full status of mechanised mining equipment.

Exploration Further exploration drilling and development has taken place south of the mine boundary at the South Shaft. The results continue to look encouraging but it will require at least another 18 months' work to acquire sufficient knowledge for any proposal to be formulated for mining the area. Shareholders will recall that a syndicate holds 71% of the rights in this area and Western Areas hold the remaining 29%. Exploration work is being carried out on the basis of a joint venture arrangement.

Forward sales At the prevailing higher level to the end price of gold and with the potential for reduced unit working costs, the extent to which the policy of hedging a portion of the mine's gold sales forward remains necessary, is being and will be continually reviewed.

Outlook As will be noticed from the estimates of ore reserves at the end of March 1986 compared with the previous year's estimates, the in-situ grade has declined from 5.2 to 4.4 grams per tonne. However, the stopping widths have increased very significantly thereby giving an overall 2 050 tonnes increase in the ore reserve compared with the previous year's figure of 1 418. This reflects the benefits of being able to mine wide and multiple reefs with the trackless mining equipment. Shareholders can therefore be confident that the mine's ore reserves are being replenished and that the recovered grades will show a marginal decline relative to last year.

Capital expenditure for the year is expected to amount to at least R90 m.

Joel The shares of this company were listed to Johannesburg and London to follow the incorporation of 13 585 672 listed shares to JCI and Anglo American Corporation as well as to the shareholders of Randfontein Estates Gold Mining Company.

Each of these units consisted of five shares to the H J Joel Gold Mining Company. The units were offered at R6.00 each, as well as an option to subscribe for one share at R6.00 in Joel during December 1987 and one share at R6.00 in Joel during December 1988. The units are now being offered at R6.00 each, as well as an option to subscribe for one share at R6.00 in Joel during December 1987 and one share at R6.00 in Joel during December 1988. The units are now being offered at R6.00 each, as well as an option to subscribe for one share at R6.00 in Joel during December 1987 and one share at R6.00 in Joel during December 1988.

Development of the mine The development of the mine will take place in two phases. The first involves sinking two vertical shafts in the south western portion of the mine area, just beyond the sub-contour of the reef. These shafts, which will be sunk to a depth of 1 000 metres, have been designed to support a mine production rate of 80 000 tonnes per month by mid-1988. The second phase will commence in 1988 with the sinking of two additional vertical shafts that will be capable of hoisting 180 000 tonnes of ore per month from a depth of 1 600 metres. This hoisting capacity of 180 000 tonnes per month will satisfy the mine's maximum planned milling capacity. Sinking and equipping of these latter two shafts is expected to be completed in 1991.

The capital cost of Phase 1, which incorporates the infrastructure and a metallurgical plant to treat 80 000 tonnes per month, is estimated to be R850 million and that of Phase 2 is forecast to be R1350 million (both estimates to January 1985 terms). This latter capital will be required over the period 1986 to 1997 and is planned to be funded from the revenue generated by the mine during that time.

The mine has been designed for a trackless mechanised mining method and unit working costs are expected to be lower than would be the case if conventional South African gold mining methods were utilised.

The first two shafts have reached depths of more than 600 metres below the surface and mid-shaft loading facilities are being established on 60 level. Development on this level towards the reef will start soon and the reef should be intersected by April 1987. All going well, both of these shafts should be commissioned in May 1988.

Mr G Y Nisbet retired as Chairman of Randfontein Estates and Western Areas on June 30 1986. During his four and a half years in office these companies grew very significantly and the foundations for future growth were laid. The support of his guidance and many innovations will be felt for many years to come and in thanking him for his valuable contribution we also wish him well in his retirement.

The board join me in thanking Mr G H S Bamford, Consulting Engineer, 27 F J P Road, General Manager of the Gold Division of JCI, for his efforts and the General Manager, Managers and staff of the mines for their hard work during a difficult year.

Johannesburg 25 September 1986

US-French chips deal

BY DAVID THOMAS IN LONDON

NATIONAL Semiconductor, the California-based microchip manufacturer, and Thomson, the French state-owned electronics group, are to develop together the next generation of integrated circuits for telecommunications.

The two groups are to work on components for standardised digital communication on public networks, known as ISDN.

The two companies have also agreed to second source each other's telecommunications integrated circuits, so that customers of each company will be able to obtain identical components from the other.

This arrangement follows a more limited deal on second sourcing of components which the two companies already have.

Mr Ray Reed, telecommunications product director at National Semiconductor, said: "It made good business sense to pool our talent and engineering resources jointly to develop telecom products. ISDN is the key area for technology co-operation."

National Semiconductor said that telecommunications components were likely to be a fast-growing market, forming an increasing share of its business.

Earlier this year, Motorola of the US and Northern Telecom of Canada announced that they were carrying out joint research on ISDN chips.

Advertisement for Consolidated Metallurgical Industries Limited. Includes logo and text about Johannesburg Consolidated Investment Company, Limited.

It was announced on 11 September 1986 that CMI was applying for a listing on The Johannesburg Stock Exchange by means of a rights offer to ordinary members of JCI (other than those whose addresses appearing in the share registers of JCI are within the United States of America or Canada) who are registered at the close of business on Friday 26 September 1986.

Agreement has been reached that 7,549,800 ordinary shares in CMI will be converted into redeemable preference shares and subsequently redeemed out of the proceeds of the rights offer of 7,373,300 shares to JCI shareholders and an offer of 176,500 shares to JCI option scheme participants. Agreement in principle has also been reached with Allegheny International Incorporated for its 1,657,895 shares to be part of that redemption end for its rights to market and distribute CMI's product within the United States of America to be terminated. The finalisation of the agreement has, however, taken longer than anticipated and it is therefore now necessary to delay the listing programme by two weeks to allow that formally to happen.

Consequently ordinary members now registered as the close of business on Tuesday 9 October 1986, and not as the close of business on 26 September 1986 as previously announced, will be entitled to participate in the rights offer. In this connection the share registers of JCI will be closed from 10 October to 17 October 1986, both days inclusive.

The rights offer circular which will include the non-renewable (nil paid) letter of allocation and the CMI pre-listing statement, will, subject to the rules, requirements and procedures of the JSE, now be posted to ordinary members of JCI by the middle of October 1986.

Johannesburg 24 September 1986

Advertisement for Santa Barbara Savings and Loan Association. Includes logo and text about U.S. \$400,000,000 Collateralized Floating Rate Notes Due September 1996.



INTERNATIONAL CAPITAL MARKETS and COMPANIES

Spanish railway launches \$500m floating-rate note

BY ALEXANDER NICOLL

RENEWED CONFIDENCE in the US credit markets yesterday helped to unleash some of the borrowing demand which has been building up in the Euro-dollar sector in its recent doldrums.

Six bonds totalling \$1.7bn were issued, including a \$500m floating-rate note issue for Renfe, the Spanish national railway, guaranteed by the Kingdom. Three of the fixed-rate issues also represented sovereign risks and another was a supra-national. This underlined the market's caution and its likely preference for sovereign names in such uncertain market conditions.

Renfe's 12-year FRN, led by Salomon Brothers International, came on fairly aggressive terms with an interest rate set at six-month London interbank bid rates but with no margin. It was priced above par at 101.1. The lead manager was bidding at discounts just less than the total fees.

Mixed response in the market. The largest new straight was Belgium at \$250m. The five-year deal, led by Morgan Guaranty, was also seen as tight with a 7 1/2 per cent coupon and a price of 100 1/2. This gave a yield over the US Treasury at launch of 70 basis points, net of fees.

As usual for Belgian issues, it is registered, unlisted firm with denominations of \$250,000. The deal was trading at discounts wider than its total fees. The market was more welcoming to the Metropolis of Tokyo, which issued a \$200m bond with the guarantee of Japan. The 10-year issue, lead

managed by Banque Paribas Capital Markets, was launched with a net spread of 66 basis points over Treasuries, based on a 8 1/2 per cent coupon and 101 1/2 price. It was lead managed by Banque Paribas Capital Markets and was quoted at discounts equal to the fees.

A Hong Kong subsidiary of Sumitomo Trust and Banking made a \$100m seven-year issue with the parent's guarantee, also at 66 basis points over US Treasuries. Led by Sumitomo Trust International, it had a coupon of 7 1/2 per cent and a price of 101 1/2 and was also quoted at discounts.

7 1/2 per cent bonds carrying warrants to buy 10-year 7 1/2 per cent bonds. Warburg Securities priced the issue at 101 1/2, and though the warrants appeared to be fairly popular, the bonds were quoted well outside the fees.

Late in the day, Finland made a \$70m issue, brought by IEB International, and clearly tailored for and targeted to Japanese investors, especially as it followed the fashion for high coupon issues seen recently in the yen market. The 10-year deal was priced at 104 with an 8 1/2 per cent coupon.

In the French franc market, Sweden made a complex FF 800m issue combining the stepped coupon with the bull and bear formula. Led by Credit Commercial de France, the issue is divided into two equal tranches each of which have a 3 1/2 per cent coupon for the first year and 8 per cent for the remaining four.

INTERNATIONAL BONDS

managed by Banque Paribas Capital Markets, was launched with a net spread of 66 basis points over Treasuries, based on a 8 1/2 per cent coupon and 101 1/2 price. It was lead managed by Banque Paribas Capital Markets and was quoted at discounts equal to the fees.

\$300m package for Credit National

By Peter Montagnon, Euromarkets Correspondent

CREDIT NATIONAL, the French state financing agency, yesterday unveiled its long-awaited \$300m 10-year loan package in the Euro-markets.

The deal carries an annual facility fee of 4 basis points for the first five years rising to 5 points thereafter. It has been assigned to a group of four banks: Bank of America, Bank of Tokyo, Orion Royal and Societe Generale.

Malaysia tries to win back foreign investors

BY WONG SULONG IN KUALA LUMPUR

THE MALAYSIAN Cabinet yesterday approved a substantial package of incentives for foreign investors in an effort to revive the investment climate of the country which has been beset by a host of political and economic problems and bureaucratic bottlenecks in recent years.

Industrial Coordination Act, and cutting down red tape, particularly on manufacturing approvals. These used to take six months to two years, and the intention is to decide on such approvals within a month.

He pointed out that without economic growth, the redistribution of wealth in favour of the Malaysians under the NEP could not be achieved. Under the NEP, foreign equity is limited to 30 per cent. Last year, the Government relaxed this requirement to allow foreigners to hold 100 per cent equity if their ventures export more than 80 per cent of their products, and 51 per cent equity if they export more than 50 per cent.

NORTH AMERICAN NEWS

Denver group to take \$75m charge

PUBLIC SERVICE Company of Colorado, the Denver-based utility, is to take a charge of \$75m to \$100m against third quarter results to write down the value of its Fort St Vrain nuclear generating station.

north-east Denver, plus a number of individuals. Details were not disclosed. The purchase is subject to the expiration of the required waiting period under the Hart-Scott-Rodino antitrust act.

share on sales of \$1.8bn. Trans World Airlines (TWA) said it expected a third quarter pre-tax operating profit of about \$100m and pre-tax net profit of about \$70m, and it expects a "substantial" pre-tax fourth quarter profit.

SecPac sells mortgage operation

FLEET FINANCIAL, the fast growing Rhode Island banking group, has agreed to take over Security Pacific's mortgage banking operation in a \$1.7bn deal which will make it the third biggest mortgage banking firm in the US.

17bn. Fleet will purchase Security Pacific's assets and servicing portfolio for an undisclosed cash sum.

fornia, Oregon, Washington, Alaska, Hawaii and Minnesota. Fleet Financial has 80 mortgage banking offices and the acquisition of Security Pacific's mortgage banking business will give it a presence in the large markets of the western US.

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market. Closing prices on September 24

Table with columns: US DOLLAR STRAIGHTS, OTHER STRAIGHTS, FLAIGHT RATE, and various bond details including issuer, amount, maturity, and price.

SWISS FRANK STRAIGHTS

Table with columns: Issuer, Amount, Maturity, and Price for Swiss Franc bonds.

DEMIGRA MARK STRAIGHTS

Table with columns: Issuer, Amount, Maturity, and Price for Demigra Mark bonds.

Credito Italiano profits soar

By Alan Friedman in Milan

CREDITO ITALIANO, Italy's fourth largest bank in terms of total assets, yesterday reported a 47.5 per cent jump in net profit for the first half of this year, to L47.2bn (\$33.5m).

The bank, which is controlled by the IRI state holding group, made a L59m net profit for the whole of last year.

The gross operating profit in the first half of 1986 was 81 per cent higher at L297bn. But the net profit level was struck after deducting L248.6bn for provisions and transfers to reserves. The provisions in the same period of 1985 totalled L131.5bn.

Credito Italiano, which has a staff of 14,751, has 472 branches in Italy plus five overseas branches and 12 foreign representative offices.

This announcement appears as a matter of record only.

Advertisement for INTERBANK Uslararasi Endüstri ve Ticaret Bankası A.S. featuring a U.S. \$25,000,000 Revolving Underwriting Facility and Negotiable Bearer Euro-Certificates of Deposit.

Advertisement for WAGONS-LITS sees gain, featuring a quote from Tim Dickson in Brussels and details of the company's performance.

Advertisement for MRT privatisation, featuring a quote from Singapore International Merchant Bankers and details of the MRT project.



INTL. COMPANIES and FINANCE

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**Kleinwort Benson Limited**  
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**Kleinwort Grievson and Co.**  
20 Fenchurch Street  
London EC3P 3DB

**Greenwell Montagu & Co.**  
Bow Bells House  
Bread Street  
London EC4M 9EL

25th September 1986

T-H&R

**Sharp rise in earnings and sales at Hopewell**

By Our Hong Kong Correspondent

**HOPWELL HOLDINGS**, a Hong Kong property group with substantial commitments inside mainland China, yesterday reported a pre-tax profit for the year ending June 30 of HK\$125m (US\$16.1m), up 94 per cent on the HK\$65m of 1984-85. The increase was based on an 84 per cent jump in turnover, from HK\$662m to HK\$1.22bn.

The group also revealed details of a rights issue intended to raise HK\$1.2bn. This would eliminate a substantial portion of the group debt, which stood at about HK\$960m at the end of the financial year, and will fund capital projects in the coming two years.

Hopewell is offering five participating preferred shares, plus two warrants for every four shares held, at a price of HK\$1.60 per share. Directors of the company, who control 48 per cent of the issued share capital, have made commitments to take up their rights in full, while the remaining 52 per cent has been underwritten by Citicorp International.

This fundraising effort follows the arrangement of a HK\$3.2bn loan earlier this year for a government power station at Shanghai in China. It will boost the group's net asset value from HK\$1.27bn to HK\$3.04bn.

Mr Gordon Wu, the blunt chairman of Hopewell, is among a small group of Hong Kong entrepreneurs who four years ago committed themselves to major development projects inside China.

In a rare interview last year, he commented "I expect to keep on building in China until the day I die. I've found I like socialism with Chinese characteristics. What I particularly like is the Chinese characteristics—an enthusiasm about profits and results."

One of these projects—the five-star China Hotel in Guangzhou (Canton)—has proved to be one of a tiny minority of projects inside China that have generated handsome profits for its shareholders.

Other projects have either been delayed or have provided Hopewell with more than its share of headaches.

Plans for a \$80m superhighway sweeping around the Pearl river delta through Shienchiang, the special economic zone on Hong Kong's border, with Canton and then on to Zhenhai, the zone adjacent to the Portuguese-administered territory of Macao, have been delayed because of questions over how earnings can be generated to pay for the project.

A HK\$450m thermal power station at Shanghai on the road between Canton and Hong Kong in power-starved Guangdong is nearing completion and is likely to generate a steady stream of profits. It is commenced in 1988. But at present, this project, in which Hopewell has a 50 per cent interest, represents a substantial commitment for a group capitalised at less than HK\$1bn.

Hopewell has been on most stockbrokers' "avoid" lists for the past year, partly because many think its liabilities are too substantial for a company of its size, partly because of wariness over the fate of projects inside China and partly because he is about to commit fresh funds to hotel building in Hong Kong.

Mr Wu, an engineering graduate from Princeton University in the US brushes off such scepticism. "I'm used to scepticism," he said. "There is no doubt that I'm going to finish these projects. I know where the hell I'm going, and the costs are calculated and controllable."

For shareholders who have stayed loyal to his vision over the past year, Mr Wu is offering a cash bonus of 5 cents in addition to a final dividend of 4 cents.

**Last try at Wah Kwong Shipping reconstruction**

By DAVID DODWELL IN HONG KONG

**WAH KWONG SHIPPING**, the Hong Kong ship owner, that has floundered since January with debts close to US\$850m, has called a meeting of its Japanese creditors today for what may prove to be a last-ditch attempt of salvage a corporate reconstruction plan.

Efforts to rescue the group, which is Hong Kong's third largest ship-owner with 65 vessels, have been put in jeopardy by moves by a major creditor—Chase Manhattan Bank—to arrest vessels held as security. It is also threatened by major delays by a large group of Wah Kwong's Japanese creditors account for about 40 per cent of Wah Kwong's total debt.

In a statement issued yesterday, advisers to Wah Kwong said: "While the group remains hopeful of the execution by all of its creditors of the debt restructuring agreement, it has become clear over the past

three weeks that the prompt execution by Japanese creditors may be the key to success of the group's restructuring efforts."

Since August 28, when an interim agreement between the group's 46 creditors expired, Wah Kwong has been operating without any income. The group has talked of this week as "a make or break week" concerning rescue efforts.

Mr Frank Chao, Wah Kwong's founder chairman, will address Japanese creditors in Tokyo, along with members of the advisory committee of bank creditors. The Bank of Tokyo and Sumitomo Bank remain about the only major Japanese creditors that have yet signed in support of the plan.

In a clear effort to exert pressure on Japanese creditors, Mr Chao is expected to remind them that Wah Kwong has in recent years ordered over 100 vessels from Japanese shipyards. The statement yesterday

said the meeting was "in recognition of the historical importance to the success of Wah Kwong of this major group of creditors—and of its importance to the viability of the restructuring."

Most Japanese creditors are understood to have given verbal support for the plan, but seem reluctant to make formal and binding commitments until they are sure others will move in the same way. Most Japanese creditors are poorly secured or totally unsecured, and a collapse of the rescue plan would leave them with virtually nothing.

Wah Kwong is one of two leading Hong Kong shipowning groups to find itself in difficulties. C. H. Tung, which has a fleet of more than 110 vessels, collapsed late last year with debts of more than US\$2.6bn outstanding to more than 100 creditors. An attempt to rescue C. H. Tung is also underway.

**Genting suffers marginal fall in first-half profits**

By WONG SUI LONG IN KUALA LUMPUR

**GENTING**, the Malaysian casino, plantation and property group, has reported a 3.2 per cent decline in pre-tax profits to 94.3m ringgit (US\$36.2m) for six months to June blaming the Malaysian economic recession. It is the first profit fall for the group in more than 10 years.

Turnover was 7.5 per cent lower at 197m ringgit. However, because of lower taxation and minorities, net profits were marginally higher at 37.4m ringgit and Genting is maintaining a 9 per cent interim dividend, absorbing 12.4m ringgit.

The company's publicly listed plantation subsidiary, Asiatic Development, reported a sharp fall in pre-tax profit of 44 per cent to 4.67m ringgit for the six months.

Like most Malaysian plantation companies, Asiatic was

badly affected by the drastic fall in the price of palm oil. Net profit after tax was 24.8m ringgit compared with 4.63m ringgit previously and the interim dividend is cut to 2 per cent, from 2.5 per cent.

The weakness in tin prices following the collapse of the International Tin Agreement has resulted in Trevaux Mines Malaysia suffering a group loss of 43,000 ringgit (£11,027 or \$7,700) in the half-year to June 30 compared with a profit of 2.13m ringgit in the same period of last year. No interim dividend is being paid.

Sales of tin concentrates in the latest period dropped to 121,000 kg from 181,000 kg and the average price received fell to 12.77 ringgit per kg from 20.54 ringgit.

**Setback for Toyota Motor**

By Yoko Shizata in Tokyo

**TOYOTA MOTOR**, Japan's largest manufacturer of cars, suffered a 15 per cent fall in consolidated net profits to ¥345.53bn (\$2.23bn) in the year to June 30 1986.

Pre-tax profits were down 22 per cent to ¥666.17bn, and turnover was ¥6,646.24bn down 2 per cent from the previous year. Net profit per share fell to ¥129.61 from ¥159.82.

The profit decline is the first since 1982 when the company was formed through the merger of Toyota Motor and Toyota Sales.

Consolidated results cover Toyota Motor's five domestic and 11 overseas subsidiaries as well as 10 affiliates.

The company said there would be a further drop in consolidated pre-tax profits in the current business year, on sales of some ¥6,200bn, if the strength of the yen continued.

Notice of Redemption

**AMOCO COMPANY**

Guaranteed by Amoco Corporation  
(Formerly **STANDARD OIL COMPANY**)  
(an Indiana corporation)

8 1/2% Debentures Due 1988

NOTICE IS HEREBY GIVEN that, pursuant to Section 3.01 of the Indenture dated as of August 16, 1973, as amended (the Indenture), between Amoco Company (the Company), Amoco Corporation (formerly Standard Oil Company (an Indiana corporation)) and Chemical Bank, as Trustee (the Trustee), the Company has elected to redeem and will redeem on October 28, 1986 (the Redemption Date), all of its 8 1/2% Debentures Due 1988 (the Debentures), at the redemption price of 100% of the principal amount thereof plus accrued interest (equal to \$17.24 per \$1,000 principal amount of Debentures) to the Redemption Date.

On and after the Redemption Date the Debentures will become due and payable upon presentation and surrender thereof, with the August 15, 1987 and subsequent coupons attached, either at the Corporate Trust Tellers of the paying agent, Chemical Bank, 55 Water Street, New York, New York 10041 or at the main offices of Chemical Bank in London, Paris, Frankfurt am Main and Zurich, or at the main offices of Citibank, N.A. (formerly First National City Bank) in Amsterdam, Milan, Rome and Tokyo, or at the main office of Kredietbank S.A. Luxembourg in Luxembourg.

Interest on the Debentures shall cease to accrue from and after the Redemption Date and all coupons maturing on and after August 15, 1987 shall be void.

**AMOCO COMPANY**  
By: Chemical Bank, Trustee

Dated: September 25, 1986

Holders of the Debentures presenting Debentures for redemption to the New York paying agent will be required to comply with the Interest and Dividend Tax Compliance Act of 1983 on or before the date of such presentation.

**The WCRS Group plc**

has acquired

**Della Femina, Travisano & Partners, Inc.**

The undersigned acted as financial advisor to The WCRS Group plc

**Morgan Grenfell Incorporated**

New York

Morgan Grenfell Group Offices in:

Athens Auckland Bogota Cairo Caracas Edinburgh Frankfurt am Main Geneva Grand Cayman Guernsey Hong Kong Jersey London Madrid Melbourne Milan Moscow Nairobi New Delhi New York Paris Perth Quito Rio de Janeiro Santiago Singapore Stockholm Sydney Tokyo

September 1986

New Issue  
These Bonds have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States of America or to nationals or residents thereof. The Bonds have not been and will not be qualified for sale under the securities laws of Canada or any province or territory thereof and may not be offered or sold, directly or indirectly, in Canada or to, or for the account of, any resident thereof in contravention of such laws.  
September 25, 1986

**INCO**

**Inco Limited**  
(Incorporated under the laws of Canada)

DM 75,000,000

6 1/2% Deutsche Mark Bearer Bonds of 1986/1991

Issue Price: 100% Interest: 6 1/2% p. a., payable annually in arrears on October 1. Redemption: on October 1, 1991 at par. Denominations: DM 1,000 and DM 5,000. Listing: Frankfurt Stock Exchange.

COMMERZBANK  
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BANQUE BRUXELLES LAMBERT S.A.

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U.S. \$100,000,000



**Kemira Oy**

Floating Rate Notes Due 1995 of which U.S. \$75,000,000 is being issued as the Initial Tranche

Interest Rate **6 1/4%** per annum  
Interest Period **25th September 1986**  
**25th March 1987**  
Interest Amount per U.S. \$10,000 Note due **25th March 1987** **U.S. \$314.24**

**Credit Suisse First Boston Limited**  
Agent Bank

Weekly net asset value



**Tokyo Pacific Holdings (Seaboard) N.V.**

on 22nd Sept., 1986 U.S. \$ 130.32

Listed on the Amsterdam Stock Exchange

Information: Plesman, Holding & Plesman N.V., Herengracht 214, 1016 BF Amsterdam.

**AIBD BOND INDICES**

WEEKLY EUROBOND GUIDE SEPTEMBER 25 1986

Redemption	Yield	Change	12 Months	12 Months
		on Week	High	Low
US Dollar	8.946	0.056	10.830	8.738
Australian Dollar	14.390	0.153	14.630	12.830
Canadian Dollar	10.567	0.495	11.820	10.373
Eurodollar	5.913	-0.203	6.400	5.913
Euro Currency Unit	8.563	1.445	9.524	8.164
Yen	6.381	0.236	7.250	6.207
Sterling	11.122	3.993	11.932	9.751
Deutsche Mark	6.427	0.847	7.210	6.318

Bank J. Vontobel & Co Ltd, Zurich - Telex: 812746 JVZ CH

NOTICE TO HOLDERS OF

**YAMAICHI SECURITIES COMPANY, LIMITED**

Warrants to Subscribe Shares of Common Stock of Yamachi Securities Company, Limited Issued in Conjunction with an Issue of U.S. \$40,000,000 4 per cent. Bonds due 1996

Pursuant to Clause 3 of the instrument dated 30th June 1986 under which the above warrants were issued, notice is hereby given as follows:

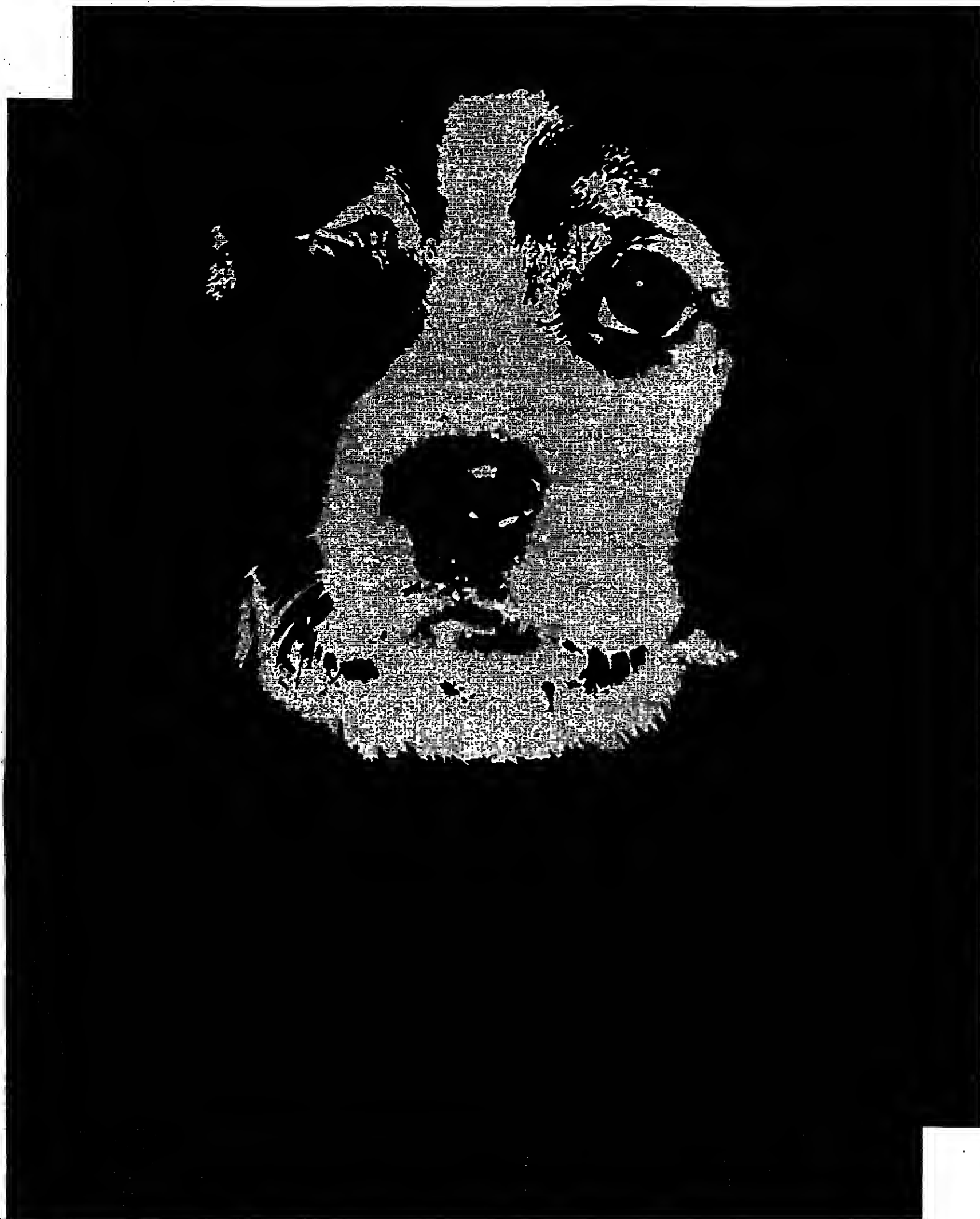
1. On 12th September, 1986 the Board of Directors of the Company resolved to make a free distribution of shares of its common stock to shareholders of record as of 30th September, 1986, Japan time, at the rate of 0.05 new shares for each share held. The date of issue of such new shares is 14th November, 1986.

2. As a result of such free distribution the subscription price will be adjusted from Yen 1,150 per share to Yen 1,105.25 per share effective as from 1st October, 1986, Japan time.

**YAMAICHI SECURITIES COMPANY, LIMITED**  
By: The Bank of Tokyo Trust Company  
For share redemption Agent  
Dated: September 25, 1986



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UK COMPANY NEWS

Brierley attempts to win support for his OT&T bid

BY LIONEL BARBER

Mr Ron Brierley, the New Zealand entrepreneur, yesterday attempted to win support for his £250m cash bid for Ocean Transport & Trading.

In a formal offer document, Mr Brierley continued to cast doubt on OT & T's future investment strategy. OT & T has considerable surplus liquidity arising from the sale of its interest in Ocean Containers (OCL).

OT & T dismissed Mr Brierley's arguments as "a blizzard of facts" to "smash control of the business on the cheap."

Mr Brierley, holding 10.55 per cent of OT&T through a

newly created company, IEP (UK), said his offer of 235p a share represented an increase in capital value of nearly 12 per cent and an increase in income of 121 per cent.

These figures are based on a market price of 201p a share, the day before it was reported that IEP was about to disclose a stake in OT&T. Yesterday, OT&T shares closed at 221p, up 2p, and comfortably above the IEP cash offer.

Mr Brierley, advised by Sir Peter Milner, turned to whether OT&T shareholders wanted the certainty of a cash offer or

"whether the anticipated future benefit from the pressure on Ocean to invest in new activities justifies a premium."

The document said OT&T, advised by S G Warburton, had a poor record without the benefit of the OCL stake; the majority of Ocean's pre-tax profits had come from OCL in three of the past five years. Even with OCL, earnings per share had grown at a compound growth rate of only 6 per cent per annum.

Moreover, shareholders' funds had fallen from £17.1m in 1981 to £11.3m in 1985, a decline of one third, the document added.

THE DECISION of the Monopolies and Mergers Commission to allow a new bid by Norton Opax for McCorquodale—despite combined market share in personalised cheques of over 40 per cent—hinged on the power of the banks as customers to exploit spare capacity in cheque printing.

The largest four clearing banks—Barclays, Lloyds, Midland and National Westminster—buy 80 per cent of all personalised cheques and the Commission's report concluded: "The banks' dominance of the cheque market is such that they would be able to counteract any concentration following a merger by switching a proportion of their business to little or no cost from the enlarged company to other producers who have the available capacity."

The report also looked at the £5m a year market in lottery tickets which would also give Norton Opax (31 per cent) and McCorquodale (14 per cent) a joint market share of over 40 per cent.

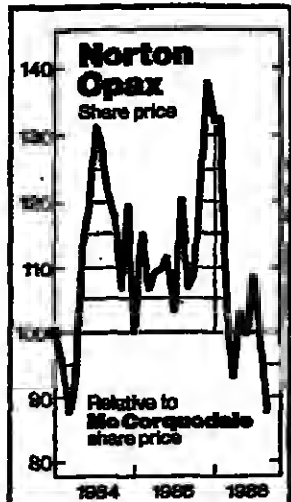
But the £5m personalised cheque market was more central to the argument. It is a market which has grown rapidly over recent years with the UK banks now processing an average of 12m cheques a day or over 30m in 1985.

Growth prospects are now slowing with the wider availability of credit cards but it will remain a significant sub-sector of the printing industry for the foreseeable future.

Technological development and competitive tendering by the banks has led to a concentration of supply and following the acquisition of Bradbury Wilkinson by De La Rue last March it was estimated (by McCorquodale) that the three market leaders—McCorquodale (34 per cent), Norton Opax (15 per cent) and De La Rue (18 per cent)—now held 65 per cent of the market (excluding the banks' in-house production).



Mr Richard Harwell, chief executive of Norton Opax.



Mr John Wood, chairman of McCorquodale.

sure but the correctives were the banks' growing in-house production facilities and the potential arrival of new entrants.

The two main unions—the National Graphic Association and Sogat '82—both opposed the merger.

The commission concluded that: "Following the proposed merger there would still be suppliers in the market with spare capacity to enable the banks to switch suppliers as they have done in the past."

The report also estimated that there is currently sufficient spare capacity to produce an extra 12m cheques a year—some 30 per cent of current supply.

The relatively good margins on personalised cheques would also attract other security printers if there was an opening. "At least one producer has told us that it considers cheque production to be among the most lucrative work in the security printing business."

Norton Opax's margins on personalised cheques was 21.7 per cent in the last financial year; McCorquodale refused to reveal its figure. Norton's average margin was 9.6 per cent compared with McCorquodale's 6.2 per cent.

On the static £5m market in lottery tickets in which a merged company would have over 40 per cent share the Commission concluded that given the case of entry it would be difficult to force up prices and added that "we received no complaints about the proposed merger from promoters of instant lotteries."

On "other issues" such as the likelihood of Norton disposing of several McCorquodale companies or future employment prospects the Commission said: "It is enthusiasm for expanding its business overseas does not suggest to us a company bent on asset stripping or large scale redundancies."

Norton Opax PLC and McCorquodale PLC: A Report on the Proposed Merger. HMSO, £6.50.

TKM surges to £7m midway

Teaser Kemsley and Millburn, the motor trader and property developer, yesterday announced sharply increased pre-tax profits of £7.1m for the six months to June 1986, writes Lionel Barber.

The strong performance confirmed that TKM laden with debt just 18 months ago, is recovering quickly. In June 1985, the New Zealand entrepreneur Mr Ron Brierley took control of the group via a £12.7m cash injection.

Profit was £7.06m pre-tax on £27.6m turnover. Six months increase of £4.7m over the corresponding period in 1985. Trading profit amounted to £10m (£5.97m).

TKM is not paying an interim dividend. A dividend of 0.2888p per share will be paid to holders of 8.5 per cent convertible

cumulative preference shares. These were issued in November 1985 to raise £12.6m to reduce bank borrowings.

There was an extraordinary profit of £5.4m following early payment of borrowings which amounted to £48.2m in June 1985. The profit was realised at the end of last February.

comment

TKM's drastic slimming cure has worked wonders. To all intents TKM is now a motor trader. Some 90 per cent of sales are in this sector, the balance coming through property development in Florida and Toronto. Selling BMW's through the valuable Cooper franchise to the Yuppies in the South East has obviously helped sustain margins; more eye-

catching is the way the group's other profitable activity—selling Japanese cars—does not appear to have been affected by strengthening. The benefits of the Kenning acquisition—which will double TKM's turnover—has yet to come fully through into the profit figures, contributing only 20.9m at the interim stage. The other major move this year—picking up the Alfa Romeo concession—is a more long-term prospect. For the full year, remembering the traditional August UK car sales boost, £20m pre-tax profits seem achievable. With the share at 185p, that puts TKM on a rating well above the automotive of the sector in general, probably owing more to the Ron Brierley factor than to what is clearly an impressive turnaround.

There are four other significant—small scale—producers but McCorquodale argued that the long-term participation of any supplier outside the "big three" was "open to conjecture."

Norton pointed out that if the banks' in-house production was included the joint market share with McCorquodale was only 45 per cent and that if a merger did take place the banks would continue to split their requirements for cheque books between a number of suppliers "up to five in the case of the larger customers."

Norton also admitted that following a merger—and in the light of the recent De La Rue takeover—it would probably not be able to retain the whole of the current market share of the two groups. (The Commission was told it might lose as much as 14 per cent.)

This would be switched to smaller competitors with spare capacity. Norton said that spare capacity ranged from 20 per cent in its own case to 40 per cent for two other main competitors.

McCorquodale questioned this

however and said capacity was in general fully utilised. What appeared to be spare capacity in some companies was in fact "back-up."

McCorquodale concluded that if a merged company did not retain its market share Norton Opax would be forced to close down one of the merged group's production lines.

The company also claimed that over a few years prices might rise 10 per cent above what they would have been in the absence of a merger, and important technological competition would be lost.

Norton stressed that through the use of tendering and short-term contracts the banks had greatly reduced the cost of cheques and there was no reason to believe that could be stopped by a merger.

The company also underlined the relative openness of the market by citing Kenrick and Jefferson which entered the market in 1981 and was now one of the eight largest suppliers.

For an existing printing operation Norton calculated

that the cost of entry might be as low as £200,000. McCorquodale put the figure at £1m.

Most of the banks opposed the merger but said they had sufficient power to ensure their interests were not hit.

Barclays said it "did not welcome the merger... but did not believe that its interests would be materially damaged by it."

Lloyds and Midland Bank expressed similar views but National Westminster said a merger would cause it no concern.

Among competitors, Bemrose was most opposed saying that the present highly competitive market encouraged technical excellence as well as competitive pricing and doubted whether new entrants could achieve any significant share.

The British Printing and Communication Corporation said it hoped to benefit from the re-adjustment of market share arising from a merger.

De La Rue simply said that the merger was an inevitable response to recent market pres-

Miller and Stanhouse USM placing

By Alice Rawsthorn

Miller and Stanhouse, a Liverpool-based optician, is joining the United States market through a placing which will value the company at £5.1m.

The company was formed in 1977 and has since established a chain of 22 opticians in the north of England, Wales and Scotland. Miller and Stanhouse conducts eye examinations and sells contact lenses, spectacles and eye care products.

"We have expanded fairly rapidly in the last few years and are now keen to move further into the south," said Mr Maurice Miller, the chairman and joint managing director. "We have earmarked nine new shops to be opened by the end of the year, including some in the south Midlands. The capital raised by the flotation will help us with our plans."

The company has operated at a profit for the last five years producing pre-tax profits of £362,000 on turnover of £2.96m in the year to June 30. It expects to pay a net dividend of 2.5p a share for the current year.

In the placing, by the stockbrokers, Capel-Cure Myers, Miller and Stanhouse intends to release 4.5m shares or 58.4 per cent of its enlarged share capital at 105p a share. Some £600,000 of the capital raised by the placing will be channelled into the company in order to finance its ongoing expansion programme.

Rainbow's Babcock stake raised to over 5%

Rainbow Corporation, the New Zealand leisure group which recently acquired a stake in Babcock International has increased its holding in the UK engineering group to just over 5 per cent.

The New Zealand company indicated last month that it had built up a shareholding of about 4.5 per cent in Babcock and the acquisitions give it a total of 6.7m shares in the British group.

During the period in which Rainbow has been purchasing the stock, Babcock shares have been quite volatile, but it is believed that the New Zealand group has paid an average of about 150p a share for its holding, at a total cost of around £12m.

In talks with Rainbow three weeks ago, Babcock executives were assured that the New Zealand company had acquired its holding for long-term investment purposes. The British company indicated last night that it had no reason to believe that Rainbow's intentions had changed.

Rainbow is a two-year-old company run by Mr Craig Heatley, a 30-year-old businessman involved in amusement parks and mining, and Mr Gary Lane, an accountant formerly with Coopers and Lybrand, the audit firm.

The two men were recently engaged in an unsuccessful takeover battle in New Zealand for Rothmans Industries, a drinks and tobacco company.

days later said it had increased its option holding to 28.9 per cent.

Bremner is effectively a property and cash "shell" which has been at the centre of an unusual public struggle for power between its chairman Mr James Rowland-Jones and two of its former directors in recent months.

Mr Graystone earlier said that any full offer would not be significantly above the 60p price agreed under the option purchase.

City and Westminster/Bremner

City and Westminster Finance, a small corporate finance company, yesterday exercised options to buy a 24.8 per cent stake in Bremner, the controversial stores group.

This could herald a takeover bid for Bremner but Mr Andrew Graystone, who heads City and Westminster, declined to comment yesterday.

City and Westminster disclosed on September 8 that it had begun buying options on Bremner's shares and a few

days later said it had increased its option holding to 28.9 per cent.

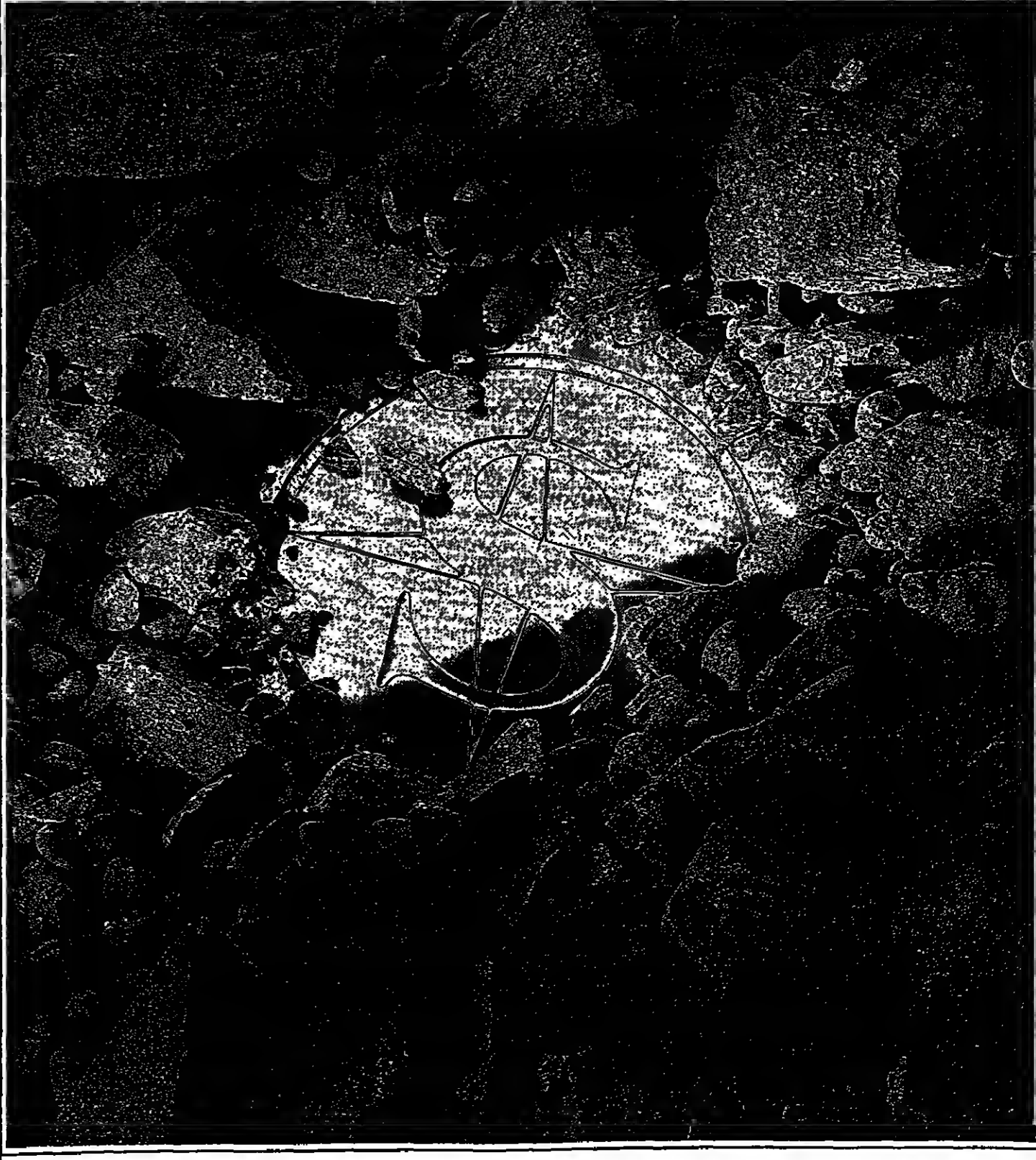
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OUR MAIN objectives in recent years, those of improved competitiveness coupled with a programme of investments in new products, have combined to produce another set of excellent figures

DAVID DONNE, CHAIRMAN

HALF YEAR TO 30TH JUNE	1986	1985	INCREASE
PROFITS BEFORE TAXATION	£18.611m	£18.099m	+17%
EARNINGS PER SHARE	18.88p	16.55p	+21%



STEELLEY PLC GATEFORD HILL, WORKSOP, NOTTINGHAMSHIRE S81 8AF

COMPANY NEWS IN BRIEF

RESULTS

EDMOND HOLDINGS Hull-based housebuilder, swung back with profits of £15.2m in the half-year to June 30 1986 compared with pre-tax losses of £140,175 in the corresponding period last year. An interim dividend of 0.15p (nil) is being paid—last year's final payment was 0.2p net. Turnover improved from £4.5m to £5.8m. The sale of land and other assets totalled £47,000 (£177,055) and rental income was lower at £22,522 (£28,401). Gated earnings per 10p share were 0.39p (0.35p losses).

DAVENPORT KNITWEAR saw turnover rise from 2.75m to £2.38m in the half year ended June 30 1986. Operating profit was up to £387,000 (£231,000) and investment income to £188,000 (£170,000), giving pre-tax profit of £483,000 (£393,000). Earnings were 17.67p per share.

RAMCO OIL SERVICES incurred pre-tax loss of £807,000 (£101,000) in the six months to June 30 1986. Mr Stephen E. Remp, the chairman, said the heavy losses had been caused by continued repercussions of the unprecedented collapse in world oil prices which occurred at the beginning of the year. He added that the months following had seen brutal cost cutting by all companies. No interim dividend is being paid and the directors did not expect to pay a final. The loss per share was 2.9p (0.35p).

CAKEBREAD ROBEY & CO., builders and timber merchant, increased pre-tax profits to £362,000 (£240,000) for the first half of 1986, on turnover of £11.2m (£10.5m). Earnings per 10p share were 3.9p (2.3p) and the interim dividend is

unchanged at 0.5p net. The company said the rate of profits increase was not expected to be maintained in the second half, which had started below last year's good figures.

WILLIAM MORRIS Fine Arts, USM quoted wallcovering maker and sculpture caster, made pre-tax profits of £194,000 (£192,000) for first half of 1986, on turnover of £4.47m (£3.47m). Earnings per 20p share were 0.62p (0.36p) before extraordinary debits of £75,000 (£575,000) or 0.39p (1.49p loss) after. The board still intends to seek a reduction in group's nominal capital to facilitate an early return to dividend list.

JAMES WILKES, manufacturer of business forms and equipment raised turnover to £3.2m (£2.53m) in first half of 1986, but profits fell to £30,683 (£314,825) pre-tax. Tax £97,241 (£226,000). Earnings totalled 3.5p (7.5p), but interim dividend held at 3p net. Poor performance mainly attributable to difficulties encountered by Deritend Engineering (1985). That company is now benefiting from new management and methods.

TRAFORD PARK Estates, industrial and commercial property developer, made virtually unchanged pre-tax profits of £2.67m (£2.86m) for the year to June 30 1986. Earnings per 25p share were 15.26p (18.14p) and the final dividend is 8p for a 12p (11.5p) total. An extraordinary debit of £219,000 (£27,000 credit) was the cost of the abortive merger with Winstats Property Investments.

but pointed out that it was often involved in such negotiations, many of which did not come to fruition.

TRADE PROMOTIONS SERVICES has been notified that EMAP has approached the British Jewellery and Giftware Federation to acquire its holding of 1.47m shares (26 per cent) of Trade Promotion at 210p.

TR NATURAL RESOURCES: Brokers Wood Mackenzie yesterday made an open market purchase of 5.9m shares in TR (9.92 per cent) on the instructions of investment clients, bidding 140p a share.

ROSS ADVERTISING yesterday announced that Mr Stephen Moss, the chairman, is stepping down and he and his family interests have sold 1.9m shares (50.25 per cent), mostly to institutional investors, retaining 228,500 (7.44 per cent). Mr Moss who will remain a non-executive director, will be succeeded by Mr Stuart Pearson, the recently appointed finance director, who has increased his shareholding to 7.98 per cent. Mr Stephen Daughtrey becomes managing director and Mr John Cooper, who has acquired a 6.87 per cent stake, joins the board.

KALON GROUP has sold its holding of 210,000 ordinary shares in Mander (Holdings) and no longer has an interest in the share capital of Mander.

WILLIAMS HOLDINGS £58m agreed bid for London & Midland Industrials has been declared unconditional after gaining acceptances covering more than 50 per cent of the shares. The cash alternative closed yesterday, while the other offers remain open.

BIDS AND DEALS

SECURIGUARD confirmed that it was in acquisition discussions with a private clearing group,



APPOINTMENTS

Reed International finance director

Mr N. J. Stapleton has been appointed finance director of REED INTERNATIONAL. He succeeds Mr K. J. Worton, who left to join the Hill Samuel Group as an executive director in July this year.

Mr Terry Baker and Mr Colin Fisher have been appointed assistant general managers in the UK retail banking business unit of LLOYDS BANK. Mr Baker, formerly regional director and general manager for Greater London (South), will have responsibility for the branch banking division operations in London, Birmingham and the West Midlands.

Mr John Gifford has been appointed financial controller of the NORTH EASTERN CO-OPERATIVE SOCIETY. He was formerly financial controller of Associated Co-operative Creameries.

Three appointments have been made to the management team of RANK XEROX (UK). They are Mr Peter Blackmore, director of sales and marketing, Mr Paul Chapman, director of business management systems, and Mr Les Jones, director personnel.

Mr R. M. Harrison has been appointed a director of RUDOLF WOLFF AND CO LTD and Mr W. E. Bridges has been appointed director of the financial services division of the Tokyo subsidiary.

THE BRIGHTSIDE MECHANICAL AND ELECTRICAL SERVICES GROUP, a wholly-owned subsidiary of Roger Wimpey, has made Mr Roger Murray director of the group. He was formerly finance director of Crittal Tectonic.

COOPERS & LYBRAND has appointed Mr Brian Jenkins to head its UK audit practice. Mr Jenkins is the immediate past president of the Institute of Chartered Accountants in England and Wales.

At the BRITISH-SOVIET CHAMBER OF COMMERCE Mr Michael Wilson becomes executive director following the retirement of Mr Denis Cress on September 30.

THE LOUISIANA LAND AND EXPLORATION CO has elected Mr Ernest J. Leiner, Jr, as vice president. Mr Leiner will continue in his capacity as general manager of the Oklahoma City exploration and production division.

Mr Peter Bryant, previously managing director of Eurysurvey UK, becomes managing director of PIRACK & PARTNERS (BRISTOL) on October 1.

GRIFFS METALS is expanding its board of directors. Development plan with the raising of £3m through a Schroder Ventures syndicate. Mr Charles Sherwood, a partner of Schroder Ventures, and Mr Walter Dickson, formerly president of Mars Europe, join Mr Roger Lamberton as executive directors. Mr Gordon Davidson, who was previously with Unicon Metals, becomes commercial director.

MGM ASSURANCE has appointed Mr John Telford as director. Mr Telford has been managing director (busines) of the London Regional Transport Board since October 1984 and is currently chairman and managing director of London Buses, a position he took up in April 1985.

Ms Jella Woodhouse has been appointed to the board of directors of SARA LEE. She was head of marketing.

GIBBS AND DANDY, has made two appointments. Mr Michael Dandy becomes managing director, succeeding Mr Ron Stiverson who retires. Mr Howard M. Jones, has become company secretary.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales volume (excluding school leavers) and unfiled vacancies (000s). All seasonally adjusted.

Table with columns: Year, Index, % change, etc. Rows for 1985 and 1986 quarterly and monthly data.

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

Table with columns: Year, Index, % change, etc. Rows for 1985 and 1986 quarterly and monthly data.

EXTERNAL TRADE—Indices of export and import volume (1980=100); visible balance; current balance (€m); import volume (€m); terms of trade (1980=100); official reserves.

Table with columns: Year, Index, % change, etc. Rows for 1985 and 1986 quarterly and monthly data.

FINANCIAL—Money supply M0, M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); building societies' net inflow; EFP, net credit; all seasonally adjusted. Clearing Bank Rate (end period).

Table with columns: Year, Index, % change, etc. Rows for 1985 and 1986 quarterly and monthly data.

INFLATION—Indices of earnings (Jan 1980=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (Jan 1974=100); Reuters commodity index (Sept 1981=100); trade weighted value of sterling (1975=100).

Table with columns: Year, Index, % change, etc. Rows for 1985 and 1986 quarterly and monthly data.

† From January 1986 includes amounts outstanding on credit cards.

Growth all round as Bank of Scotland climbs to £55m

WITH ALL three principal companies in the Bank of Scotland group making higher contributions, the first half of 1986 produced a 23.5 per cent lift in pre-tax profits— from £44.7m to £55.2m.

The figure also represented a 9.5 per cent improvement over the record £50.5m achieved in the second half of last year, the directors said.

Charged to the profit were higher provisions for bad and doubtful debts, mainly because of the greater volumes of consumer finance business and an increase in the provisions already made in relation to certain overseas sovereign debts.

For the 1986 period, specific provision was £20.3m (£15.7m) and general £4.1m (£2.8m). In the second half of 1985, the figures were £21.7m and £1.2m.

Interest charges on subordinated loans were up to £18.4m (£9.2m) and provision for profit sharing £2.3m (£1.8m). Earnings for the period came to £22.2p (£22.2p) and the interim dividend is stepped up to 6p net (5.5p).

The clearing bank lifted its profit by nearly 14 per cent, from £38m to £53.5m. Net interest earnings grew by 25 per cent, while average total assets increased by 12.8 per cent.

On the domestic front, average sterling assets rose by 21.7 per cent to £10.8 per cent. With deposits the success of Money Market Cheque Account continued unabated.

Some growth was seen in the interest-free balances while, in the area of new products, Home and Office Banking deposits and Keycard Deposit Accounts were growing steadily.

Earnings from the International Division again represented a strong performance. The extension of the tele-vision-based Home Banking system for corporate and professional business users had been completed, and there had been a steady flow of new HOBS users attracted by the flexibility of the service.

North West Securities, the finance subsidiary, achieved a profit of £12.5m. After excluding a surplus of £1m on the sale of an investment, that gave an increase of 83 per cent over 1985.

Good progress was achieved in all divisions with new advances up 36 per cent, although average lending margins continued to narrow as a result of competition.

After tax £21.6m (£19.6m) and minorities £100,000 (same), the group attributable profit for the first half was £23.5m (£23m). Cost of the dividend is £7.5m (£6.8m).

Mr John Gifford has been appointed financial controller of the NORTH EASTERN CO-OPERATIVE SOCIETY. He was formerly financial controller of Associated Co-operative Creameries.

Expanding Connells surges to £2m

CONNELLS ESTATE Agents, which earlier this year extended its coverage in the Brighton and Oxford areas, made strong progress in the first six months of 1986 with a profits rise from £769,000 to £2.65m pre-tax.

Commenting yesterday, Mr John Simson, the chairman, said the results reflected increased sales volumes with-out sacrificing margins.

Growth was boosted by selective expansion and favourable market conditions were experienced. Income from the residential activities increased sharply from £2.7m to £4.5m and on the commercial side, income of £2.44m (£457,000) was much higher than had been expected.

In all, total income surged from £2.15m to £7.26m—just £707,000 short of the reported figure for 1985 as a whole. The accounts total £758,000 (£215,000) and last net profits at £1.29m, compared with a previous £445,000.

Earnings worked through at 5.07p (3.65p) based on 8,960 (3,665) adjusted for the bonus element of last May's £8.59m rights issue. The interim dividend is being doubled to net 20p on the enlarged capital.

Referring to recent take-over activity in the estate agency market, Mr Simson said: "We are already finding evidence that both the individual and business client see advantages of dealing through a successful estate agency."

He pointed out that the long-term advantages of the company's policy were increasingly recognised by potential associates in acquisition situations.

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Logica advances 36% and poised for US expansion

Logica, the computer software company, yesterday reported pre-tax profits up 36 per cent to £8.2m for the year to June 1986, against 55m previously which excluded discontinued activities.

This was due to new equity capital of £15.1m raised in January, a positive operating cash flow and a net cash surplus resulting from the withdrawal from office automation activities.

Extraordinary charges, mainly connected with this withdrawal, were £12.5m—£3.7m less than previously allowed for. After allowing for these charges, tax of £2.6m (£2.7m) and interest paid of £649,000 (£487,000 received), Logica reported a net loss of £7.8m, compared with £3.5m last year.

Earnings per share were 10.07p on the expanded share base created by the rights issue during the year, compared with 6.95p last year. The directors are proposing a dividend of 1p (0.55p).

At the end of the year, net cash balances stood at £8.2m, compared with a net overdraft of £11.9m at the start of the year.

Turnover for the year was £57m, up 40 per cent on last year's £40.7m, once the discontinued office automation activities are excluded.

Mr Len Taylor, managing director, said sales were expected to grow by about 25 per cent this year.

Mr Taylor said that sales to the financial sector (up from £6m to £10.2m) and space and defence (up from £1.5m to £1.7m) had been particularly good in the UK, which accounts for more than half of Logica's business.

Logica's US operations, which had incurred losses in the previous two years, recorded a profit of £800,000 for the year on sales of £11m, having suffered a loss of £400,000 in the first half.

Mr Taylor said Logica was now poised to expand in the US, having returned to profit from the company's Australian operations had made substantial profits on sales of £5m, after having incurred a small loss in the previous year.

The Netherlands operations, with revenues of £7m, had achieved above average profits. New office expansion had taken place in the UK, the Netherlands, Belgium, West Germany, Sweden and Australia.

New operations had been started in Denmark, Malaysia and Taiwan. The shares were unchanged at 218p yesterday.

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Currency factors hold back ABP

Associated Book Publishers yesterday reported pre-tax profits of £2.21m for the first six months of 1986, up three per cent on the £2.15m made at the interim stage last year, and blamed exchange currency factors for holding back growth.

However, it said that the second half trading performance to date indicated that the company was on course for the achievement of its plans for the year, and an increased interim dividend of 2.25p a share (2.1p) was, therefore, being declared.

If exchange rates had remained constant, the company would have recorded a 24 per cent advance in pre-tax profits, but the weakening of the Canadian and Australian currencies had inhibited sales in these markets, and had substantially reduced the sterling value of

profits. Canada produced £1.4m (£1.47m) and Australia £498,000 (£490,000).

In the UK, turnover increased by £4.1m to £17.8m, with three recent acquisitions—Routledge & Kegan Paul, Croom Helm and Pitkin—contributing £3.5m. The trading profit was unchanged at £1.1m, with the Routledge contribution helping offset a moderation in income from the highly successful Adrian Mole books.

Group turnover in the period was £36.45m (£31.67m) and the tax charge was 44 per cent (47).

Comment

Associated had plenty of reasons yesterday to explain a mere 3 per cent advance at the pre-tax level: currency was the main one, but the dull state of the UK market, reorganisation costs and a cyclical dip in its

vital law publishing operations (which provides over 60 per cent of profits) were others. In the circumstances, the figures are respectable enough, and with signs of an upturn in the UK general publishing market the second half should be substantially better, while 1987 should start showing the benefits of integrating the new acquisitions and of a cyclical upswing in law. All this said, Associated's library of the special factors restraining its growth has a familiar ring from this time last year and the management has yet to prove that it has the hair and drive to squeeze the most out of the new acquisitions. With pre-tax profits for the full year forecast at about £2.3m, and a 44 per cent tax charge, the shares at 218p are on a prospective p/e of 125 which is quite sufficient.

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UK COMPANY NEWS

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Wold cuts interim loss

Wold, the USM quoted producer of the main crop vegetables, yesterday turned in its usual first-half deficit, albeit at a lower level than in the previous year.

For the half year to June 30, 1986, pre-tax loss was reduced from £1.81m to £1.66m, on a lower turnover of £11.83m, against £12.39m. Stated net deficit per 5p share decreased from 9.4p to 7.97p.

The net interim dividend is unchanged at 0.75p. Last year's final was omitted after 1985 profits plunged from £4.7m to £465,000.

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Harvey & Thompson jumps 75%

Harvey & Thompson, the USM quoted pawnbroker, lifted pre-tax profits by 75 per cent from £178,000 to £312,000 for the year ended June 28 1986. The result reflected continued improvement in all aspects of the business.

The company said the current year had got off to a very good start and it was hopeful of a further advance at the interim stage.

With stated earnings per 20p share well ahead from 8.5p to 15.05p, the dividend total is 50 per cent to 8p (4p) net with a final of 4.25p.

The pledge book has advanced from £2.74m to £3.41m, the company said. This trend continued and two new branches would be opened in the next three months, in Stockport and North-east London.

The company believed there was still plenty of scope for continued expansion and it intended to persevere with the establishment of nationwide representation.

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McLaughlin & Harvey Irish loss

The cost of putting an end to construction operations in the Republic of Ireland are reflected in the first half 1986 results of McLaughlin & Harvey, the Newton Abbey based building group.

Profit before tax came to £314,000 on a turnover of £23.5m. However, there was a below the line extraordinary charge of £366,000 in running down the operations, in addition to an anticipated trading loss of £295,000 in the Republic for the year as a whole, and for which provision had already been made.

In the comparable period of 1985 turnover came to £28m and pre-tax profit to £704,000.

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McLaughlin & Harvey Irish loss

The cost of putting an end to construction operations in the Republic of Ireland are reflected in the first half 1986 results of McLaughlin & Harvey, the Newton Abbey based building group.

Profit before tax came to £314,000 on a turnover of £23.5m. However, there was a below the line extraordinary charge of £366,000 in running down the operations, in addition to an anticipated trading loss of £29



AUTHORISED  
UNIT TRUSTS

FT UNIT TRUST INFORMATION SERVICE

EQUITIES

Table with columns: Name, Price, Change, etc. Lists various equity securities and their market performance.

FIXED INTEREST STOCKS

Table with columns: Name, Price, Change, etc. Lists fixed interest securities and their market performance.

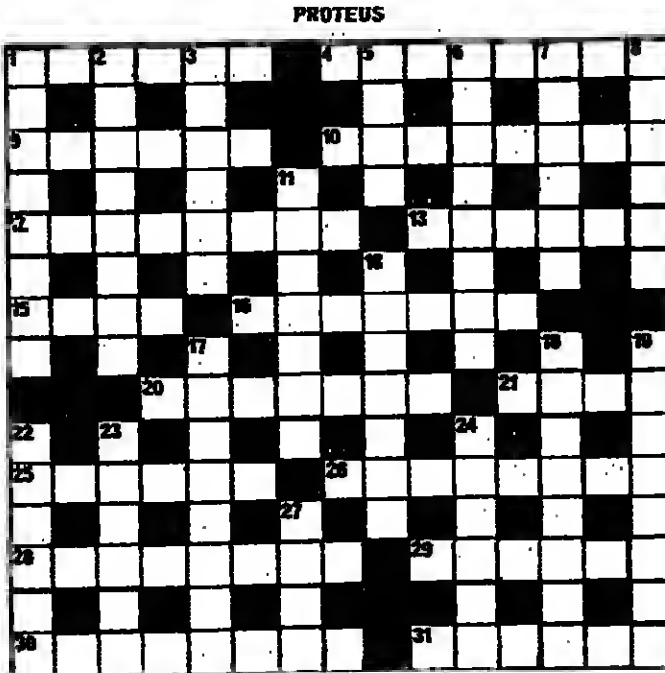
'RIGHTS' OFFERS

Table with columns: Name, Price, Change, etc. Lists rights offers and their market performance.

Remember that every day for the day of the day... A financial dividend... D Dividend on part of capital, cover based on dividend on full capital...

SCOTLAND INTERNATIONAL FINANCE B.V. US\$100,000,000. Guaranteed Floating Rate Notes 1992. For the six months from 25th September 1986 to 24th March 1987 inclusive the Notes will carry an interest rate of 6 1/4% per annum.

FT CROSSWORD PUZZLE NO. 6134



ACROSS  
1 Artist getting meal from salad root (6)  
4 Porographic literature familiar to Parliamentarians... (8)  
9 ... after Queen's bill (6)  
10 Repaired and put back in stock (8)  
12 Booked for being aloof in manner (8)  
13 Issue for example in mere camouflage (6)  
15 Still in uniform (4)  
16 Lady's costume sounds a bit rough (7)  
20 Pulling a quantity of liquor (7)  
21 Gave dauphin some holy book (4)  
23 Negligent concerning failure to hit target (6)  
26 Obvious worker to be taken in by plant (8)  
28 Quarrel about boxes for birds (8)  
29 Ecclesiastical office causing row at church (8)  
30 Begs to be sent out without shedding tear (8)  
31 Salt model has to share out? (6)

Main table of Unit Trusts with columns: Name, Price, Change, etc. Lists numerous unit trust funds and their performance.

Continuation of Unit Trusts table with columns: Name, Price, Change, etc. Lists numerous unit trust funds and their performance.

Continuation of Unit Trusts table with columns: Name, Price, Change, etc. Lists numerous unit trust funds and their performance.



AUTHORISED UNIT TRUSTS & INSURANCES

Table listing various insurance and unit trust products, including Waverley Asset Management Ltd, Western Unit Trust Managers Ltd, and Whittingdale Unit Trust Managers.

INSURANCES

Large table listing various insurance policies and unit trusts, including AA Friendly Society, Abbey Life Assurance Co Ltd, and various other financial products.

Table listing various insurance and unit trust products, including Double Life Ass Co, Imperial Life Ass Co, and various other financial products.

Table listing various insurance and unit trust products, including National Provident Institution, Norwich Union Asset Management Ltd, and various other financial products.

Table listing various insurance and unit trust products, including Prudential Life Assurance Co Ltd, Scottish Life Assurance Co Ltd, and various other financial products.



INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas funds with columns for fund name, company, and performance metrics.

Table listing insurance and overseas funds, including entries like 'UK President' and 'Standard Life Assurance'.

Table listing insurance and overseas funds, including entries like 'Standard Life Assurance' and 'Sun Alliance Insurance'.

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Money Market Trust Funds table with columns for fund name, company, and performance metrics.

Money Market Bank Accounts table with columns for bank name, account type, and interest rate.

Table listing various financial products and services, including insurance and investment options.

Table listing traditional options and 3-month call rates.

Table listing traditional options and 3-month call rates.







CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Confusing comments from US

THE MARKET tried to digest a large amount of information yesterday and at the same time could see no point in committing itself ahead of today's Bundesbank council meeting and the gathering of ministers and bankers in Washington at the weekend, under the auspices of the International Monetary Fund.

£ IN NEW YORK

Table with columns: Spot, 1 month, 3 months, 12 months. Values for £/US\$ and US\$/£.

Exchange rate index fell 0.5 to 68.4

Exchange rate index fell 0.5 to 68.4, compared with 75.9 six months ago. Sterling stabilised after the Bank of England intervened to support the pound against the dollar and the D-Mark.

FINANCIAL FUTURES

Volatile trading

GILT FUTURES fell sharply in the London International Financial Futures Exchange yesterday, following the announcement of a record UK trade deficit.

The December long gilt opened at 113-31, strongly initially but lacking conviction. A low of 110-24 was touched after the trade figures were announced with stop loss selling triggered on more than one occasion.

noon, gilt prices were more concerned with the performance of starting so that the December price closed at 111-03, down from 113-13 on Tuesday.

US Treasury bonds opened at 94-00 for December delivery, down from 94-13 on Tuesday, and traded between a high of 94-11 and a low of 93-17 before closing at 94-05.

POUND SPOT—FORWARD AGAINST POUND

Table showing spot and forward rates for various currencies against the pound.

DOLLAR SPOT—FORWARD AGAINST DOLLAR

Table showing spot and forward rates for various currencies against the dollar.

EXCHANGE CROSS RATES

Table showing cross rates between various major currencies.

EURO-CURRENCY INTEREST RATES

Table showing interest rates for various Euro-currency deposits.

MONEY MARKETS

UK rates reflect uneasy trend

INTEREST RATES were mixed in the London money market yesterday. Uncertainty about the pound's performance and the outside possibility of higher base rates tended to keep liquidity near the short dates.

NEW YORK RATES

Table showing interest rates in New York for various instruments.

MONEY RATES

Table showing money rates for various currencies and terms.

CURRENCY MOVEMENTS

Table showing percentage changes in currency values.

CURRENCY RATES

Table showing current exchange rates for various currencies.

OTHER CURRENCIES

Table showing rates for other major currencies.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing rates for EMS European Currency Units.

FT LONDON INTERBANK FIXING

Table showing interbank fixing rates for various currencies.

LONDON MONEY RATES

Table showing money rates in London.

Bank Bill (sell) one month 9 1/2 per cent

Table showing bank bill rates and other financial data.

CHICAGO

Table showing market data for Chicago.

LONDON

Table showing market data for London.

STERLING INDEX

Table showing the Sterling Index and related data.

CURRENCY FUTURES

Table showing currency futures prices.

Understand Commodities!

The CCI Commodity Brokers' schools intensive five-day programme is designed for junior and middle management, as a lead in to the National Commodity Futures Exam, which can be taken in the UK. The course starts in London at the Grand Eastern Hotel, on October 17th.

The American Metal Market Forum

Experts will discuss the changes taking place on the LME and the changing faces in international trade. The London Hilton on Monday 6th October 1986.

Contracts & Tenders

City of Wakefield Metropolitan District Council

PRELIMINARY ANNOUNCEMENT. The Council in conjunction with the West Yorkshire Waste Management Joint Committee and with the support of the Department of the Environment invites initial expressions of interest from parties wishing to invest in land reclamation, waste disposal, landfill gas in participation in THE WELBECK RECLAMATION AND LANDFILL PROJECT.

Company Notices

PIRELLI UK INTERNATIONAL FINANCE B.V. 250,000,000 Guaranteed 91% Convertible Bonds due 2000.

Club

PIRELLI S.p.A.

Large advertisement for Daiwa Securities, Ltd. featuring the headline 'IN ALL AREAS OF FINANCIAL IMPORTANCE, THERE'S DAIWA.' and 'FROM SEPTEMBER 25, WE'RE IN MILAN!'.



BRITISH FUNDS

Table of British Funds with columns for Stock, Price, and % Change. Includes sub-sections for 'Shares' (Lives up to Five Years), 'Five to Fifteen Years', and 'Over Fifteen Years'.

Index-Linked

Table of Index-Linked funds with columns for Stock, Price, and % Change.

INT. BANK AND OSEAS GOVT STERLING ISSUES

Table of International Bank and Overseas Government Sterling Issues with columns for Stock, Price, and % Change.

CORPORATION LOANS

Table of Corporation Loans with columns for Stock, Price, and % Change.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth and African Loans with columns for Stock, Price, and % Change.

LOANS

Table of Loans with columns for Stock, Price, and % Change.

Public Board and Ind.

Table of Public Board and Industrial funds with columns for Stock, Price, and % Change.

FOREIGN BONDS & RAILS

Table of Foreign Bonds and Rails with columns for Stock, Price, and % Change.

AMERICANS - Cont.

Table of American stocks with columns for Stock, Price, and % Change.

CANADIANS

Table of Canadian stocks with columns for Stock, Price, and % Change.

BANKS, HP & LEASING

Table of Banks, Hire Purchase, and Leasing stocks with columns for Stock, Price, and % Change.

BEERS, WINES & SPIRITS

Table of Beers, Wines, and Spirits stocks with columns for Stock, Price, and % Change.

BUILDING, TIMBER, ROADS

Table of Building, Timber, and Roads stocks with columns for Stock, Price, and % Change.

AMERICANS

Table of American stocks with columns for Stock, Price, and % Change.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS - Cont.

Table of Building, Timber, and Roads stocks with columns for Stock, Price, and % Change.

DRAPERY & STORES - Cont.

Table of Drapery and Stores stocks with columns for Stock, Price, and % Change.

ELECTRICALS

Table of Electrical stocks with columns for Stock, Price, and % Change.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics stocks with columns for Stock, Price, and % Change.

DRAPERY AND STORES

Table of Drapery and Stores stocks with columns for Stock, Price, and % Change.

BEERS, WINES & SPIRITS

Table of Beers, Wines, and Spirits stocks with columns for Stock, Price, and % Change.

BUILDING, TIMBER, ROADS

Table of Building, Timber, and Roads stocks with columns for Stock, Price, and % Change.

AMERICANS

Table of American stocks with columns for Stock, Price, and % Change.

ENGINEERING - Continued

Table of Engineering stocks with columns for Stock, Price, and % Change.

INDUSTRIALS - Continued

Table of Industrial stocks with columns for Stock, Price, and % Change.

INDUSTRIALS - Continued

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Table of Industrial stocks with columns for Stock, Price, and % Change.

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WORLD STOCK MARKETS

Table of world stock markets including Australia, Germany, Norway, Japan, Canada, and various indices. Columns include country, date, price, and change.

CANADA

Table of Canadian stock markets including Toronto and Montreal. Columns include stock name, price, and change.

INDICES

Table of various stock indices including New York, London, and others. Columns include index name, date, and value.

OVER-THE-COUNTER

Table of over-the-counter market prices for various stocks. Columns include stock name, price, and change.

NEW YORK

Table of New York stock market data including various indices and stock prices.

INDICES

Table of various stock indices including New York, London, and others.

LONDON

Table of London stock market data including various indices and stock prices.

FINANCIAL TIMES

Advertisement for Financial Times newspaper, including subscription information and contact details.

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NYSE COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, Sale (High), Low, Last, and Day. Includes sub-sections like 'Continued from Page 36' and 'Over-the-Counter'.

AMEX COMPOSITE CLOSING PRICES

Table of AMEX Composite Closing Prices. Columns include Stock, Sale (High), Low, Last, and Day. Includes sub-sections like 'Over-the-Counter'.

OVER-THE-COUNTER Nasdaq national market, closing prices

Table of Over-the-Counter Nasdaq national market closing prices. Columns include Stock, Sale (High), Low, Last, and Day. Includes sub-sections like 'Over-the-Counter'.

Advertisement for 'Get your News early in Stuttgart'. Includes text: 'Eine Zeitung erst mittags geliefert, hat für Sie nur den halben Wert.' and contact information for The Financial Times (Europe) Ltd.



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Cautious approach prevails

WITH HELP from the bond market and stock futures, Wall Street share prices tried to extend their modest pickup into a third day although trading remained cautious and light, writes Roderick Oram in New York.

"It's a technical bounce from the mid-month losses," said Mr Newton Zinder of E. F. Hutton. "There's somewhat more to go but there's no change in sentiment (among investors)."

Stock index futures were trading at a slight premium to the underlying shares indicating that the advance could continue.

From the opening, the Dow Jones industrial index was above the 1,800 level for the first time in two weeks although the advance was led by second tier shares rather than blue chips. But around mid-session it dipped below 1,800 before again pulling above the break-even level by early afternoon.

The Dow Jones industrial average closed up 5.48 points at 1,803.29 while the all share New York Composite Index was up 0.48 points at 138.06. Trading volume was 134.57m shares, the best so far this week.

Although some blue chips rose such as Eastman Kodak up 3/4 at \$54, General Electric up 1/4 to \$73 and Exxon up 3/4 to \$66, many others were lower. IBM was off 1/4 at \$137, Alcoa was down 5/8 to \$37, Sears Roebuck eased 3/4 to \$41 and USX was down 1/4 at \$23, following the sale of a stake by Mr T. Boone Pickens the corporate raider.

Among the most active, Caterpillar tumbled 5/8 to \$40 on news late Monday that it expected a third quarter loss. Pessimism spread to other groups in the farm and construction equipment industry. Deere was off 1/4 at \$23 and Navistar was down 1/4 to \$8.

TWA's forecast of "a substantial fourth quarter profit" lifted its share price 1/2 to \$27. Airlines and road haulage companies have fared well recently as reflected in the Dow Jones Transportation index which set a record Tuesday after gaining 55 points in five sessions. It eased back yesterday, however, showing a loss of 2.25 points to 792.13 at the close.

Plans by Texas Air, up 5/8 to \$32 1/2 yesterday, to takeover Eastern Air Lines and People Express raise hopes of greater airline profitability through consolidation. Union Pacific's recent bid for Overnite Transport has focused attention on trucking companies. Yellow Freight System, for example, was up 3/4 to \$38 1/2 yesterday.

Drug companies attracted attention after three major brokerage houses yesterday recommended buying their shares. Squibb put on \$24 to \$105, Merck gained 2 1/2 to \$102 1/2 and Upjohn rose 1 1/4 to \$88.

On the takeover scene, Allied Stores

rejected the \$58 a share bid from Campan, boosting Allied's shares by 3/4 to \$60 in anticipation of a higher bid. It also said it was considering recapitalisation and other restructuring moves.

Credit markets opened slightly lower as they waited for testimony to Congress by Mr Paul Volcker, chairman of the Federal Reserve Board. He said more time was needed for the lower dollar to help reduce the trade deficit but he did not expect the currency to fall at the rate it had over the past year.

Dr Henry Kaufman, of Salomon Brothers, repeated yesterday that the recent firming of interest rates is temporary and that he expects the Fed to make one more cut in the discount rate before the end of the year.

Bond prices picked up slowly during the morning with the greatest gains coming again at the long end. The price of the Treasury's bellwether 7.25 per cent issue due 2016 rose almost a full point to 99 1/4 at which it yielded 7.62 per cent.

Treasury bill yields rose at the short end and declined at the long. Three month bills gained one basis point to yield 5.25 per cent while six month and 12 month bills both eased by two basis points to 5.38 and 5.45 per cent respectively.

The Treasury auction of four year notes was disappointing after the success on Tuesday of the two-year auction. Yesterday's sale attracted only \$18.77bn of bids with a poor response from outside New York. The average yield on the \$7.52bn of notes sold was 6.87 per cent down from 7.28 per cent at the previous auction of four-year notes on June 24.

### HONG KONG

STRONG local and foreign demand spurred Hong Kong into record territory, taking the Hang Seng index above the 2,000 level for the first time. The index added 15.70 to 1,006.30 compared with the previous peak of 1,997.92 set on September 11.

Turnover was at its highest for seven weeks at HK\$771.45m, compared with Tuesday's \$60.58m.

The advance was led by the blue chip sector. Cheung Kong rose 90 cents to HK\$26.90, Sun Hung Kai 30 cents to HK\$16.80 and Hong Kong Land 40 cents to HK\$10.40.

Jardine Matheson and Hutchison Whampoa both marked time, unchanged at HK\$18.70 and HK\$35.75, respectively.

### EUROPE

THE ANNOUNCEMENT of a record £1.5bn (\$2.17bn) August trade deficit delivered a body blow to the London gilt-edged market.

Longer-dated gilts ended with falls stretching to two points while shorts sustained losses ranging to nearly a point, and index-linked issues were similarly lower.

The expected oversubscription of the Trustee Savings Bank share issue cooled the equity sectors, where turnover was light. The FT ordinary index closed 7.4 down at 1,264.5.

Chief price changes, Page 35; Details, Page 34; Share information service, Pages 32-33.

### SOUTH AFRICA

THE RETREAT in gold shares continued in Johannesburg for a third day amid modest but persistent profit-taking and the market now seems to be waiting for a fresh lead from the bullion price.

Among top gold issues, Orange Free State Investments shed R3.50 to R148.50 while in the cheaper range Beatrix lost 75 cents to R14.75.

Mining houses and holding companies reflected the fall on the gold board, with Anglo American falling R1.75 to R67.50. Diamond stock De Beers also eased 25 cents to R33.25 and Impala Platinum was off 75 cents to R47.25. Industrials finished narrowly mixed in thin trading.

An assurance by the Malaysian Prime Minister that the ringgit would not be devalued, after recent persistent rumours, helped the mood.

Among actively traded issues, Chuan Hup put on 8 cents to S\$1.59. Cold Storage was 6 cents ahead at S\$3.90 after announcing higher interim profits. Public Bank traded unchanged at S\$1.05 after announcing improved profits.

### AUSTRALIA

EARLY PROFIT-TAKING gave way to selective demand for leading industrials in Sydney, taking the All Ordinaries index up 1.5 to close at 1,235.8.

Herald and Weekly Times was again heavily traded, ending 20 cents higher at A\$2.90, for a three day rise of 70 cents. IEL, which has confirmed it holds 11.83 per cent of Herald's issued capital, eased 4 cents to A\$7.24.

### CANADA

A BROADLY HIGHER trend was seen in Toronto, bolstered by a stronger showing by gold shares. Placer Development traded CS\$ 1/4 higher at CS\$24 and Campbell Red Lake CS\$ 1/4 at CS\$29.

Shell Canada edged CS\$ 1/4 firmer to CS\$22 1/2 after announcing it was suspending drilling off Canada's east coast. Among active issues, Power Corp held unchanged at CS\$12 1/4 while Agurion shed CS\$ 1/4 to CS\$12 1/4 and Abitibi-Price rose CS\$ 1/4 to CS\$23 1/4.

### TOKYO

## Demand for blue chips revives

LEADING investment trust companies' heavy purchases of large-capital and blue-chip stocks revived buying in Tokyo and drove share prices sharply higher, writes Shigeo Nishiyuki of Jiji Press.

The Nikkei market average, which regained the 16,000 level at one stage, ended a net 249.46 higher at 17,955.76. Volume swelled to 779.56m shares from Monday's 300.66m. Advances outnumbered declines by 525 to 304, with 139 issues unchanged.

The mood was brightened by the continued steady undertone on Wall Street and expectations that the Bundesbank would lower its official discount rate shortly. Institutional investors are also expected to be active purchasers once trading for delivery in October starts on Friday.

Investment trusts were heavy buyers of blue-chips and issues related to the Government's fiscal investment and loan programme, buoying sentiment overall.

Hitschi jumped Y35 to Y1,000, Toshiba Y27 to Y746, NEC Y50 to Y2,000 and Matsushita Electric Industrial Y30 to Y1,670.

Construction issues attracted strong buying interest, with Kumagai Gumi advancing Y40 to Y1,120 and Hasegawa Komuten Y20 to Y1,290.

Among other issues expected to benefit from domestic demand expansion, Mitsubishi Estate rose Y100 to Y2,300 and Mitsubishi Warehouse Y30 to Y1,340.

Nippon Kokan topped the active list with 200.23m shares traded and added Y22 to Y312, while Ishikawajima-Harima Heavy Industries, second with 81.11m shares, ended Y21 higher at Y309. Tokyo Gas reached Y1,020 up Y41. These issues were bolstered by redevelopment projects in the Tokyo Bay area.

Their brisk showing triggered rises in large-capital stocks. Kawasaki Steel gained Y18 to Y245 and Nippon Steel Y10 to Y213. Tokyo Electric Power rose Y180 to Y6,560.

Last weekend the "big four" securities houses held separate meetings to discuss strategy for the business year starting on October 1. There are market rumours that they have opted for large-

capital stocks, domestic bond related issues and high-technology stocks related to Nippon Telegraph and Telephone for recommendation to customers.

Bond trading was lacklustre, with institutional investors remaining on the sidelines.

In the morning, the Bank of Japan offered to buy three issues of government bonds worth Y50bn, including the benchmark 8.2 per cent bond maturing in July 1995, from six banks and four securities houses.

As a result, the price of the benchmark issue rose sharply and its yield fell to 4.630 at one stage. Another positive factor behind the early price rise was the sharp overnight gain in New York bond prices caused by the rumours of the West German Bundesbank cutting its discount rate.

Later, however, selling increased gradually, taking the yield to 4.645 per cent compared with 4.685 per cent at Monday's close.

### EUROPE

## Fiat remains at centre of attention

A WAVE of profit-taking saw key European bourses close mixed or lower following Tuesday's rally, while trading was generally thinner as investors awaited the outcome of finance ministers' talks in Washington this weekend.

The proposed sale of Libya's 15 per cent stake in Fiat, the Italian carmaker, continued at the centre of attention, in Frankfurt shares in Deutsche Bank, which is placing two-thirds of the shareholding, fell back after a fresh rally early in the day to end DM 12.50 lower at DM 193. Speculative buyers took profits, while some investors indicated they did not share the wider optimism about the success of the placement.

Other banks were hit amid expectations that the Bundesbank was now unlikely to cut interest rates at its council meeting today. Commerzbank was off DM 6.50 to DM 332 and Dresdner closed DM 5 down at DM 420. Among carmakers, VW lost ground after performing strongly recently, finishing DM 6.30 lower at DM 490.20, while Porsche ended DM 8 down at DM 1,030 after announcing higher sales and satisfactory profits

but warning that exports had become more difficult.

Bonds ended a quiet session mixed to easier as foreign and domestic investors stayed on the sidelines ahead of the Bundesbank and Washington finance meetings. The Bank sold only DM 20.4m of domestic paper after DM 100.9m on Tuesday.

In Milan, activity again centred on Fiat and Montedison, as well as insurance and some banking stocks, and prices closed mixed. Profit-taking depressed Fiat shares by L50 to L16,450 and IFI, its parent company, fell back L880 to L31,850. However, Montedison, the chemical group, improved by L170 to L3,430 on continuing speculation about changes in its shareholder makeup.

Insurances closed generally higher, while the banking sector saw Mediobanca, which will receive some of the Fiat shares, rise L2,500 to L262,500.

Paris began mixed to weaker in reaction to Tuesday's strong, but prices picked up partially in later business.

Construction issues were again firmer, with Bouygues jumping FFr 75 to FFr 1,420 for a two-day rise to FFr 150, and Beghin Say up FFr 23 to FFr 525.

Among losing blue chips L'Oreal was down FFr 56 to FFr 3,614, Moet FFr 29 to FFr 2,172, Carrefour FFr 35 to FFr 3,380 and Galeries Lafayette FFr 50 to FFr 1,135.

A hesitant mood emerged in Zurich with investors reluctant to embark on new strategies ahead of the IMF's annual meeting in Washington at the weekend.

Amsterdam was mixed in dull trading. Among the internationals, Hoogovens fell Fl 1.60 to Fl 63, while Royal Dutch managed a 60 cent rise to Fl 207.50.

Bond prices were little changed in dull low volume trading.

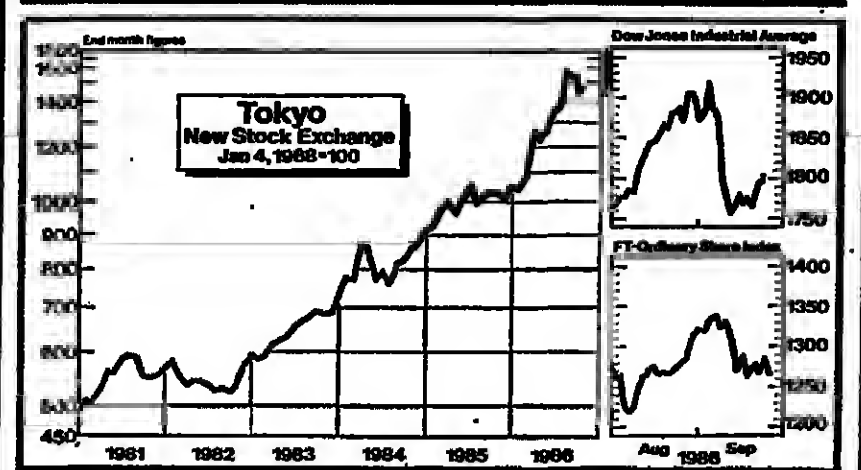
A mixed to firmer trend was seen in Brussels. Market leader Petrofina held onto an early gain to finish BFr 220 higher at BFr 9,400, while among firmer holding companies, Sidro added BFr 50 to BFr 2,130.

Continuing worries about threatened public sector industrial unrest again dampened trading in Stockholm although volume picked up marginally from the very low levels seen earlier in the week.

In the blue chip sector, SKF found some demand, putting on SKr 7 to SKr 345. However, Volvo and Electrolux were both unchanged at SKr 372 and SKr 297 respectively, while Aga weakened SKr 3 to SKr 186.

Madrid was easier in quiet trading, while investors also failed to find inspiration in Oslo leaving the market to close unchanged.

### KEY MARKET MONITORS



STOCK MARKET INDICES			
	Sept 24	Previous	Year ago
NEW YORK			
DJ Industrials	1,803.29	1,793.45	1,321.12
DJ Transport	732.13	724.83	650.18
DJ Utilities	204.16	202.84	182.89
S&P Composite	236.28	234.93	182.82
LONDON			
FT Ord	1,264.5	1,271.9	882.70
FT-SE 100	1,833.4	1,810.0	1,290.10
FT-A All-share	791.89	783.77	613.89
FT-A 500	889.67	876.19	680.17
FT Gold mines	336.1	344.8	310.50
FT-A Long gilt	10.29	10.13	10.27
TOKYO			
Nikkei	17,955.76	closed 17,755.60	
Tokyo SE	1,481.00	closed 1,077.52	
AUSTRALIA			
All Ord	1,235.6	1,234.1	960.8
Metals & Mins.	634.4	640	515.5
AUSTRIA			
Credit Aktien	238.38	238.53	n/a
BELGIUM			
Belgian SE	3,896.42	3,889.29	2,467.86
CANADA			
Toronto			
Metals & Mins	2,217.8	2,247.7	1,524
Composite	3,017.3	3,019.1	2,656.2
Montreal			
Portfolio	1,518.10	1,519.52	129.43
DENMARK			
SE	200.67	198.70	215.74
FRANCE			
CAC Gen	387.80	388.6	218.20
Ind. Tendence	147.80	148.50	79.09
WEST GERMANY			
FAZ-Aktien	672.74	673.37	517.05
Commerzbank	2,013.00	2,019.40	1,523.70
HONG KONG			
Hang Seng	2,006.30	1,992.60	1,553.24
ITALY			
Banca Com.	764.95	765.68	369.96
NETHERLANDS			
ANP-CBS Gen	287.30	286.40	218.10
ANP-CBS Ind	287.00	286.10	191.90
NORWAY			
Oslo SE	373.73	372.79	368.23
SINGAPORE			
Straits Times	828.76	819.82	782.30
SOUTH AFRICA			
JSE Golds	—	1,986.00	1,111.2
JSE Industrials	—	1,380.00	580.4
SPAIN			
Madrid SE	189.19	191.37	80.00
SWEDEN			
J & P	2,460.97	2,445.19	1,387.81
SWITZERLAND			
Swiss Bank Ind	546.60	546.60	485.10
WORLD			
MS Capital Int'l	—	340.90	218.30

CURRENCIES				
	US DOLLAR	STERLING		
(London) Sep 24	Previous	Sep 24	Previous	
\$	—	—	1.4465	1.449
DM	2.0475	2.015	2.9625	2.9725
Yen	154.50	154.6	223.80	224
FFr	6.7075	6.7075	9.7025	9.72
Sfr	1.858	1.86	2.3875	2.4050
Quilder	2.3105	2.319	3.3425	3.36
Libra	1.414	1.415	2.04525	2.050
BFR	42.40	42.55	61.35	61.65
CS	1.388	1.3875	2.004	2.0115

INTEREST RATES			
	3-month	6-month	1-year
US Fed Funds	9 1/2%	9 1/2%	9 1/2%
US 3-month CDs	5.65%	5.24%	5.23%
US 3-month T-bills	5.23%	5.23%	5.23%

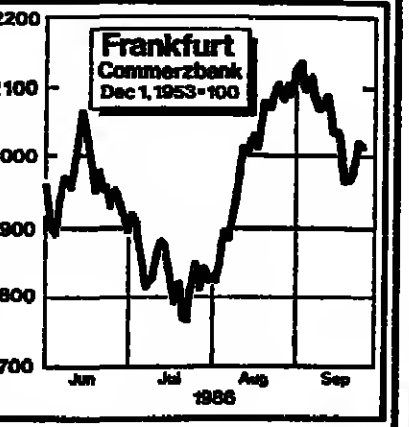
US BONDS				
	September 24	Prev	Yield	
6% 1988	99 1/4	6.392	99 1/4	6.460
7% 1993	99 1/4	7.294	99 1/4	7.363
7% 1996	99 1/4	7.488	96 1/4	7.588
7% 2016	95 1/4	7.665	94 1/4	7.766

TREASURY INDEX				
Maturity	Return	Index	Yield	
1-30	154.74	+0.29	7.23	-0.04
1-10	148.45	+0.22	8.90	-0.05
1-3	139.78	+0.14	8.43	-0.05
3-5	150.83	+0.24	7.10	-0.04
15-30	177.39	+0.56	8.38	-0.03

CORPORATE				
	September 24	Prev	Yield	
AT & T	91.5	6.469	91.5	6.459
3% July 1990	105.25	9.582	105.5	9.639
SCBT South Central	96.771	8.50	95.829	8.65
Phibro-Sai	100.25	8.709	100.0	8.75
8% March 1996	104.75	9.385	104.750	9.385
Arco	88.125	9.311	88.125	9.311
9% March 2016	96.75	9.817	96.500	9.736

COMMODITIES			
	Sep 24	Prev	Year Ago
Silver (spot fixing)	409.850	411.500	
Copper (cash)	£288.50	£292.00	
Coffee (Sept)	£2,628.50	£2,527.50	
Oil (Brent blend)	\$13.80	\$13.50	

GOLD (per ounce)			
	Sep 24	Prev	Year Ago
London	\$434	\$434.50	
Zurich	\$432.50	\$434.50	
Paris (francs)	\$427.57	\$425.69	
Luxembourg	\$436.50	\$435.75	
New York (Dec)	\$436*	\$436	



"Some airlines think good service is the smile on the face of a stewardess."

"For KLM, it's the smile on the face of the passenger."

In recent surveys, 98% of KLM passengers vote the cabin crews first-rate.

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